

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday May 9 1988

Europe: Workers
prepare
for 1992, Page 4

Austria	Stg 622	Indonesia	Rs 3100	Portugal	Esc 120
Bahrain	Dh 1000	Iraq	Ms 150	S. Africa	Rf 120
Belgium	Bel 1000	Italy	L 1700	Singapore	S\$4 10
Canada	C 1000	Jordan	Dr 100	Sri Lanka	Rs 250
China	C 1000	Korea	Wn 500	Tunisia	Dr 200
Croatia	C 1000	Kuwait	Frs 500	Sweden	Sk 100
Egypt	EGP 1000	Liberia	SL 1200	Switz.	SF 120
Finland	Flt 1000	Latvia	Lv 1000	Thailand	NTB 50
France	Fr 1000	Lithuania	Lt 1000	Togo	Fr 1000
Germany	Dm 1000	Morocco	Pa 1000	Turkey	TL 1000
Greece	Dr 1000	Nicaragua	Nis 1000	Uganda	Ug 1000
Hong Kong	Hk 1000	North Korea	Wn 1000	USA	US 1000
Iceland	Is 1000	Peru	Pe 1000		

No. 30,533

World News

Martens returns to power in Belgium

Belgium's 150-day political crisis finally ended last night when a deal was reached between five centre-left parties on the share-out of portfolios in the new Cabinet.

The move cleared the way for Mr Wilfried Martens to lead his eighth coalition Government in nine years, with public spending, tax reform and devolution the main policy priorities outlined in the new programme. Tough economic policies, Page 2

Manila aid

The Reagan Administration is trying to put together a multi-billion dollar package of financial aid for the Philippines, the bulk of which would be provided by the governments of Japan, Korea and West Germany and by commercial banks, Page 16

Gdansk ultimatum

Talks at Poland's strike-bound Gdansk Lenin shipyard ended in an acrimonious ultimatum last night as management withdrew a previous pay offer and told strikers to leave the yard or face prosecution, Page 16

Beirut truce falls

Renewed battles between Shi'ite Moslem militiamen for control of Beirut's southern suburbs shattered an Iranian-sponsored truce, Page 3

Surprise visit

Israel's Foreign Minister Shimon Peres arrived for a visit to Hungary, the first such trip by an Israeli leader since Budapest severed ties with Israel in the 1967 Middle East War, Page 3

Punjab killings

Security precautions were tightened across north India after more than 30 people were killed in Sikh extremist attacks in the states of Punjab and Haryana, Page 3

Spain drug haul

The Basque regional government said that Spanish police had dealt the biggest blow ever to European drug traffickers with the seizure of a record 1,000kg of cocaine, Page 2

Sarney faces row

Two potentially dangerous confrontations between President Jose Sarney and Brazil's legislature and judiciary look set to reach a climax amid mounting political tension and industrial unrest, Page 2

Denmark poll

Denmark's Prime Minister Poul Schlüter's minority coalition Government should gain ground in tomorrow's general election, according to an opinion poll in the Jyllands Posten newspaper, Page 2

Karachi race riots

The death toll in ethnic riots in Karachi, Pakistan, rose to 30 after 13 people were killed and 55 injured in renewed clashes between rival ethnic groups, Page 3

Peking visit

Irish President Patrick Hillery arrived in Peking, the first Irish head of state to visit China since the two countries established diplomatic relations in 1979, Page 3

Rotten losses

Losses of potatoes and other vegetables which rot before they reach the shops cost the Soviet Union at least Riala a year, an economist has claimed, Page 2

Palestinians get life

Two Israeli Arabs were sentenced to life imprisonment after pleading guilty to launching a hand-grenade attack on an Israeli civilian bus last June and being members of the Popular Front for the Liberation of Palestine, Page 8

Hard cheese

Cheddar cheese prices are likely to rise by at least 5 per cent because EEC curbs on milk output have caused stocks to fall, Page 10

Business Summary

Sears sells UK chain of stores for £74m

SEARS, UK stores, betting and footwear group, has sold Lewis, the department store chain, for about £74m (\$133m) cash as part of its strategy of concentrating on specialty retailing. Sears also said that it was selling the US Butler footwear chain to its management for about \$50m, Page 16

UK GOVERNMENT may reconsider its policy of blocking imports of Norwegian natural gas, which followed its veto three years ago of a \$30bn contract for British Gas to buy the Sleipner field from Norway, Page 5

EUROPEAN Monetary System: Uncertainty about the French presidential election undermined the French franc last week. It replaced the Belgian franc as the weakest member of the system but remained within its divergence limit.

Investors switched funds into the D-Mark, which was pushed to its best level for two months against the franc. The lira suffered from the D-Mark's firm trend, prompting the Bank of Italy to support it after the D-Mark was fixed at a record high in Milan.

EMS May 6, 1988
GRID 2% 0 0 2%
B Franc 1.25%
Lira 2.25%
D Krone 1.42%
Ish Punt 1.42%
D-Mark 1.42%
Guilder 1.42%
Sterling 1.42%

ECU DIVERGENCE
5% 0 0 5%
B Franc 1.42%
Lira 1.42%
D Krone 1.42%
Ish Punt 1.42%
D-Mark 1.42%
Guilder 1.42%
Limit ECU Day Party Position

The chart shows the two constraints on Europe's Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira) may move by more than 2% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (Ecu), itself derived from a basket of European currencies.

HENKEL of West Germany and Colgate-Palmolive of the US are expected to announce that they are abandoning their planned joint venture to make detergents in France, Page 17

HONG KONG today raises its interest rates in response to steady pressure on rates in the US. The prime lending rate will be lifted by a full percentage point to 7.5 per cent, Page 4

CITICORP, the US bank, has sold its home institutional investment management business to leading US insurer USF&G for \$102m (£54.5m), Page 18

INSTITUT MERIEUX, a biotech subsidiary of France's Rhône Poulen, is widely expected to come back with a modified bid for CDC Life Sciences, a Canadian publicly held company specialising in the manufacture of insulin, Page 18

TRANS WORLD AIRLINES, is poised to be taken under complete control by Mr Carl Icahn, New York takeover specialist, Page 18

UK MERGERS and acquisitions in the first quarter were worth £6.6bn, the second highest quarterly figure on record, Page 8

BRITISH ECONOMIC GROWTH will slow by 1990 and recent gains in sterling's value will be reversed, according to four groups of economists, Page 8

TOKYO STOCKS fall for a second successive day during Saturday's half-day session. The Nikkei index lost 45.62 to 27,457.71.

JAPANESE BANKS may need \$5bn of extra equity to comply with 1992 rules on international capital, a UK credit rating agency calculates, Page 10

The aim is to rationalise the

EXIT POLLS SUGGEST MAJOR REBUFF BY VOTERS FOR TACTICS OF PRIME MINISTER

Mitterrand regains French presidency in sweeping victory

By IAN DAVIDSON AND GEORGE GRAHAM IN PARIS

MR FRANCOIS MITTERAND had won a crushing victory in the French presidential election over his challenger, Prime Minister Jacques Chirac, leader of the neo-Gaullist RPR party, according to first estimates by the public opinion institutes after polls closed.

The verdict, in which Mr Mitterrand is estimated to have secured around 54 per cent of the vote, represents not just a major rebuff for Mr Chirac, but the most serious setback in the 30-year history of the Fifth Republic.

The main factors contributing to Mitterrand's victory were the divisions within the traditional right-wing parties, between the centre-right and the Gaullists, and the political "earthquake" of the stunning breakthrough of the ultra-right National Front in the first round of voting a fortnight ago, when Mr Jean-Marie Le Pen broke all previous records for 14 per cent.

The extent of Mr Mitterrand's victory, if confirmed in the final figures, would be second only to those of General de Gaulle in 1959 and Mr Georges Pompidou in 1969. It must give Mr Mitterrand considerable freedom of manoeuvre in deciding how to form a new government and in what terms to implement the policies he outlined during the campaign.

Mr Mitterrand has repeatedly indicated, however, that he did not intend to revert to doctrinaire socialist policy. In particular, he would not reverse the Christian democratic government's programme of privatisation, nor would he increase income taxes. On the other hand, he has promised to restore a wealth tax (import surtaxes on large fortunes), which would be partly designed to bring Mr Chirac in line.

The major challenge now facing Mr Mitterrand is whether he can



Mitterrand receives enthusiastic congratulations last night from a supporter at Château Chinon, his local constituency

remain in control of the neo-Gaullist RPR party, and carry through the objectives of ending its hold on the right wing of French politics. His poor score in both rounds of the election may make this a difficult task.

Continued on Page 16

How for French right: Daniel Pollak, Page 2; Editorial comment, Page 14

Champagne, canapés and computer projections

By Paul Belts in Paris

MITTERRAND 54 per cent, Chirac 46 per cent flashed the first computer projection in the headquarters of the Ipsos polling organisation rigged up for the occasion in the Mercure Hotel in Paris.

It was only six o'clock and still two hours to go before the second round of the French presidential elections. Below, in the hotel basement, the crowd of about 3,000 guests of TF-1, the leading French television network, were still waiting for the first computer forecast.

Mr Jean Marc Lech of Ipsos also waited for the results to come in from at least another 30 polling stations on his computers before going down through the hotel kitchen to the basement set up as if for a society wedding party.

It was only 6.30 when he emerged and the "tout Paris" crowd already drinking champagne and eating smoked salmon canapés hushed. The projection had hardly changed: Mitterrand 53.5 per cent, Chirac 46.5 per cent.

There was a roar but also a lot of boos. "I would say 75 per cent of the people invited were in favour of Chirac," Mr Didier Trachet of Ipsos remarked.

"But everybody had expected Mitterrand victory," he added. The night before, in the same basement, TF-1 and Ipsos had invited 300 even more select guests to disclose the findings of their very last opinion poll.

Under French election rules polls are not allowed to be published in the last week of the campaign. The Saturday poll also told the same story: Mitterrand 54 per cent, Chirac 46 per cent.

It was rapidly emerging that

Continued on Page 16

Conservative partner, the Bavarian Christian Social Union (CSU), to push through parliament increasingly unpopular tax and social policy measures during the next few months.

The blow was compounded by a defeat for the CDU's majority partners in the country's upper house of parliament, the Bundesrat or federal council, which has a veto over important tax legislation. This makes Mr Kohl still more reliant on his troublesome con-

Bonn agrees \$1.8bn loan to Moscow

By DAVID MARSH IN BONN

WEST GERMAN banks will provide the Soviet Union with credits worth up to DM3.5bn (\$1.8bn) to help Moscow buy the equipment and know-how to modernise its under-developed food and consumer goods industries.

Agreement on the credits plan – part of efforts by Mr Mikhail Gorbachev, the Soviet leader, to improve the badly strained flow of basic consumer products to his country's citizens – was still waiting for the first computer forecast.

Industrialists in the Federal Republic believe that Moscow intends to start a programme of consumer goods purchases in the West to dampen complaints among Soviet citizens that basic goods are in poor supply.

The credit deal followed three days of talks in the Federal Republic between West German government officials, bankers and industrialists and a top-level Soviet delegation led by Mr Alexei Antonov, deputy Soviet Prime Minister.

West German exports to the Soviet Union fell 16 per cent last year to DM7.8bn and imports dropped 22 per cent to DM7.3bn.

The sharp fall in trade in the past two years is mainly because of weaker Soviet finances caused by falling prices for energy products and commodities.

Soviet food prices, Page 2

Continued on Page 16

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The organisers announced

their aim of founding a "democratic union" – an organisation which deliberately shuns short of calling itself a political party in this one-party state. Nevertheless, the organisation would present a highly sensitive challenge to the political reforms being introduced by Mr Mikhail Gorbachev, the Soviet leader.

The event was launched on Saturday in a crowded Moscow apartment, with three buses and about 20 cars full of KGB security police packing the street outside.

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Despite repeated attempts to enter the flat while it was going on, the authorities eventually allowed it to take place.

Their hesitant attitude was thought by those attending the meeting to be partly due to the forthcoming summit meeting between Mr Gorbachev and US President Ronald Reagan and partly uncertainty about how far Moscow is prepared to countenance a wider political debate.

A statement read out at the start of the meeting, which it is intended to adopt today as part of a founding charter, stated flatly the intention of the participants to oppose the monopoly of the ruling party.

We define the contents of our activity as political opposition to the present order. Freedom is the right to be against, and we have been deprived of this right since 1917. The whole source of party autocracy has become the main source of people's troubles during the past 70 years."

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OVERSEAS NEWS

George Graham in Paris tracks the fortunes of the French right since their triumphant unity two years ago

Fighting erupts in Beirut among Moslem gunmen

FIGHTING between Shi'ite Moslem gunmen for control of Beirut's southern suburbs erupted again yesterday, despite Iranian and Syrian efforts to stop the fighting between their militant allies, Reuter reports from Beirut.

Mortar, rocket and machine-gun fire between the pro-Syrian Amal and Iranian-backed Hizbullah militias engulfed most streets in the area, 15 hours after an Iranian-mediated truce halted two days of battles.

Security sources said Brigadier Ghazi Kanaan, head of Syrian military intelligence in Lebanon, arrived in Beirut as new street battles shattered the ceasefire and sent civilians rushing for cover.

At least 65 people were killed and more than 100 wounded in earlier fighting, police said. Local radio stations reported at least 200 casualties in the war between Lebanon's two biggest Shi'ite Moslem militias.

Both sides launched attacks and counter-attacks. The sources said Hizbullah was reported to be trying to capture Amal positions in the Bourj al-Barajneh area near the road to Beirut International Airport.

Witnesses said Hizbullah fighters, who appeared to hold the upper hand, attacked Amal positions on two fronts, while Amal said it was launching a fresh offensive.

Amal was fighting with multiple truck-mounted rocket launchers to repel the Hizbullah drive on the Mar Mikhael and Ghebre districts, security sources said.

Syrian troops, who control the airport road and are deployed around the sprawling southern

suburbs, took no part in the battles.

More than 7,000 Syrian soldiers moved into Moslem west Beirut last year to end bitter clashes between Amal and leftist gunmen.

Amal sources said Brig Kanaan held talks with Amal leader Nabil Berri and spoke by telephone to Hizbullah's spiritual leader, Sheikh Mohammad Hussein Fadlallah. Local radio stations said he also held talks at the Iranian Embassy.

The fresh fighting broke a ceasefire imposed earlier on Sunday by a committee grouping Amal, Hizbullah and Syrian officers and led by Iranian Deputy Foreign Minister Hussein Shakhnesh.

Brig Kanaan contacted Amal leader Nabil Berri three times on Saturday before fighting tapered off to relay Syrian President Hafez Assad's requests for clashes to stop, according to a senior Shi'ite source.

Shells slammed into the suburbs at a rate of one a minute, forcing panic-stricken residents to rush back to their homes after the overnight lull in the suburbs conflict, which first erupted on Friday.

An Amal spokesman accused Hizbullah of starting the fresh battles by firing four artillery shells into an Amal position.

The suburbs, a maze of narrow streets extending over 16 square kilometres, have been outside government control since 1984 and are the largest stronghold of Lebanon's 1.2m Shi'ites.

Many of the 22 foreigners missing, believed kidnapped, in Lebanon are believed to be held in the low-income areas.

Bush claim on Noriega drug dealing challenged

BY STEWART FLEMING IN WASHINGTON



Noriega: drug charges

VICE PRESIDENT George Bush's claim that he did not know until this year that General Manuel Noriega, the Panamanian强人, was deeply involved in drug trafficking were challenged yesterday in a report in the New York Times.

The report said that Mr Bush, who seems certain to be the Republican Party's presidential nominee, was told three years ago of allegations that Gen Noriega was involved in drug smuggling, something Mr Bush has denied.

The report could prove politically damaging. Governor Michael Dukakis, the Democrat who will probably be his challenger in the presidential election in November, has criticised the Administration, and implicitly Mr Bush, for continuing to support Gen Noriega even though it was aware that it was facilitating the flow of drugs into the United States.

The New York Times report comes at the end of a week which has seen the Vice President put constantly on the defensive in his campaign to succeed Mr Ronald Reagan. He has been plagued by a combination of verbal slips and the difficulty posed by his need both to defend the Reagan record on which his candidacy is founded while at the same time distancing himself from unpopular aspects of Mr Reagan's period in office such as the Iran-contra scandal and an anti-drug policy widely perceived now to have been given too low a priority.

Mr Bush's verbal slips have reminded Republicans of his vulnerability as a campaigner. One of the more amusing came last week when, in describing his relationship with the President, he said: "For seven and a half years I have worked alongside

him and I am proud to be his partner. We have had triumphs, we have made mistakes, we have had sex..." He quickly corrected himself: "setbacks...we have had setbacks," he said.

His campaign staff are more worried, however, by the problems Mr Bush is having with aspects of Mr Reagan's legacy.

Last week two of his aides publicly attacked the Attorney General, Mr Edwin Meese, who is under intense pressure to resign on the grounds that his ethical standards are damaging the public standing and morale of the Justice Department.

The two Bush aides stated publicly that the controversy swirling around Mr Meese, who is a friend of Mr Reagan, is damaging the Vice President politically.

Mr Bush first described the statements as unauthorized but subsequently added that he was "troubled" by the allegations which Republicans fear are giving the Democrats a potentially important issue - the so-called "plea factor" in the Reagan Administration.

Contracts & Tenders

AVIS D'APPELS D'OFRS NO: 2

DATE DE L'AVIS: 16 MAI 1988

CREDIT NO: 1761 - ZR

- 1. La République du Zaïre a obtenu un crédit de l'IDA en différentes occasions, pour financer le coût du projet d'aménagement et de développement du nouveau Zaïre. Il est proposé de faire des appels d'offres pour les acquisitions nécessaires au titre de ce crédit sera utilisée pour effectuer les acquisitions prévues au titre des acquisitions suivantes:
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OVERSEAS NEWS

Israel court to rule on status of Palestinians

BY ANDREW WHITLEY IN JERUSALEM

THE ISRAELI High Court was asked yesterday to issue a historic ruling on the legal status of 135,000 Palestinian residents of East Jerusalem, annexed by Israel in 1967 and declared part of the "reunited, eternal capital" of the Jewish state.

The petition arises out of the decision by Mr Muhamar Awad, a Jerusalem-born US citizen, to appeal against a deportation order issued by Prime Minister Yitzhak Shamir on Thursday.

No previous orders have been overturned by the High Court, but the basis of this appeal raises legal questions of far-reaching significance.

An advocate of non-violent resistance to the Israeli occupation of the West Bank and Gaza Strip, Mr Awad is accused by the Government of being a prime instigator of the unrest. His expulsion could pave the way for similar action against other moderate Palestinian spokesmen, as Israel exerts new efforts to end the five-month-old uprising.

Mr Awad, who is being held in Jerusalem's main police headquarters, was yesterday on the third day of a hunger strike, refusing both food and water. As punishment, his blanket and mattress were removed from his stone cell.

Since his arrest on Thursday night, the US administration has delivered a series of public and

private protests to the Israeli Government, calling for him to be put on trial rather than be deported. This was rejected by the prime minister's office.

In its first response to legal moves in connection with the Awad case, the High Court yesterday allowed a temporary stay of execution of the deportation.

If Mr Awad had decided against an appeal, he would have been deported last night. Radical Palestinians are believed to have put pressure on Mr Awad not to challenge Mr Shamir's order, on the grounds that this would legitimise the Israeli judicial system.

None of the 20 other Palestinians — all from the West Bank or Gaza Strip — deported this year went through with appeals.

In a statement read to a news conference yesterday by his American wife, Nancy, Mr Awad said he would use all avenues to seek recognition of his right as a Jerusalemito to stay in his home land.

His Israeli lawyer, Mr Avraham Gal, said the petition submitted to the High Court raised for the first time the question of the precise legal status of those residents of East Jerusalem on whom Israeli law was imposed in June 1967. The technical basis of the Israeli Government's case against Mr Awad is that he is a US citizen who has overstayed his visa.

Peres for secret Mideast talks with Soviet officials

BY ANDREW WHITLEY

ISRAEL's Foreign Minister, Mr Shimon Peres, left unexpectedly for Switzerland yesterday for what was widely reported to be a secret meeting with senior Soviet officials on the Middle East peace process.

Fighting to save the badly faltering initiative of Mr George Shultz, US Secretary of State, he is believed to be trying to persuade the Soviet Union to soften its insistence on a fully fledged international conference with the authority to intervene in bilateral negotiations.

According to a senior Israeli official, Moscow has offered to restore diplomatic relations with Israel — broken off in 1967 — during the preparations for such a conference.

This is a far cry from the long-standing Soviet insistence that relations would only be renewed after a total Israeli withdrawal from all the territory it captured in 1967, but difficulties appear to have arisen lately in

the rapprochement between the two countries.

The clearest example of this is the Soviet stalling on the issuing of visas to an Israeli official delegation. A team was due to have gone from Jerusalem to Moscow in February, following a Soviet invitation treated by Israel as reciprocation for a Soviet delegation which has been in Israel for the past nine months.

However, the visas have been held up on the grounds that the Israelis intended to broaden the scope of their activities beyond purely consular matters.

Mr Peres will also have a meeting this week with middle-level Soviet officials attending the Madrid conference of the Socialist International, following a pre-set in Rome last year.

The aim of the talks will apparently be to remove obstacles in the way of Mr Shultz, who is expected to return to the Middle East on another shuttle mission in early July.

Extremist violence spills into state of Haryana

BY JOHN ELLIOTT IN NEW DELHI

SECURITY PRECAUTIONS were tightened across north India last night, after more than 30 people were killed in a spate of Sikh extremist attacks in the states of Punjab and Haryana on Saturday night.

About 1,000 people have now been killed so far this year — compared with 1,100 in the whole of last year — as a result of violence by Sikh extremists and counter-attacks by security forces. The extremists are fighting for an independent state, which they call Khalistan, and they have stepped up the violence in an attempt to upset a peace initiative launched two months ago by Mr Rajiv Gandhi, Indian Prime Minister.

Killings have been taking place at an average of about 12 a day in the past six weeks. But Saturday night's attacks caused the Government increased concern because they extended across the border from Punjab into the neighbouring Hindu state of Haryana where gunners fired at two wedding parties of tribal nomads, killing 15 people.

Fearing the risk of more terrorist attacks outside Punjab and a possible violent backlash from India's majority Hindu community, the Government last night declared a red alert in the northern states and the capital of Delhi. Regional police chief are

meeting today to plan stronger security precautions.

Tension has also increased in the Golden Temple in the Punjab city of Amritsar, the headquarters of the extremist groups. Extremists have erected brick and other barricades around the temple, which was attacked by the Indian army in 1984. There have been recent outbreaks of shooting, and security chiefs fear that a serious battle could develop.

The Government has instructed the security forces not to go into the temple area for fear of further upsetting Mr Gandhi's peace initiative. Two months ago Mr Gandhi released from jail Mr Jagtar Singh Rode, a leading high priest, along with other militants. He hopes Mr Rode will persuade the less extreme militants to drop their Khalistan call and do a deal with the Government.

Mr Rode has only won support from a small segment of the extremist groups, but he said in a recent BBC interview that he did not want that the country of India should be broken into pieces. This reinforces his previous statements, which have indicated that he is opposed to the call for an independent Khalistan, and it also shows that he is still trying to push ahead with the Government's peace initiative despite violent resistance from the most extreme groups.

Thirteen die as Karachi ethnic rioting continues

BY MOHAMMED AFTAB IN ISLAMABAD

THE death toll in ethnic riots in Karachi, Pakistan's biggest industrial and business centre, rose to 30 on Sunday, after 13 people had been killed and 55 injured in further clashes.

The 13 died early on Sunday, as rival ethnic groups carried out sniper attacks with automatic weapons and set fire to houses and shops in the Khyawat Ahmed Nagar residential district. Four of the dead were policemen.

The rioting had continued throughout Saturday, forcing the police to intervene. It started 10 days ago after a traffic accident

in which a Mohajir was killed by a Pathan bus driver.

Mohajirs, who speak Urdu, migrated from India to Pakistan in 1947 when the country won its independence from Britain. The Pathans come from Pakistan's northwestern region.

The two groups, both Moslem, have been fighting since late 1986 over jobs, scarce housing, and ownership of Karachi's sprawling slums. Mohajirs also accuse Pathans of indulging in trafficking in narcotics and illegal weapons, besides smuggling heroin to Europe and the US.

Few in Jordan think Mr Shultz's mission has a chance of success, writes Andrew Gowers

Hussein struggles to keep up peace hopes

MR GEORGE SHULTZ, the US Secretary of State, still likes to entertain — in public at any rate — the notion that he stands at least an outside chance of making progress in his next peace mission to the Middle East in early June.

But in Amman, as Jordan's King Hussein made abundantly clear on Saturday night, there are precious few illusions of the kind. If the Jordanian Government was sceptical when Mr Shultz embarked on his dogged diplomacy in February, it is now in a state of almost unrelied gloom.

Ministers see absolutely no chance of a breakthrough this year. Indeed, they argue that the Shultz mission has had the paradoxical effect of strengthening the Israeli right in its refusal to countenance an international conference on the Arab-Israeli conflict or a deal exchanging territory for peace. Even the King is finding it increasingly difficult to maintain his hopeful facade about the "peace process."

"There is nothing that has not been tried," King Hussein told a gathering of Western reporters summoned for dinner at the weekend. "The lack of success so far suggests that the obstacles are too great, too numerous. And unless we see a change in Israel, which would be helped by a position the US could take on the foundations for peace, things may remain the way they are. But the situation cannot remain



Hussein: obstacles too great

thing he has stood for in recent years vying to champion publicly the emotive cause of the Palestinian youths throwing stones at Israeli troops in the West Bank and Gaza.

About the prospects for reconciliation between Syria and the PLO, King Hussein would say only that it was a constructive development which was "still at an early stage." He did, however, note in a speech last week that the PLO had approached another Arab state with a view to forming a joint delegation for any future peace conference, a move which would further enhance what many diplomats and Jordanian intellectuals see as a tendency for Jordan to become marginalised over the Palestinian issue.

As to the proposed Algiers summit, which the King is to discuss with the Algerian Foreign Minister in the next few days, the King said Jordan never opposed such meetings. But officials made clear that they did not see any call for a single-issue summit on the Palestinian uprising in the coming weeks.

The King also raised a formidable but convenient obstacle to the convening of the meeting by proposing that Egypt, ostracised by many Arab states until last year as a result of its Camp David accords with Israel, should attend.

Faced with a series of moves

which can only make Jordan feel more isolated in its moderation, King Hussein's instinctive response has been to stiffen his own language. In a series of speeches at Ramadan breakfasts (iftars) all over Jordan in recent weeks he has been stressing his determination never to cede an inch of Arab land in negotiation.

More significantly, he has been emphasising the separate role of the PLO in the peace process to an extent without precedent in recent years. The PLO would have to participate in any peace conference "to the fullest possible extent," he told journalists on Saturday. And in a memorandum he passed to Mr Shultz when the latter was last in Jordan, he reiterated a series of maximalist demands, including PLO involvement, together with a list of basic questions concerning Palestinian rights and the conference, to which he wants replies when the US Secretary returns.

King Hussein, of course, knows that none of this is remotely likely to prove successful either to the US or to Israel. But that is no longer the point. In the absence of genuine progress, he has retreated back to the safety of Arab orthodoxy — stances which had never formally abandoned by Jordan but which had become blurred as the King sought to keep all his options open. One by one, those options are being closed by the Palestinian uprising, and Mr Shultz's mission looks like being the first casualty.

Algerians to host June Arab summit

A SPECIAL Arab summit devoted mainly to the five-month-long Palestinian uprising in Israeli-occupied territories will open in Algiers on June 7, Reuter reports from Algiers.

Algeria and the Palestine Liberation Organisation (PLO) have been pressing since March for a summit on the uprising in the West Bank and Gaza Strip where at least 177 Palestinians and two Israelis have been killed since last December.

Arab foreign ministers meeting in Tunis a month ago recommended a summit be held as soon as possible, but it was postponed until after the Moslem fasting month of Ramadan which ends on May 17.

A June 7 summit would coincide with a fourth visit to the Middle East by Mr George Shultz, US Secretary of State, who will be making a new attempt to arrange Israeli-Arab peace talks. Mr Shultz is due in the area from June 3 to June 8 after attending the US-Soviet summit in Moscow.

Mr Shultz launched his Middle East peace mission in February in response to the uprising. The Arab summit is designed to co-ordinate top-level Arab backing for the uprising.

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THINK OF US FIRST IN FAX

OVERSEAS NEWS

Hong Kong rates up one point today

By David Dodwell in Hong Kong

INTEREST RATES are to be raised in Hong Kong today in response to a steady upward pressure on rates in the US and rising overnight interbank rates in the territory in recent weeks. The prime lending rate will be lifted by a full percentage point to 7.5 per cent.

Stock market analysts in Hong Kong disagree over the effect on sentiment of the latest increase. A rise of half a percentage point had been expected for the past two weeks, and appears to have been discounted by stock market operators.

It is less certain, however, that the increase, which is larger than expected, can be shrugged off. This is especially so after the blow to the market on Thursday, when a deal by Jardine to "buy out" a consortium of Chinese businessmen who had been manoeuvring for an assault on Hongkong Land fuelled a rumour that has been provoking speculation in the local stock market for much of the past five years.

Robert Taylor examines European trade unions as they confer

The workers prepare for 1992

THE EUROPEAN Trade Union Confederation conference in Stockholm this week will endorse the European Community's move to a free internal market, but with reservations.

In their Brussels headquarters the ETUC - representing 4m organised workers in 21 western European countries - has found a useful ally in the Commission for its campaigns for full employment and trade union rights. Mr Jacques Delors, EC president, can expect a sympathetic audience when he addresses the conference on Thursday.

What the ETUC wants to see are measures that will protect the freedom of workers who want to move around the EC for work, strengthen social security provisions for them across national frontiers and extend legal rights for workers and unions even at the harmonisation of company law.

The impetus from the creation of an internal market by 1992 has given western Europe's trade unions the opportunity to revive a wider interest in well-established policies that have fallen on deaf ears over the past 10 years, particularly in Britain and West Germany.

Delegates in Stockholm will recognise - though not always publicly - that they face enormous problems in establishing any credibility for their organisation as an industrial and political force to be reckoned with. Unions and workers have always found it hard to create strong bonds across the barriers of language, custom and practice, even at the best of times. Not, however, with an estimated 16m workers unemployed inside the EC, the

Moderation gains ground in S Korean politics

By MAGGIE FORD IN SEOUL

A WAVE of moderation appears to be rolling over South Korea in the wake of parliamentary elections last month in which the ruling party lost its majority. Such a change could affect internal politics and external relations.

Mr Kim Dae Jung, re-elected leader of the main opposition Party for Peace and Democracy, stressed reform and stability in his acceptance speech at the weekend, while the US signalled hopes that a new era of co-operation, rather than fractious, negotiations with its ally could be on the way.

Outlining his programme for the National Assembly, Mr Kim said he would concentrate on three areas: progress towards democracy, economic improvement and ending the legacy of the former regime of President Chun Doo Hwan.

His programme will push for the release of political prisoners, a free press and an end to the involvement of police and intelligence agencies in politics. He would support medium and small business, better housing and health care, free trade unions and workers' rights so as to produce an equilibrium between business

and labour. He also supports the independence of the central bank and help for farmers.

Mr Kim last week called for the displacement of the chief justice and the supreme court members as a first step towards a fair legal system.

He plans to use the National Assembly's new powers to look into corruption by the previous regime, alleged fraud in the presidential election last year, and the Kwangju incident in which at least 200 people were killed by the military in a 1980 uprising.

Mr Kim has emphasised his commitment to negotiation and to a successful Olympic Games in Seoul this year.

However, two new appointments made by President Roh Tae Woo suggest that the opposition faces a uphill task. Mr Roh removed the Interior Minister and the intelligence chief in

link with two men who had been linked to the military, to law enforcement agencies. Following

the appointment to party secretary-general of one of the officials held responsible for the Kwangju incident, observers believe that the Government plans to resist demands for investigation of sensitive areas.

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difficulty of hammering out transnational bargaining strategies is even more acute.

Moreover, sceptical observers are bound to question the representativeness of such a body as the ETUC. An international research project being carried out on western European union membership trends, based at the University of Mannheim, has recently published a breakdown of the organisational strengths of the unions across the continent.

Workers were organised in unions combined with the growth in private sector service employment and small companies where collective organisation has always proved harder to achieve, provides a main explanation for the present growing crisis in west European trade unions.

However, the Mannheim project also shows there remain crucial differences between the relative strengths of unions in

health service and education are well organised in unions and have considerable influence over the direction of collective bargaining.

The uneven realities in the workplace will make it very difficult for the ETUC to find common ground to bind its affiliates together in any strategy to defend and extend existing union membership boundaries. Outside Britain few governments have embarked on strategies designed to weaken unions, even if they have been far less ready than in the immediate post-war period to strengthen union and worker rights because of economic constraints.

The papers being presented to the Stockholm conference reflect

a surprising degree of optimism inside the ETUC. "At the European level, the cohesion of the European trade union movement has never been so strong," it is claimed. In such areas as mass redundancy and equality between men and women in the workplace, the ETUC can report some progress.

So the present outlook is not entirely bleak for the unions in western Europe. In its list of specific demands to give a "social dimension" to the moves of the internal market by 1992, the ETUC hopes to go some way to counter-act what it calls "neo-liberal, monetarist" governments that favour deregulation as a way to undermine union cohesion. Its lobbying efforts in Brussels may produce greater progress than calls for transnational collective bargaining with multinational companies or demonstrations against mass unemployment.

In Norway, where this is no longer true, only 55 per cent of workers belong to unions. This may also help to explain why the rate of unionism in Belgium remains high at 74 per cent of the labour force.

However, the size of public sector employment is also an important factor in explaining the differences in trade union penetration among West European countries. In Scandinavia workers in local government, the

various countries. In most of Scandinavia unionism remains tenacious. During the eighties it has grown in Sweden (up from 83 to 86 per cent of the workforce) and in Denmark (up from 74 to 84 per cent). The rate for this high level stems far less from any worker enthusiasm in those countries for collective organisation than from the fact that their unions retain a key role in the provision of social welfare benefits.

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rate of unionism is even more tenacious.

The biggest numerical drop in union penetration has occurred in Britain (down from 54 to 38 per cent in the 1980s) but there has been a similar decline recorded over the same period in the Netherlands, where organised labour has declined from 38 to 29 per cent of the workforce. In West Germany the contraction has been less dramatic so far, with a fall from 33 to 31 per cent during the eighties. Union membership figures for France have always been low and unreliable but the Mannheim project records no more than 15 per cent of French workers are now unionised.

The rundown of the traditional smoke-stack industries, where

SHIPPING REPORT

Dry cargo rates well up

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

FREIGHT RATES improved dramatically on the dry cargo markets in mid-week, and brokers said hopes were rising for a substantial reaction to the 25 per cent fall in prices of recent weeks.

The key US Gulf to Japan rate rose to \$23 from \$21.10, and there were indications that owners would soon be receiving \$24. By the end of the week, Panamax ships were commanding about \$22,000 per day for the Atlantic

round trip, compared to \$10,500 in mid-week.

Business was greatly reduced in the Middle East Gulf, and rates came under pressure as a result of a build-up of very large crude carriers available for fixing.

R.A. Gibson, the London brokers, said a 230,000-ton VLCC was fixed to Taiwan at Worldscale 37, and there was a report that a VLCC had been fixed at Worldscale 32½ to the West - a reduction of 2½ points.

WORLD ECONOMIC INDICATORS

RETAIL PRICES
(1980 = 100)

	Mar.'88	Feb.'88	Jan.'88	Mar.'87	% change over previous year
W. Germany	121.9	121.8	121.5	128.7	+1.8
France	169.9	169.4	169.1	165.7	+2.5
Italy	218.4	217.5	216.9	208.0	+5.8
Netherlands	122.7	122.3	122.1	121.9	+0.7
Belgium	145.1	145.0	144.6	143.7	+1.0
United Kingdom	155.7	155.1	154.5	150.5	+3.5
USA	141.4	140.8	140.5	136.1	+3.9
Japan	115.3	114.9	115.1	114.6	+0.6

Source: (except US) Economist

Chinese Tung Oil is the best among all drying oils. It has been highly valued on international markets for its quick drying, rapid bodying, strong waterproofing, and insulating properties. Chinese Tung Oil is extensively used in surface coatings, the electronics industry and the manufacture of linoleum, oil-cloth, printing inks, etc.



UK NEWS

Prescott steps up his election campaign

By CHARLES HODGEON

Meanwhile, after trade talks with the US last week, South Korean officials are adopting a conciliatory tone over the visit to Seoul this week of Mr William Taft, US Deputy Defence Secretary.

He is touring European and Asian capitals to persuade allies to shoulder more of the cost of Western defence. South Korea has been asked to pay more for the 40,000 US troops in the country, to help fund US activities in the Gulf and to contribute towards an aid plan for the Philippines.

A Defence Ministry official said yesterday cost-sharing was being positively reviewed. Although Seoul did not wish to become involved in the Gulf conflict, it would be willing to give indirect support by providing maintenance for US aircraft operating in north-east Asia.

A Foreign Ministry official said South Korea already paid \$1.3bn towards the cost of the US troops and spent nearly 6 per cent of its national product on defence. South Korea is likely to ask the US to share more defence technology in return for any help.

Mr Prescott, along with Mr Tony Benn and Mr Eric Heffer, who are jointly challenging for the leadership and deputy leadership respectively, clearly feels free to step up the pace of his campaign after Labour's local election successes in the run-up to the party conference on October 21.

Mr Benn and Mr Heffer, members of the hard-left Campaign Group of MPs, opened the second stage of their campaign on Friday by announcing a "sustained, head-on" challenge to the moderate, head-on challenge to the moderate leadership being pursued by the Kinck-Hattersley leadership.

Mr Prescott, who is sponsored by the National Union of Seamen, said that as deputy leader he would give full support to Mr Kinck-Hattersley and argues that Labour should decide on a more clearly defined role for the deputy leader, one of only three party officers elected by the whole Labour movement.

If elected, he would tackle the two key issues of membership and campaigning. "There is a direct link between our electoral fortunes and our ability to build a mass party," Mr Prescott says.

Tory advertising raises concern

By Peter Riddell

LORD THOMSON of Monifieth, chairman of the Independent Broadcasting Authority, yesterday admitted concern over the Government's recent advertising campaigns.

His comments on ITV's Week-end World reflected his determination to answer critics as he has done already on the BBC's Week Four's Parliament Programme.

Mr Weatherill's frankness has irritated some House of Commons traditionalists and senior Tories who feel he should take a more clearly defined role for the deputy leader, one of only three party officers elected by the whole Labour movement.

If elected, he would tackle the two key issues of membership and campaigning. "There is a direct link between our electoral fortunes and our ability to build a mass party," Mr Prescott says.

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In Norway, where this is no longer true, only 55 per cent of workers belong to unions. This may also help to explain why the rate of unionism in Belgium remains high at 74 per cent of the labour force.

However, the size of public sector employment is also an important factor in explaining the differences in trade union penetration among West European countries. In Scandinavia workers in local government, the

rate of unionism is even more tenacious.

The biggest numerical drop in union penetration has occurred in Britain (down from 33 to 31 per cent in the 1980s

UK NEWS

POLICY REVIEW GROUP SAYS PRE-1979 STRATEGY IS INADEQUATE

Labour told 'review economic plan'

BY CHARLES LEADBEATER

A FAR-REACHING overhaul of the Labour Party's economic strategy has been called for in a report by the party's policy review group.

The group was set up by the party's conference last year to develop policies for the "productive and competitive economy".

Labour's leaders regard the report as potentially the most important economic policy document prepared since the early 1970s, when the party's left-wing developed the "Alternative Economic Strategy", based on a mixture of Keynesian demand management, nationalisation and planning agreements between the state and the private sector.

The report, which is almost certain to be endorsed by the party's important home policy committee today before being considered by the national executive committee, says that "pre-1979 economic management will not be adequate" to meet the

challenges facing the British economy.

It rejects re-nationalisation of industries privatised by the Government, and instead calls for tougher regulation of major utilities, which would be designated "public interest companies".

It commends economics such as Sweden's, as both more successful and more socialist than Britain's, yet which have a small state-owned sector.

Labour would assess the need for social ownership on a case-by-case basis, to provide solutions "appropriate to the enterprise concerned, conducive to its efficiency, and fair to existing shareholders." No detailed proposals for compensation of existing shareholders are suggested.

The report says Labour would use a variety of means to ensure social ownership, including minority, and special shares, as well as the conversion of shares into non-voting bonds.

It argues for a shift from a predominant concern with demand management in order to promote full employment, towards a strategy to promote the competitiveness of British companies.

Full employment will remain a central goal, but it will not be achieved through the manipulation of demand alone, it says. Moreover, it calls for a "modest definition" of full employment which takes into account the desire for a shorter working life.

The report says the central issue of economic policy will be "what needs to be done to help companies, managers, workers, scientists, technologists and trainers, who must meet the challenges of the next decade, and what part government must play in providing that help."

The scale and pace of development needed mean change will be most effectively promoted if the burdens of adjustment are

Details, Page 8

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New calls for inquiry on sweet group bids

BY PETER RIDDELL AND CLARE PEARSON

POLITICAL pressure increased at the weekend for a full inquiry by the Monopolies and Mergers Commission into the future of the Rowntree and Cadbury Schweppes confectionery groups in the face of ambiguous remarks on competition policy by Lord Young, the Trade and Industry Secretary.

Labour leaders increased the political stakes over the future of the two companies, while Mr Michael Heseltine, the former defence secretary, is poised to increase his public pressure for an MMC reference of the bid by Nestle of Switzerland for Rowntree.

Several members of parliament plan to raise the issue in the House of Commons this week, on the grounds that British compa-



Lord Young: ambiguous remarks
nies are not be allowed to bid for Swiss group. There are signs that any

inquiry may also take into account the nearly 18 per cent stake in Cadbury built up by General Cinema of the US, with the Office of Fair Trading looking into the broader position of the chocolate sector.

A Cadbury spokesman commented on a report that the OFT was looking at Cadbury as well as Rowntree: "We are not aware of any investigation. But I wouldn't be surprised if it was."

The report said the OFT's inquiry had begun about two weeks ago, after General Cinema declared it should no longer seen as a passive investor in Cadbury.

The Government is taking a non-committal view until it receives the OFT report, probably next week. In yesterday's Observer newspaper, Lord Young

ruled out blocking bids on protectionist grounds since Britain would suffer.

However, he also hinted at a possible review of UK merger policy, changing the view of what creates a monopoly, because of the creation of a single European market after 1992. This could affect any link between large UK groups such as Rowntree and Cadbury.

Mr Tony Blair, Labour's trade spokesman, is due today to call on the Government to refer both situations.

He said a reference to the commission would signal "in the clearest possible terms that the Government sees its role in relation to 1992 and the single market as an active, not a passive one."

Seamen's union likely to reject Sealink offer on temporary jobs

BY PHILIP BASSETT, LABOUR EDITOR

LEADERS of the National Union of Seamen (NUS) seem unlikely today to accept a job offer by the Sealink Ferry company and instead were warning last night of a lengthy continuation of the 14-week-old ferry dispute.

Sealink UK has given the NUS until 10am today to accept a framework deal worked out over the weekend with the conciliation service Acas.

Sealink's master company, the Bermuda-based Sea Containers, dismissed the dispute at a board meeting in Paris yesterday, but Sealink UK insisted that today's deadline stood.

Mr Charles Lennox Conyngham, chairman and chief executive of Sealink UK, said: "If no answer had been received by the

deadline it would be assumed that the offer had been rejected.

Sealink may return to the courts to seek further penalties against the NUS, after its legal action led last week to the union's sequestration. P&O European Ferries, with which the NUS is in direct dispute, is to return to the courts on Wednesday.

But at Dover, a press meeting jolted at details of the deal when they were spelt out by Mr Sam McCloskie, NUS general secretary. Sealink made it clear they wanted full-time permanent jobs for all 750 sacked P&O seafarers, but Sealink looks unlikely to increase its offer.

The NUS called on Sealink to cross-Channel ferries 450 of the

deadline to break through yet another price barrier - and open up a world of business communications with Telecom Gold electronic mail.

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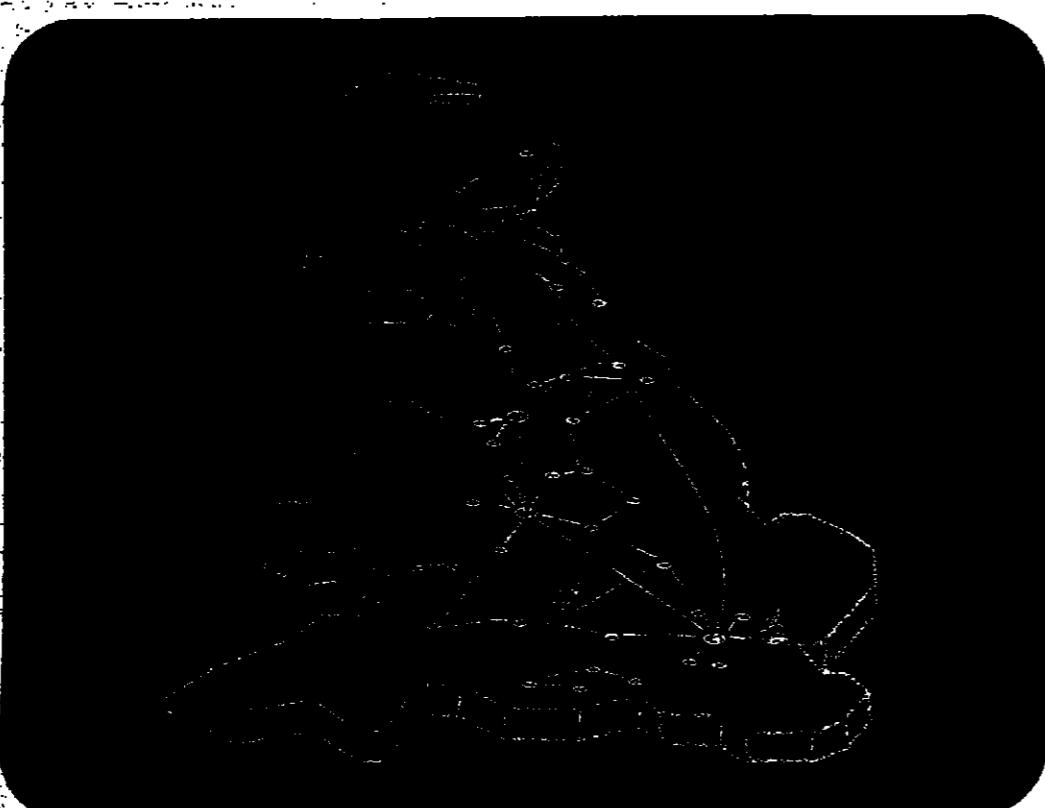
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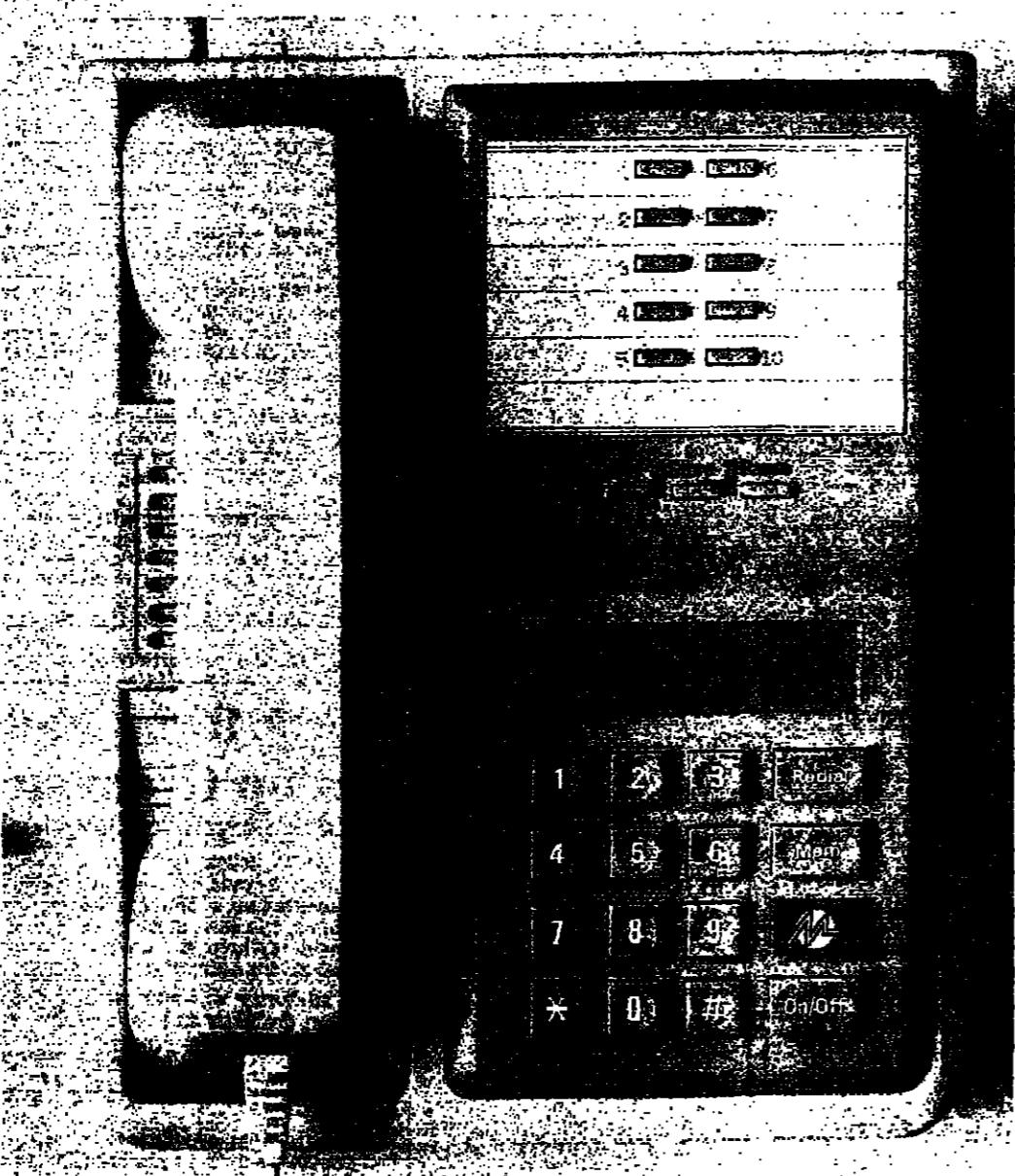
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UK NEWS

Growth 'will slow and pound decline by 1990'

BY RALPH ATKINS

RECENT upward movement in the value of the pound will be reversed and British economic growth will slow by the end of the decade, four groups of economists predicted at the weekend.

Four reports by independent economists showed economic growth slowing from an exceptionally high level last year. They expected the trade deficit to worsen this year and next but were optimistic about exports and investment.

Cambridge Economics (CE) said sterling's recent appreciation would be temporary. It predicted that by 1991 the current-account deficit would be so large and persistent that the markets would take fright.

"The Government's dilemma," CE explained, "will be whether to let sterling fall and allow the rate of inflation to accelerate to about 7 per cent per annum or to raise interest rates and restrict credit so as risk a financial crisis that will damage growth and employment."

CE predicted that the British economy would grow by 3.1 per cent this year and 1.6 per cent in 1989. In both years, added DRI, it would be higher than in West Germany, France, Italy or Canada.

The Henley Centre for Fore-

casting said recent confidence about the British economy had led to a large inflow of funds from abroad, pushing up the pound. It added, however: "Continuing poor trade figures coupled with slowdown in economic growth will lead to downward pressure on sterling over the coming two years."

The centre said consumer spending would grow by 4.3 per cent this year and the rate of increase would fall to 2.5 per cent in 1989. It expected investment and export growth rates to fall over the same period, but then rise faster than consumer spending in 1989 and 1990.

Gi-Alexanders Laing & Culeckhank, the securities house, said the Government's economic policy was in "total disarray".

Inconsistencies in strategy meant that interest rates were artificially high and that most current capital inflows consisted of speculative money which could "flow out as rapidly as it flows in".

Mrs Thatcher's team think that they can make money short-term and get out before the crash comes," said DRI. "They are probably wrong and are likely to lose money when the economic fundamentals assert themselves."

DRI expected British gross domestic product to grow by 3.2 per cent this year and 2.6 per cent in 1989. In both years, added DRI, it would be higher than in West Germany, France, Italy or Canada.

The Henley Centre for Fore-

Executives 'uncertain' on pensions

By Eric Short,
Pensions Correspondent

NEARLY 40 per cent of top executives and middle managers are undecided about their arrangements under the new rules for pensions, according to a Survey Research Associates (SRA) poll of 2,500 subscribers to Business magazine.

Younger executives and managers, it said, were the most uncertain. The findings confirmed those of earlier surveys which showed apathy towards or ignorance about radical changes in pension provision.

About 43 per cent of those interviewed intended to remain with their companies' pension arrangements. The proportion rose from 38 per cent for those aged 25-34 to more than 50 per cent for those older than 45.

The executives and managers interviewed were not keen to make their own arrangements through new-style personal pensions.

Only 18 per cent said they would take out personal pensions. That included 12 per cent who would use personal pensions to contract-out of the State Earnings-Related Pension Scheme, while 6 per cent would use personal pensions as well as Seps.

Commercial vehicle sales head for record

BY JOHN GRIFFITHS

THE UK commercial vehicle market has recovered sharply from the two-week strike at market leader Leyland Daf in March and appears to be on course for record sales for the second year in a row.

Society of Motor Manufacturers and Traders statistics show there were 27,624 registrations in April, up 15.22 per cent from the same month a year ago.

This brings the total for the first four months of the year to 117,056, a rise of 7.64 per cent from the same period in 1987.

The Ford dispute caused a drop in registrations of nearly 10 per cent in March. As a result, the first-quarter total was up only 5.2 per cent on that for the first three months of last year.

Last month, all sectors of the market saw increases apart from buses and coaches, sales of which fell to 300 units compared with 356 in April last year.

In the heavyweight sector, for trucks of over 3.5 tonnes gross weight, Iveco Ford continued to take an increasing market lead over the Anglo-Dutch Leyland Daf group. Last year, the two were neck and neck for the top position, with Iveco Ford winning by fewer than 200 units.

After the first four months of this year, Iveco Ford has sold

5,504 units, representing 24.8 per cent of the sector, compared with Leyland Daf's 4,857 units sold, or 21.92 per cent.

However, Leyland Daf is likely to gain a market boost from its decision to increase output at its Leyland truck plant from 55 trucks a day to 68 in September.

Sharp increases by smaller truck makers were not enough to halt a slow rise in the share of the heavy truck market taken by imports. So far this year, imports have accounted for 40.75 per cent, compared with 39.32 per cent a year ago.

April sales in the heavy truck sector were 5,274, up 10.77 per cent, and for the year to date sales are up 15.77 per cent at 22,194.

Light van sales totalled 8,558 last month, up 6.38 per cent, and this year have gained 1.58 per cent to 36,988.

Sales of medium vans, typified by the Ford Transit, were 11,952 for the month, up 26.14 per cent, and 50,446 this year, up 6.44 per cent.

His conclusion was also backed by Mr Heseltine, who referred to overseas-induced pressures from Europe imposing standards of competitiveness on Britain.

In a weekend speech, Mr Britton said the credibility of the Government arose from its will and determination to maintain the momentum for change.

He said: "Ours is a reforming government, which stands or falls on the change it generates and the pace of that change. Every time we falter, we increase the possibility that there will be a price to pay at the next election."

Performance is key in draft rethink of Labour economic policy

Charles Leadbeater studies the ideas of Bryan Gould's planners

THE LABOUR PARTY'S traditional Keynesian economic policies are cloaked in an air of comfortable familiarity. The tools of policy are easily identified - public spending and borrowing, together with manipulation of the exchange rate.

So too is the goal of demand management: promotion of full employment.

The draft report of Labour's policy review group on the productive and competitive economy, to be considered today by the party's Home Policy Committee, takes it on to much less familiar terrain.

Prepared by a group working under the chairmanship of Mr Bryan Gould, spokesman on trade and industry, it says bluntly: "Pre-1979 economic management will not be adequate" to the challenges facing the UK economy.

It calls for a complete shift from the direction the party's economic strategy took in the 1970s, from the macro-economics

of demand management to the micro-economics of promoting the competitiveness of British companies. Demand management, it says, must complement supply-side measures to improve the flexibility and adaptability of British companies.

The review moves away from the "alternative economic strategy" developed by the party's left wing, with its talk of widespread nationalisation and planning agreements, and leans towards an alliance with the private sector.

It says the central question is: "What needs to be done to help the companies, managers, workers, scientists, technologists and trainers, who must meet the challenges of the next decade, and what part must government play in providing that help?"

But with that shift comes a fundamental question, largely untouched by the party's previous

approach to the relationship between the state, the private sector and the

Thatcher reaffirms desire to stay leader

By Peter Riddell,
Political Editor

MRS MARGARET THATCHER wants to carry on leading the Conservative Party until after the next general election and she has received backing for a continued radical programme into the 1990s from a trio of ex-ministers.

The three are Mr Norman Tebbit, Mr Michael Heseltine and Mr Leon Brittan.

In a lengthy interview in *The Sunday Times*, she reaffirmed her desire to continue as Prime Minister and said she would "hang on until I believe there are people who can take the banner forward with the same commitment, belief, vision, strength and singlemindedness of purpose."

She said there would come a time when people would say "there are several young people who could be leader." That will lead to speculation about ministers now in their 40s.

That applies particularly when a company with strong local roots is threatened. By emphasising its position in the north-west, Pilkington rallied parliamentary opinion to its side at the beginning of last year when faced with an unwelcome approach from BT (subsequently withdrawn).

Rowntree has a similar reputation in Yorkshire, but has been slower to mobilise support at Westminster. MPs have been privately critical of the company's efforts at lobbying. For instance, it has only just appointed an adviser on its Whitehall and Westminster activities.

Rowntree's strongest cards

have been its position in York-

shire and the allegedly one-sided nature of the bid from Nestle and the 29.9 per cent stake held by Jacobs Suchard, both of Switzerland. For instance, Mr Michael Heseltine has emphasised the absence of reciprocity, since similar approaches could not be made to Swiss companies, as they are bid-proof.

That point is highlighted in the Commons motion now backed by about 50 Tory MPs, mainly from Yorkshire and the north. The motion calls for a reference to the Monopolies and Mergers Commission, as does a parallel Labour one. A reference is supported by Mr John Bamham, director of the Confederation of British Industry. For all its length, it has been its position in York-

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P&O 
European Ferries

THE MONDAY PAGE

ANTHONY HARRIS
in Washington

BACK IN 1981, at the dawn of Reaganomics, Mr. Paul Craig Roberts came to address a gift market conference in London. He was at that time the official spokesman in Mr. Donald Regan's US Treasury team, balancing the monetarism of Mr. Reryl Spokane

and the expenditure cutting of Mr David Stockman. Three of these four men are now out of office, monetarism has officially been shelved, and the Budget never was cast.

In that last ext though, the whole team was convinced that it had the secret of economic liberation, and was anxious to evangelise. Mr. Roberts was the most outspoken preacher, and was in lecture-thumping form in London. He accused the British investment community of being hopelessly sick-in-the-mind.

What they failed to understand, he said, was that fiscal deficits don't matter. A US deficit would be a trivial down payment on the great supply-side revolution which would soon create a surge of revenue. He was practically laughed off the platform, and has been pretty lukewarm about Thatcherism ever since.

He has changed his tune about deficits, though. In his recent writings, he has been much concerned to explain how the US fiscal deficit came about. It seems that it was not so much a calculated down-payment as a terrible surprise. His account of

who miscalculated what changes from time to time. When Mr. Paul Volcker was still in charge at the Fed, it was his fault; over-tight monetary policy had provoked an unnecessary and unexpected recession; now he blames an unforeseen drop in inflation, which caused revenues to fall short.

The details do not matter much. Nobody outside the US believed the official US forecasts of spending and revenue at the time, even if Mr. Roberts and his colleagues did; and if they thought that the deficit was important, they have had nearly six years to tackle it. It is interesting, though, that he is going to such trouble to try to explain it away. When Mr. Paul Craig Roberts is a little ashamed of the deficit, it is clear that most Americans regard it as a disease, and since the October crash it is clear that they do.

Ordinary voters on phone-in programmes talk like so many gits brokers, and American politicians are positively obsessed with the subject. The urgency of cutting the deficit is the one point on which the two parties in the Joint Economic Committee of Congress agree in their recent report, and everyone assumes that the bi-partisan Commission which is now studying the question will recommend a pretty unpleasant cure.

While finance ministers in all the other industrialised countries will certainly welcome this hair-shirt tendency, if only because they have been saying the same thing for years, it is not clear what they are worried about. Not only is the US economy doing a good deal better than most forecasters expected quite recently, but so are the European and Japanese economies. Meanwhile, the composition of US growth has improved out of recognition. Consumers are being rather cautious in their

spending, now that the demand for cars (estimated by an endless price-cutting campaign) appears to be satisfied. This was confirmed last week in the regional Federal Reserve banks, known as the Tan Book, which is a good deal more up-to-date than the official statistics. Exports and investment are making most of the running - a combination which used to seem, to a whole succession of British Chancellors, as desirable as the Philosopher's Stone, and as unlikely to be seen in real life. As long as things are going so well, it would seem perverse to change policy drastically.

Some readers may think that I am simply commanding sin because it is commendable, but in fact there are good economic reasons for thinking that worry about the US fiscal deficit is overdone. They were spelled out in some detail in November, just when the fiscal Puritans were claiming that the crash had proved their point beyond contention, by Professor Willem Buiter, who has done more to look beyond the crude Budget numbers to the economic meaning of deficits than anyone else.

In a report on his current work, he pointed out to the Centre for Economic Policy Research that the US deficit, when measured in a consistent way, is quite normal by the standards of other countries. This is because in the US the Federal deficit is bigger than the whole public sector deficit, while in most other countries (except West Germany) it is the other way round. It is private saving which has looked low, and this does argue for some reduction in Government borrowing; but Buiter argued that this should be quite modest and gradual if the risk of a world recession were to be avoided.

As far as personal saving is concerned, this is probably a concern, this is probably a passing phase, as a Governor of

a terrible state as a result.

However, Congressional sentiment is now strongly in favour of regulating the markets again, and is especially hostile to corporate raiders. If managements feel safe again, we may see a rather slow-motion replay of the great British drive to strengthen balance sheets in the early 1980s. This could have a far stronger effect on the US trade balance than any likely change in fiscal policy, and could even provoke a recession.

Even those who insist that fiscal policy must be judged quite apart from its private sector context should pay more attention to how the bottom line is reached. Even if the Administration has failed to control its deficit, it can claim a repentant's credit for the improvement in economic behaviour. It has brought the dollar back to a defensible parity, and replaced Mr. Regan's disastrous tax reform of 1981 with Mr. Baker's rather good one of 1982. As a member of the Regan team, Mr. Paul Craig Roberts might try apologising for something more important than the deficit.

and initiative in recent months. "The questions that politicians have to deal with today are extremely complex. There are no simple solutions. Some people are always upset by what politicians do and no political decisions ever get full acceptance."

"Sometimes," he admits, "I wish the politicians would show a bit more courage and try to control or shape the supposed *Zeitgeist* (spirit of the times) rather than follow it." But on the whole, he thinks, "the performance of this Government stands up well." One step he does advocate is a lower tax burden for industry, since Germany has some of the highest rates in Europe. He also questions whether German labour costs can continue so high and whether demands for shorter hours are appropriate.

But he is not pessimistic about the German economy. Nor does he think it is too inflexible, noting that talk of Eurosclerosis and Europessimism has disappeared. "I see German industry as being adequately flexible, innovative, creative, and skillful so that it can continue to play a role in world markets. German industry knows what it means to export; it has been forced to do this since the 1950s."

Thus, he adds: "I don't see Germany's status as an industrial country as being in danger" citing its attention to quality, marketing, and training. While Germany has thrown up few big entrepreneurs recently, he emphasises the strength of its medium-sized businesses (Mittelstand). "There is enough innovative strength, energy, and marketing drive." But the maintenance of Germany's strong position cannot be taken for granted, especially with aggressive competition in export markets. He reckons politicians, including Kohl, are aware of this.

At one time, before moving to Deutsche Bank from VebaGte Energieversorgung Westdeutschland (VEW), the Ruhr utility 18 years ago, Herrhausen briefly *tried* with the idea of going into business himself. But now he feels happy with his task at the bank, pointing out that the 1990s will be a fascinating time of change, opportunity and risk. "I don't miss anything." Half-jokingly, he comments: "There is nowhere higher than the top."

INTERVIEW

First among equals

Andrew Fisher and Haig Simonian meet Alfred Herrhausen, executive chairman of Deutsche Bank

ON WEDNESDAY, for the first time in 12 years, West Germany's largest commercial bank will have one man in its top job. Alfred Herrhausen, a slim and youthful 58-year-old, will become sole executive chairman of Deutsche Bank. Having shared the position for the last three years with Wilhelm Christians, who will retire at the annual meeting From then, Herrhausen will face the mounting tasks.

The bank is at pains to stress that its management board chairman are only the first among equals on its 12-member board. But its decision to let Herrhausen continue alone reflects a pattern not seen since Franz von West had the job imposed up to 1976. Inevitably, it makes him the focus of close attention in Germany's financial and industrial scene.

In his modern office, on the 30th floor of the bank's Frankfurt headquarters, Herrhausen was in outgoing and amiable mood, last week when speaking of how he intends to make it more international. At the same time, he plans to adopt a more accessible management style, one in tune with today's fast-moving business conditions. The aim is, he says, "to make Deutsche Bank one of the biggest and most significant global banks."

With total assets of DM285bn, Deutsche Bank is number 14 in the world. But Herrhausen has ambitious plans. What is more, he believes in talking plainly about them, in contrast to the image of secrecy usually associated with the bank.

He does not, for one thing, shirk the question of whether German banks, with their extensive holdings in industry, are too powerful. Deutsche, for instance, owns 28 per cent of Daimler-Benz. When asked about this, he says decisively: "I react positively. It is wrong to say we aren't powerful. Whoever says that should either know better or is not telling the truth. We are a powerful institution, like others. The question isn't whether the banks have power; but what they do with it. My ambition is that we should use our power responsibly."

It has already bought Munich-

based Roland Berger, a leading management consultancy, and is developing in other areas where finance and advice go together. These include property management and leisure activities such as golf, a costly sport in Germany, for wealthy individuals.

But it is a possible leap into insurance which has caused the greatest stir. Leading German insurers like Allianz and Munich Reinsurance are as powerful as the banks, but more reserved. "We are still looking at this very carefully," says Herrhausen. In line with his belief in extensive thought and analysis before decision, "we can be wrong to decide on complex problems too quickly" - a careful study about setting up an insurance is now under way, with a decision possibly after the summer.

With deregulation in the air and talk of free competition in Germany, he insists that "there can't be artificial barriers" between banking and insurance. In the long run, the bank would clearly compete with the insurers, though "in the short run, we could be partners." Germany's ageing and declining population means private life insurance and pension schemes should become more important as the state sector comes under financial pressure.

Preparing for 1992 is also very much on his mind. "We strongly welcome the political goal" of a free European market, he says. Buying Banca d'America e Italia in late 1986 was "the first visible step." It also remains one

of the bank's not resting there. It would like to raise its 35 per cent stake in Spain's Banco Comercial Transatlantico. "It all depends on the approval of Spain's central bank," says Herrhausen. So far, the door is closed, but when the authorities finally allow foreign groups to take control of local institutions, "we think we'll be the first bank to make use of this."

France is its other key market in Europe and its "number one target zone," not least because of its economic and political ties with Germany. "We would like to buy something," he says. However, he recognises the political barriers and remains cautious about whether matters will change quickly after yesterday's elections. But the bank has done some discreet buying. "There are not many candidates to buy, but we've already looked at some interesting ones."

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Reform of social work training

By social workers in their handling of cases of suspected child abuse, most of which were traceable to the lack of adequate training in child care.

The Cleveland Inquiry report of Mrs Justice Butler-Sloss is due to be handed to the Secretary of State any day now. It too,

MANAGEMENT

UK company pensions

Taking a carrot and stick approach

Michael Skapinker on corporate attitudes to liberalising legislation

AMIDST A FLURRY of videos, glossy pamphlets and briefings, managements of British companies are trying to dissuade their employees from leaving their company pension schemes.

Many fear that in July, when employees gain the right to take out private pensions, company schemes will be hit by a significant number of defections.

Some pensions managers, however, like Graham Wright of Courtaulds, the textiles and fibres group, take a more relaxed view. The information brochure the group has sent its employees candidly admits that personal pension policies "may, in some circumstances, provide more than some company schemes."

It adds that "if you are young and leave the company with less than, say, ten years' service, a personal pension policy is likely to be worth more than the Courts' pension."

All the same, Wright believes that few employees will actually make their own pension arrangements. He originally thought that the Courtaulds scheme might lose up to 10 per cent of its members. He now thinks the proportion will be closer to 1 or 2 per cent, and certainly no more than 5 per cent. "Most people don't think about their pensions at all," he says.

Those who do decide to opt out of the Courtaulds scheme can return to it whenever they want, provided their health is satisfactory. There is no limit on the number of times they can leave and return.

Legal and General, the financial services group, seems, at first sight, to be even more relaxed about its employees taking up personal pensions. Staff who opt out of Legal and General's non-contributory occupational schemes are being offered a salary increase of between 5 and 10 per cent, depending on their age.

Legal and General also intends to be a major provider of new personal pensions, but Chris Hatry, its pensions director, denies that there are any cynical motives behind the salary offer, or that the group is actively encouraging its employees to opt out of their occupational scheme.

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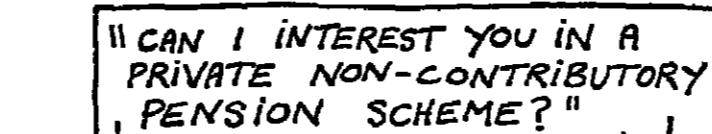
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FINANCIAL TIMES
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Training

BA's Top Flight path

Michael Skapinker on the airline's Executive Academy

BRITISH AIRWAYS' human resources director Nick Georgiades scribbled furiously as he attempts to explain, through a series of arrows and diagrams, the many educational opportunities his company is offering its employees.

By the time he has finished, his piece of paper is as crowded as the skies above Heathrow Airport.

An arrow taking off from Fundamentals of Supervision, destination Management Academy, is involved in a near miss with an arrow which has just left Open MBA on its way to Senior Management Academy.

There are arrows stacked up above Managing my World and one about to land at Welcome to BA.

Georgiades insists that his courses are actually very easy to understand. They are all part of the company's drive to develop directors and managers for the decades ahead.

BA was privatised last year. Before that, the company had put its front-line staff through a customer service course called Putting People First. Its managers were admitted part-timers into the scheme.

Several companies also said they were introducing or improving their occupational schemes.

"If they opt out entirely, it's tough but it's not our choice. The government has given individuals this freedom to ignore their dependants."

Apart from the withdrawal of death-in-service payments, the CBI survey found that a large number of companies intended to deny dependents of non-members other benefits, such as widows' and children's pensions.

Some said they would reduce the level of employees' contributions. A few said they would introduce a non-contributory scheme. Allied-Lyons, for example, has set up a non-contributory scheme alongside its existing contributory scheme.

All new employees will go into the non-contributory scheme. Existing employees have a choice of staying in the existing scheme or switching to the new one.

Another sanction which employers are using is refusal to contribute anything above the legal minimum to the personal pensions of those who opt out of company schemes.

Only one per cent said they would contribute more than the statutory minimum. Four per cent said they were thinking of doing so. On the other hand, 78 per cent said they would definitely not make any additional contributions and a further 13 per cent said they were unlikely to do so.

Companies are not, however, relying solely on the stick to persuade their employees to stay

with occupational schemes, adding that he would not want to be responsible for selling widows too, including improvements in benefits and relaxation of requirements for entry into company schemes.

The CBI found that 15 per cent of companies were reducing the minimum age for entry into their schemes and 10 per cent were lowering the minimum length of service required. Seven per cent were admitting part-timers into the scheme.

Several companies also said they were introducing or improving their occupational schemes.

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effectively. D K Denton in *Administrative Management (US)*, Dec 87 (4 pages)

Addresses one of the most important and least-explored topics in publicity management - the relative importance of different publicity techniques (such as exhibitions and direct mail), for different product types, different companies and for different target audiences.

Explains how to cope with employee complaints, why they occur, and how to recognise the non-verbal variety. Advises on how to understand employees, and on the need to update knowledge on contracts and working conditions, the need to maintain records of complaints, and the importance of honest self-appraisal.

Examines the difficulties experienced by executives faced with career blocks arising from their own limitations, their own success, being in the wrong place, being trapped behind their bosses or obstructed by their peers; explores avenues for escape from each kind of situation. Stresses the importance of honest self-appraisal.

Promotional elements in industrial purchase situations. D W Jackson + others in *Journal of Advertising Research (US)*, No 4 1987 (4 pages)

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ARTS

Architecture/Colin Amery

Flavour of classicism

by May 9
th
ademy

There is a strong Anglo-Italian flavour about architectural affairs in the capital this month. It is appropriate to begin with a look at the work of the architect Joseph Bonomi (1739-1808), whose recently rediscovered drawings are on display at the Heinz Gallery of the RIBA at 21, Portland Square until June 18.

Bonomi really typifies architectural Anglo Italy and his career is a remarkable illustration of the international influence of classicism. The lasting influence of Italy upon English taste is a compelling subject in itself - certainly in the eighteenth century it was the mixing of artists, architects and parsons from both countries that produced a period of profound creativity. Bonomi was born in Rome where he was trained as an architect and developed remarkable skills as a draughtsman. There is evidence to suggest that Clerkenwell may have been his drawing master.

His great talent was spotted by the architect James Adam on his Grand Tour in 1761 and he was employed by the Adam brothers for the next 18 years. At first he worked measuring and drawing the Roman antiquities and then in 1767 he travelled to England where he stayed until his return to Rome in 1783.

By marriage he was connected to the painter Angelica Kauffmann and the catalogue to the exhibition, by Peter Meadows,

explores the fascinating web of related artists, architects and patrons working in England and Bonomi's time.

The most brilliant drawings in the exhibition are the perspectives of interiors. The Library of Lansdowne House in London which was exhibited in the Royal Academy in 1785 and Charles Townley's Sculpture Gallery have never been seen publically before. Both of these are stunning drawings combining total accuracy with a sense of delicate drama. His work is not as original as Scott but it would, I suggest, be fair to say that his architecture has more power than the work of his master Robert Adam.

His very austere stripped down exteriors have a power unusual for a neo-classical architect working in England. Did he know Ledoux or Boullée?

His plain country houses, like Longford Hall in Shropshire, or Roseneath Dumfriesshire, or Eastwell House in Kent are all enlivened by the use of the large columned portico treated as a porte-cochère. They are powerful designs and Bonomi was fashion-

able enough as an architect to be referred to by Jane Austen in *Sense and Sensibility*. His best known interior is Mrs Montagu's Great Room of 1785-91. The opening breakfast party excited comment both on the design of the room and the painted ceiling by Rigaud.



Joseph Bonomi's The Drawing Room, Lambton Hall, Co Durham, c1800

seen as unconventional and probably unsound on conservation grounds. There is, to my mind always an element of over design and confusion in Scarpa's work and that is captured and demonstrated perfectly by this exhibition.

His approach to museum design is not fashionable today. He uncovered the layers of the Castelvecchio and it con-

centrates on the architect's work in Verona. Any visitor to that museum will know that Scarpa remodelled it from 1967 to 1973.

The most memorable element of his design is the elevated equestrian statue of Cangrande.

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Sponsorship

Selling drama

Antony Thorne

To date the theatre has not attracted as much support from sponsors as its contribution to British artistic life merits. There are exceptions. The Chichester Festival has just received a generous £500,000 gift from local company Nissan to enable it to build a studio theatre alongside its main auditorium, and the Open Air Theatre in Regents Park gets a hefty 20 per cent of its income from sponsors. The RSC too has a loyal band of supporters, in addition to the film over three years it attracted from Royal Insurance.

Most recently Jaguar backed the new production of *Much Ado about Nothing* at Stratford, and at the dinner afterwards chairman Sir John Egan went out of his way to stress that the company was aiding *Much Ado* not for any sentimental charity reasons but as a springboard for selling more cars.

But the smaller touring and regional theatres, which often specialise in experimental works, often complain that they are too challenging for play-safe sponsors. The Bush, for example, which has an excellent record, receives no sponsorship income. This business myopia is gradually changing. The highly acclaimed *Cheek by Jowl* is to receive £20,000 from British & Commonwealth wealth to support its autumn tour. Shared Experience has just pulled off its biggest sponsorship ever, £20,000 from Citibank for its production of *The Bacchae* which opens at the Edinburgh Festival, and Paines Plough has help from BP.

In the same way the £5,000 in services from BT should produce results. Aldeburgh is getting a link line to its box office, which means that prospective ticket buyers throughout the UK get free calls, and, as well as the printing of publicity material, every distributed telephone bill will be marginally more appealing with its "BT Maltings Proms" frank on the envelope.

Aldeburgh now promotes activities on 160 days a year, creating mini festivals outside its main Festival. It has persuaded another sponsor, Jaguar, to support a four day Britten-Britten event in October, plus one of those occasions which can be more effective than a cheque - a party for existing and potential sponsors, which gives both Aldeburgh and Jaguar the chance to do some soft selling.

Arts sponsorship seems to be a buyer's market, with a never ending queue of arts organisations chasing a limited number of sponsoring companies. But there are many rich institutions actively seeking arts projects to support. Well, there is the Louis Vuitton Foundation established in 1986 to aid opera and music.

Twice a year the good and the great, the likes of Lord Harewood and Professor Rolf Liebermann of the Hamburg State Opera, who acts as director, gather to sift through the applications and then distribute around £250,000 (the latest hand out from an annual budget of about five million francs, set aside by Louis Vuitton, trunkmakers and now a leading luxury goods company after its acquisition of Veuve Clunet).

At the moment the awards, thirteen in the current batch, go to continental and British arts institutions, with the emphasis very much on new productions rather than on money for bricks and mortar. Perhaps the ideal seeker after cash would be a small arts centre, like the Almeida in Islington, which is putting on June a new opera by Michael Finnissy, *The Undivine Comedy*. This enterprise, which will be seen first in Paris, is getting around £25,000 from the Foundation.

Another British project, to be aided with over £20,000, is "Upbeat to the Tate '88", a month of contemporary music starting on May 24, mounted to celebrate the opening of the Tate in the North in Liverpool. In the past the arts in France have done best out of the Foundation and the biggest current grant, around £100,000, is aiding a production of Stockhausen's *Montag* at the

Autumn Festival in Paris, but British arts organisations committed to contemporary music could do worse than contact these up market bag people.

British Telecom is the latest company to discover social responsibility. Last week it announced a £500,000 sponsorship programme aimed to give back to the community a little of the profit it takes out. As usual environmental and medical causes grabbed the largest slice of the funds but there was money for the arts, for those old stand bys, the RPO and the ESC.

Indeed the £20,000 in cash and £1,000 in services makes British Telecom the biggest business sponsor for Aldeburgh. It is linking up with the Aldeburgh Festival Proms at Snape Maltings which this year is being extended from 11 nights to embrace the whole of August. With a likely audience of 15,000 for a programme of popular classics it is actually the biggest crowd puller of the Aldeburgh year.

Aldeburgh is very good at exploiting outside help to improve its own revenue raising activities. It won one of Richard Luce's marketing awards last year and used the £10,000 to buy into the mailing list of other leading arts organisations like Glyndebourne and the Barbican. As a result it has boosted ticket sales from its mailings by 10 per cent for this summer.

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One of the most bizarre artistic ventures of the year will be the performances of Verdi's *Aida*, staged over seven nights at Earls Court next month. It is being mounted by three of the most celebrated promoters of the age, Harvey Goldsmith, best known for his work in the pop field; Mark McCormack; and Victor Houghhouse. To promote the £2m extravaganza, with its cast of over 600, their joint company, Classical Productions, has persuaded the MI Group, a new financial services company, to contribute £100,000 in sponsorship.

Images de France, part I, opens at the Barbican next week, with part II surfacing in the autumn. In the end the Comédie Française was unable to come but there is plenty of French photography, music, films, art, and peripherals to create a Gallic flavour in the City. The main sponsor is Eurotunnel, which is backing another festival, the *Turner*, in October, plus one of those occasions which can be more effective than a cheque - a party for existing and potential sponsors, which gives both Aldeburgh and Jaguar the chance to do some soft selling.

Glyndebourne has attracted two first times sponsors for new productions in the next two seasons. The Philip and Pauline Harris Charitable Trust is aiding *Kara's Kaboom*, which opens on May 19, and Allied Lyons, not known for its arts sponsorship interests in the past, will be seen first in Paris, is getting around £25,000 from the Foundation.

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Accardo/Barbican Hall

Richard Fairman

There has been one unforeseen bonus to accrue from the International Violin Series, which is being promoted by the London Symphony Orchestra. With 11 soloists on the roster there are rarely enough concertos and so the more adventurous of the players have been encouraged to bring into the family circle works which would generally be regarded as outsiders.

At Thursday night's concert - the turn of the Italian violinist Salvatore Accardo - the comparative rarity was the *Serenade after Plato's "Symposium"* by Bernstein, written in 1954 and a concerto in all but name. A member of Plato's dramatic personae is listed at the head of each movement but apart from that there seems to have been little intention to write a programme suite and only a general mood survives from the literary source.

The piece works better if one regards it simply as a serious attempt at writing a large-scale work for the violin. Bernstein has sought to hit an appropriately sonorous note and trim (right spiccato scales in the *Erysimum* scherzo).

For the Brahms Concerto after the interval a deeper, richer resonance in the violin tone was required. Even considering that Yuri Ahronovitch was leading an unusually weighty performance, Accardo's solo sounded thin and wiry, as well as oddly detached.

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Tennstedt/Festival Hall

Richard Fairman

THE BANNER proclaiming "Weil has been lost

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Monday May 9 1988

Mitterrand's victory

THERE CAN be no doubt this morning who is Europe's supreme political tactician.

For much of his first term President François Mitterrand was the most unpopular president France had had since opinion polls began. Two years ago his Socialist government was driven from office in parliamentary elections. A vigorous conservative government came in with a programme of privatisation and deregulation, apparently bringing France into line with the prevailing political trend throughout the West world.

Mr Mitterrand was left the lamest of lame ducks, president for two more years thanks to a constitutional quirk he had himself promised to correct, until such time as new presidential elections gave the electorate the chance to restore the logic of the constitution by choosing a president whom the new parliamentary majority could support. Such at least was the calculation of Mr Jacques Chirac, a man with a reputation for fast political footwork. As it turns out, he is not in Mr Mitterrand's class.

Personal rivalries

The president had placed a time bomb under him by introducing proportional representation which allowed the extreme right National Front to become a significant political force. While it ticked away, Mr Mitterrand used his strictly constitutional powers with carefully judged restraint, thus combining the popularity of an opposition leader with that of a dignified head of state rising above party grudges. Personal rivalries within the government camp, exacerbated by disagreement about the propriety of trying to win back National Front voters by pandering to their prejudices, did the rest.

Whether this virtuous performance amounts to statesmanship or will serve the higher interests of France is quite another matter, for at least three reasons. First, many liberal-minded French people will find it hard to forgive the president for letting the National Front out of its bottle, for it is by no means clear that he knows how to get it back in.

Second, France now faces a further period of political uncertainty which will sooner or later have to be resolved by new parliamentary elections: sooner, one

hopes. At worst, there could be a return to the shifting coalition politics of the Fourth Republic, as Mr Mitterrand looks for political forces in the centre willing to ally with his own Socialist party. The Socialists do not represent the majority in the country that he has managed to assemble around his own name.

Top of form

Third, although clearly now at the top of his form, a separationist president can hardly remain so throughout a second seven-year term. This is the pledge to reduce the mandate to five years, must surely be implemented, and even though it cannot be binding on a president already elected he should surely be prepared to act if it were.

Yet, if not more than two chears are in order for Mr Mitterrand's triumph, it is hard to weep many tears of chagrin over Mr Chirac's defeat - especially after his grotesque attempts to save him in extremes by allowing Captain Dominique Prieur to return to France, in flagrant breach of his agreement with New Zealand, and by ordering the bloody assault on the Kanak separatists (French citizens, it should be remembered) who would almost certainly have released their hostages peacefully as soon as the election was over, at the very time when he was welcoming home the hostages from Lebanon after long and strenuous negotiations with their captors.

France clearly needs a strong and effective conservative party, if only to restore the confidence of her more nervous or nationalistic citizens and to cut the ground from under Mr Jean-Marie Le Pen. But Mr Chirac has hardly proved himself the right man to lead it. The experiment of "cohabitation" which he insisted on trying has proved a disaster for him and for his supporters, as Mr Raymond Barre always predicted it would. Two years is not enough for a would-be Thatcherite revolution to convince the electorate, and the circumstances of power-sharing with a Socialist prime minister were hardly propitious either. If Mr Barre was the loser of the first ballot, he may fairly claim to be the mortal victor of the second.

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Seamen have a lifeline

LEADERS of the National Union of Seamen have until 11am today to accept or reject an offer worked out at the weekend with the conciliation service, Acas, to end the unlawful secondary industrial action over the union's dispute with P&O European Ferries. The dispute has hit P&O's competitor Sealink hard, and last week saw the entire assets of the NUS seized and its officials ejected from the union's offices.

Soundings from the ports yesterday seemed to confirm the NUS negotiators' effective rejection of the framework agreement. But the fact that Sealink was keen to move to a marriage of convenience with the NUS, under which it would take on some of the union's P&O strikers in return for full normal working, underlines the intense commercial competition at the heart of the ferry dispute. This will increase with the single European market and the opening of the Channel Tunnel.

Those commercial pressures are real, and yet it is clear that the core dispute between P&O and the NUS is not only, in terms of the normal pattern of industrial relations, capable of being settled, but has been for some time. What is going on now between the company and the union may hold lessons for the future.

Commercial realities

Stripping aside the fighting rhetoric of any industrial dispute, NUS leaders who have seen their union's numbers spiral downwards with the diminishing size of the UK merchant shipping fleet cannot but be aware of the commercial realities of cross-Channel ferry services in the 1980s. But what the dispute has shown so far is that the union, and perhaps others too, have still failed to learn some of the lessons of the Thatcher years.

The NUS has seen its operations sharply curtailed by sequestration because of its clear and admitted defiance of the Government's employment legislation. Trade unions may not like the restrictions on industrial action which the Conservatives have introduced, but they ought to realise that whatever their feelings, that is the framework of

Peter Bruce and David Lascelles assess the growing pressure for a restructuring of Spanish banks

Forced to face the future

SPAIN has more banks and bank branches per head of population than almost any other country in the European Community. Yet not a single Spanish bank ranks in the world's 100 largest. Indeed, most people outside Spain would be hard pressed to name any of its banks.

As Spain adapts to its new role as a member of the EC and prepares for the integrated market of the 1990s, the fragmented state of its financial services industry and its poor international standing have become one of the Madrid Government's main preoccupations. It believes Spain must have bigger and better banks, not merely to build up the country's financial muscle, but to win a bigger share of EC business and meet growing foreign competition in its home market.

This policy, enunciated last year by Mr Carlos Solchaga, Economy Minister, and supported by Mr Mariano Rubio, Governor of the Bank of Spain, has already spawned a merger between two of the country's Big Seven banks, Banco de Bilbao and Banco de Vizcaya, which will make by far the country's largest bank. But while this has led to speculation - fuelled by a feverish stock market - that the rest of the Big Seven will rapidly shake themselves down into the Big Three or Four, the mood within the banking community is much more cautious, if not downright hostile to the idea.

Entrenched bank chairmen, whose empires would be drastically reshaped by mergers, are parading a raft of arguments that say things should stay as they are. Mr Luis Valls, chairman of Banco Popular, the smallest but also one of the best managed of the Big Seven, puts it bluntly: "Mergers are like aspirin," he says. "You only use them for headaches." Nevertheless, he has taken the precaution of packing his board with friendly shareholders to discourage takeover.

The Government's prodding, however, has triggered a debate about the future of Spanish banking which shows that there are many more issues at stake than those of size. The central question is: what sort of banking industry should Spain have?

On the face of it, the Government's case for a major restructuring is strong. Spain has more than 100 banks and an even greater number of savings banks. That makes it one of the most populous banking industries in the EC and, according to the yardsticks of the Organisation for Economic Co-operation and Development, one of its least efficient. Although the banking sector is now tightly supervised by a much strengthened Bank of Spain, it also has a history of crises, from which its largest members still bear the scars, and a deep mistrust of change.

Paradoxically, though, the industry is also one of the most profitable in the EC, with the leading banks earning returns which are the envy of their rivals abroad (at least in non-crisis years). But this only reinforces its capitalist image. None of the bigger banks, for example, has taken advantage of last year's deregulation of interest rates to offer higher returns to their depositors; that has been left to the foreign banks which are eager for new business.

Internationally, Spanish banks are laggards. The largest of them, Banco Central, ranks only 103rd in the world. This is a legacy of the Franco era, when Spain's entire commercial sector was discouraged from expanding abroad and failed to develop the multinational companies which provided the impetus for banks in other countries to go overseas. For historical reasons, most Span-



ish banks are much stronger in Latin America than they are in Europe, where their commercial destiny now instead.

Banco de Bilbao was expected to be the first bank to respond to the Government's call for change. Mr José Ángel Sánchez Aslán, the chairman, has consistently advocated greater concentration in the banking industry. He claims that his alliance with Vizcaya will "make us twice the bank without twice the costs." Apart from strengthening

"Size is not a problem," says Mr José Ramón Alvarez Remírez, chairman of Banco Zaragozano and a former Governor of the Bank of Spain. He points out that, relatively speaking, Spain's largest banks already account for roughly the same proportion of gross national product and total banking assets as the leading banks of other countries.

Anticipating a merger is also evident in the Bank of Spain's efforts to encourage banks to merge their individual groups: most of them operate through multiple banking subsidiaries which could be efficiently consolidated. This would also strengthen their resistance to foreign competition on the home market, which has increased sharply in the last few years and has prompted the Bank of Spain to limit foreign bank licences. The prowl of the Kuwait Investment Office has also awakened fear of foreign predators.

But though there are plenty of reasons for suspecting that Spanish banks might not benefit from a series of mergers, there is still a strong likelihood that at least one more major combination will occur in the next year or so. Many of the objections raised by bankers are a natural defensive reaction from people who are under intense pressure to make important strategic decisions. It is easier for bank chairmen to argue that things should remain as they are - if only to quell the rumour and speculation - than to talk openly of a matter as delicate as merging with a major competitor.

But the Government's case for larger banks has attracted more sceptical comment elsewhere along the Paseo de la Castellana, Madrid's main thoroughfare, where most of the leading banks are headquartered. Politically, the spectacle of Mr González's Socialist Government encouraging the concentration of capitalist banking power has obvious ironies which critics have latched onto, though generally Spain's business community views it as evidence of the Socialists' pragmatism, rather than as grounds for doubting their motives.

Even discounting an element of nationalism in the Government's approach, the argument that welding together larger banking groups will advance Spain's financial interests does not seem to carry much force.

OBSERVER

Thieves take the credit

The new credit card telephones installed by British Telecom at railway stations and airports in London are proving a convenient aid to thieves working the neighbour areas.

Thieves act quickly when they snatch a credit card because when they go on a spending spree there is always the risk of being rumpled if the loss has been reported.

The credit card telephones have been helping to take that doubt and anxiety out of the theft.

Ordinary users have to "wipe" their card through a unit at the side of the telephone to validate it on a computer. If the card is accepted, the unit tells you to proceed with dialling the number.

For the thief this is valuable information because it tells him the end of the card has not been read.

British Telecom, which has installed 50 of the telephones at King's Cross, Victoria, and Waterloo stations and Heathrow and City airports, admits that it has a problem: it could do with more.

The "thieves' authorisation terminal" as one credit card fraud investigator labelled it, has already proved useful to professionals. But BT, working with the credit card companies, Visa, American Express, Diners' Club and Access, is hitting back.

Fraud departments are unwilling to give too much away but the telephone computer, it seems, can be used to their advantage. When a card is wiped it can signal which exchange number is being used. That in turn allows police to target in on individual telephones. Investigators can also deliberately refrain from prograving-in a sample of lost or stolen cards, so that if one turns up in the check the thief may be given the all-clear and thus lulled into a false sense of security.

Even then, the practical problems of having police on hand to

catch the fraudsters remain. But it may help to restore the balance in what is becoming an increasingly complex game of cat and mouse.

Thieves in the provinces will have to wait a while yet. BT has plans to have 500 of the new telephones at large travel centres by the end of the year.

Waffle's grapes

The chief of media relations at the Internal Revenue Service in Washington is called Scott D Waffle. He does not entirely live up to his name because to most questions he replies that IRS policy forbids comment. However, he may have a soft spot somewhere, since he has written a book called "His Tender Grapes".

Cramped Armada

The Armada Exhibition at Greenwich, though worth seeing, is not all that it has been cracked up to be and certainly does not live up to the catalogue. It is a bit cramped, not very well lit and fails to present the broad sweep that one somehow expected. There is too much detail, not enough imagination.

Still, it is a wonderful outing, especially if you go by boat. It is odd to arrive at Greenwich and find yourself almost a tourist in your own country. On Saturday, the foreigners seemed to outnumber the British. The French, in particular, were there in abundance, plainly unworried by the election at home.

The real discovery, or rather rediscovery, continues to be the river. Every time you go up and down the City stretch of the Thames nowadays, there is something new to be seen. Moreover, there is the feeling that the rebirth is still only just beginning.

People have begun to compare the developments with the way

such practices, says the letter, the commission, will exercise its powers under the Paving Statute to take proceedings against nuisance caused by parking and the dropping of litter.

All this has touched a nerve according to an editorial in *Tax*, the LTDA journal. Editor Dave Barnes thinks that the letter, from "an officer authorised by a representative of Her Majesty Queen Elizabeth II" means "The Queen does not want 20,000 of her royal subjects enjoying the facilities of London's open spaces, be it to read newspapers, eat sandwiches, snooze, or in some cases, simply rest and enjoy the sound of bairnsong after the mighty roar of London's traffic".

Cabmen, he says, stop there for the odd hour or two "to enjoy the peace, quiet, flowers and trees".

What, no tip?

A taxi magazine tells of a cab carrying a particularly surly and bad mannered couple dressed in all their finery, he in dinner jacket, she in diamonds and fur. The driver was given the sole car instruction: "Savoy," "Certainly sir," he said. "Would that be the main, the river, or the staff entrance?"

Boro parrots ill

Middlesbrough could be forgotten if they felt as sick as parrots yesterday after being widely tipped (particularly in our office) to win the FA Cup and League Division II championships double and now finding themselves scrabbling in the play-offs for the last promotion place.

Cheltenham are 2-1 favourites with bookmakers William Hill to retain their first division status in the play-offs. Hills make Middlesbrough 11-4 second favourites with Blackburn and Bradford both offered at 8-1.

Philosophical joke

We pinched this from New Society because we liked it.

Question: what is red and invisible?

Answer: no tomatoes.

time may not even be ripe for Spanish banks to aspire to the status of the large British, West German or French banks, or to seek to build up large foreign branch networks. One of their main overseas functions would be to finance intra-EC trade, but that can be done with relatively modest banking operations.

Given the doubts about Spanish banks' ability to develop a large EC capacity, some bankers feel that they would do better to concentrate on developing a regional role in south-west Europe instead, and to build on their local strengths.

Much of the debate also hinges on the question of profitability, which is unlikely to be enhanced by merger or ambitious expansion overseas. "The Government is just looking at the size of bank, not their profits," says Mr Borja Garrido, an analyst with Iberagencias, a Madrid stockbroking firm. He maintains that banks which merge will be able to eliminate duplication of staff and branches because of resistance to closures, so higher costs will always undercut the benefits of merging.

Indeed, there is some regret that the only merger so far has been between Bilbao and Vizcaya. Both are based in Bilbao and therefore have considerable overlap in the north of Spain. Both are also among the most profitable and go-ahead of the Big Seven. It might have been better for each to merge with one of Spain's weaker banks and spread their stronger wings. On the other hand, the merger does bring together two of Spain's strongest and most aggressive banks, making a potentially powerful combination which will rank 27th in the world. "The merger is good for our shareholders, but not necessarily for Spain," says Mr Ascaso, Bilbao's chairman.

A start could be made by encouraging banks to merge their individual groups: most of them operate through multiple banking subsidiaries which could be efficiently consolidated. This would also strengthen their resistance to foreign competition on the home market, which has increased sharply in the last few years and has prompted the Bank of Spain to limit foreign bank licences. The prowl of the Kuwait Investment Office has also awakened fear of foreign predators.

But though there are plenty of reasons for suspecting that Spanish banks might not benefit from a series of mergers, there is still a strong likelihood that at least one more major combination will occur in the next year or so.

Many of the objections raised by bankers are a natural defensive reaction from people who are under intense pressure to make important strategic decisions. It is easier for bank chairmen to argue that things should remain as they are - if only to quell the rumour and speculation - than to talk openly of a matter as delicate as merging with a major competitor.

Although both the Madrid Government and the Bank of Spain deny that they are leaning on selected banks to find partners, they make no secret of the fact that they would like at least one more merger to take place, so that Spain has two banking groups of international standing.

Few people doubt, though, that in the longer term a much more radical restructuring will be needed to meet the full blast of competition from the EC. The Spanish banks' high costs and high profits will be unsustainable in a unified market, and while bankers can currently choose whether or not to take a partner, that luxury may not last very long.

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Victor Mallet explains why organisations trying to help Africa achieve economic recovery are taking a softer line

Making the medicine more palatable

BRITAIN has Mrs Margaret Thatcher, and Africa has the International Monetary Fund.

In the past decade both the Prime Minister and the Fund have prescribed stern financial discipline for their respective charges. Both have been accused of cruelty and shortsightedness for increasing unemployment and undermining social services.

The difference is that Africa is much poorer and politically more unstable; its economies are in much greater disarray and it seems to have failed to respond adequately, or quickly, to the monetary medicine doled out by the IMF and its allies, the World Bank and the bilateral donors.

Realising this and fearing another upsurge of African anti-capitalism, those who bankroll Africa's efforts to bring about economic recovery are engaged in a gradual but remarkable shift in thinking.

For the 25 or more African countries implementing donor-funded Structural Adjustment Programmes (SAPs), the benefits of this change of heart should come in the form of more donor money on easier terms and a series of special projects designed to alleviate the initial pain caused to the poor by economic adjustment.

Africa's politically vocal city dwellers, including unwanted civil servants who may be pruned from bloated administrations on the advice of the IMF, are always capable of staging riots and destroying the reform effort, as they helped to do in Zambia in 1985. Henceforth they will be coiffed in the early stages of adjustment.

In Guinea-Bissau, this means that civil servants on fixed incomes, who would suffer particularly from price increases associated with devaluation, will receive subsidised food on a decimating basis over three years. In Senegal, sacked civil servants will be retrained and resettled as farmers in rural areas. In Mauritania, redundant workers from the iron ore industry will be helped to go into agriculture.

Ghana, which faced economic collapse in the early 1980s, is now regarded as one of the IMF's few success stories in Africa. But even their recovery is fragile and the poor have suffered, especially the urban population unable to benefit from higher producer prices for cocoa and food crops. Although the emphasis on agriculture is long overdue, urban discontent remains fierce.

"What is why the politics of stabilisation is so often also the politics of destabilisation," Mr Teodoro Tsekete, former chief of the UN's economic and social development division, told the Financial Times last week.

Mr Tsekete's analysis is reflected in the recent article by Mr Martin Sevren, the City of London Retail Traders Association's recent article (April 15). In

advice to the Ghana government, told a recent UN conference in Khartoum on African economic recovery, "a government determined to effect these transformations will face attempts to overthrow it."

To help Ghana, and some would say to save their own reputations, the donors pledged \$8m (£45m) at a recent meeting in Geneva to a new idea with a new acronym - Pamsac, or the "programme of actions to mitigate the social costs of adjustment."

About 45,000 civil service and education posts are to be phased out over the next three years under Ghana's IMF-sponsored reforms. Pamsac, similar in intention to employment schemes in Britain, is designed to generate at least 40,000 jobs to compensate.

Pamsac will build roads, dig 6,000

Both the IMF and the World Bank have started to soften their approaches

latrines and 2,000 wells. It will provide food for the malnourished and credit for small farmers. It will even help to deworm the 80 per cent of primary school children who are said to suffer from intestinal parasites.

"We should have been moving faster on these social dimensions," World Bank representative Dr Stephen O'Brien said at the Khartoum conference, which focused on the human costs of economic adjustment. "We've been groping towards a better understanding."

A recurrent theme in Khartoum was the importance and long-term economic benefits of social spending in acutely under-developed countries. "Only the well-nourished, healthy and literate can consistently and increasingly be efficient and productive workers," said a paper by the World Health Organisation. The UN Development Programme argued that spending on health and education was more akin to investment than consumption.

Care for the poor, it was repeatedly stated, must be incorporated in economic programmes, not tacked on to financial targets as an afterthought. The World Bank and others are spending \$10m to assess how to improve protection of the poor during economic adjustment.

"What is why the politics of destabilisation is so often also the politics of destabilisation," Mr Teodoro Tsekete,

Children's Fund (UNICEF), a man at the forefront of the battle to give structural adjustment a more expansionary economic role and a more human face, speaks of a recent "wonderful" change in the attitudes of the IMF, the World Bank and individual governments, although he believes there is still a long way to go.

Donors have been waging a vigorous defence of their economic policies. They accuse their critics of confusing the effects of adjustment with the effects of the incompetent management which often went before. Social services are frequently on the brink of collapse when the IMF arrives. The donors also blame African governments for a lack of perseverance. "In some countries the adjustment process has followed an on-again, off-again pattern, with all the costs but few of the benefits of adjustment," said Mr Cyril Eweze of the IMF.

Above all it is the African governments themselves, not the IMF, which ultimately decide where to make the required budget cuts. They often reduce spending on health rather than on defence or government bureaucracy. The Sudanese Finance Minister, Dr Bashir Omar, was adamant that neither military spending on the country's pointless civil war nor expenditure on health and education could be reduced. He was not sure where the necessary cuts would be made.

Even within the health sector, governments are prone to yield to the traditional urban bias and spend money on large, expensive hospitals, instead of rural health care.

Mr Ismail Serageldin, of the World Bank, put the problem like this: "Under the pressure of the present crisis, a number of governments have succumbed to the tendency to cut back on social spending at the basic and preventative levels, in favour of sustained spending in some other areas whose political constituencies are more powerful."

African countries and their allies have accused the Western donors, sometimes with great bitterness, of failing to keep a bargain made at a UN session in 1986, whereby donors would be generous with aid money in exchange for African perseverance with economic reform. Canada's ambassador to the UN, Mr Stephen Lewis, went so far as to say last year that the international community was fundamentally deluding itself in the process of betraying a trust.

Certainly the continent's unmanageable \$200bn external debt and the low

	AFRICAN DEBT		GDP (\$bn)	Per capita GDP (\$)	debt (\$)
	Total debt (\$bn)	Per capita service ratio			
Sudan	8.3 (b)	10.0 (d)	7.5	250 (b)	373 (b)
Gabon	2.2	18.1	(3.8)	2,823	2,052
Senegal	3.7	23.8	(4.1)	599	532
Ivory Coast	1.4	7.9	(2.0)	555	634
Africa	2.1	12.3	(2.2)	2,921	615
Nigeria	2.2	22.5	(2.4)	249	
Congo	3.8	14.2	(4.0)	1,763	2,072
Ghana	2.7	23.1 (c)	(4.1)	317	185
Kenya	4.7	26.7	(5.2)	1,245	213
Zimbabwe	2.7	10.0	(2.0)	730	320
Cameroon	3.9	22.0	(2.3)	1,900	362
Zaire	8.2	10.0 (d)	(2.0)	74	254
Zambia	5.7	14.9 (e)	(2.0)	192	379
Ivory Coast	8.9 (d)	22.0 (e)	(2.5)	1,156	857

a - total debt service as a % of exports of goods and services
b - 1986 estimates
c - if IMF charges and arrears payment included, the ratio rises to 57%
d - refers to medium and long term only
e - refers to public medium and long term only

world prices for most of its commodity exports have placed formidable obstacles in the way of recovery. But the IMF, the World Bank and individual donors are making attempts to ease Africa's peculiar difficulties.

Under Mr Michel Camdessus, the IMF is increasing softer conditions and targets for rundown African economies and providing balance of payments support with longer-term standby arrangements.

Increasingly the Structural Adjustment Facility (SAF) is used instead. New funds are trebling SAF resources to SDR \$1m (£5.7bn), much of it for Africa. Repayment will be over 10 years, with a 5-year period of grace to ease the repayment burden. The IMF will try to buy out some expensive African stand-by debts with the new money on concessional terms.

The World Bank, meanwhile, has secured a \$75bn general capital increase and extracted pledges in December from donor countries and international organisations of some \$3bn in extra aid flows until 1990 for heavily indebted, low-income African countries undertaking reforms. Creditors nations have begun sporadic conversion of loans to grants — in other words they are cancelling some debts.

Idiomatic disputes about the "capitalist" role of the IMF will doubtless continue, but most of the countries in sub-Saharan Africa (Marxist-Leninist Angola is the latest) are doing their

best to please the organisation which has much-needed cash and expertise and holds the key to additional support from other donors. At the Khartoum conference, only a couple of academics tended to have their own "brokers" in the City who invested their funds in a sophisticated range of financial instruments on agriculture, exports and improved fiscal and monetary control.

Recognising the difficulties of short, sharp shocks in countries where absolute poverty is widespread, the IMF and the World Bank have started to soften their approach. Most African countries, for their part, are reluctantly shrugging off the discredited post-independence ideal of the 1960s, which glorified pervasive state intervention in the economy and led to a neglect of farmers.

World Bank figures show that annual per capita growth in gross domestic product in African countries with sustained adjustment programmes was 0.8 per cent between 1984 and 1986, compared with 2.5 per cent for those without. The Food and Agricultural Organisation says that in the same period, per capita food production rose annually by 4.2 per cent in countries with structural adjustment, against only 2.4 per cent for those without.

The SAPs do not seem to be "tearing apart the fabric of African society," as claimed by Professor Adebayo Adedeji, who heads the UN Economic Commission for Africa. But none of the figures are particularly impressive, and Africa still has a long way to go.

Lombard

Don't privatise financial services

By Michael Prowse

To The Head of the Home Civil Service
From: Sir Norman Goldison,
Permanent Secretary, Department
of Financial Affairs

Dear Jack, As you know, the Government plans to privatise part or all of the National Financial Service. I am writing, in an informal capacity, to express my views on this extreme proposal. In my opinion, the creation of the NFS was one of the finest achievements of the Attlee Government — second in importance only to the formation of the National Health Service. My objection to privatisation is not ideological, but technical: every academic study I have seen has concluded that the NFS provides greater equality of access, better value for money and higher ethical standards than the mainly private services that is the inevitable concomitant of free competition.

Even more important, the Treasury is able to maintain tight control of pay. The great virtue of the NFS is that GPs and consultants are paid salaries based on comparisons with other public sector workers: fee-based systems are much less efficient and open to great abuse. Imagine how costs would escalate if consultants providing takeover advice were able to charge fees based not on work done, but on the value of the "deals" completed! I need hardly add that so-called competition in other countries has not reduced such fees or brought financial-sector salaries into line with the rest of the economy.

Finally, we should also remember the importance of high ethical standards in finance. As you know the NFS record is impeccable, but if it were privatised we could experience scandals here in Britain comparable to the Ivan Boesky affair in the US. There is an enormous scope for abuse both because of the huge rewards available in the private sector and because customers have so little understanding of the products they are buying. At the very least, the protection of investors would require heavy regulation — and then we would have people complaining about the legalism of the rulebooks.

I don't deny the NFS has some problems. The clerks keep threatening to strike and waiting lists are still a headache. But these difficulties mainly reflect the Government's refusal to accept that demand for financial services is likely to rise faster than GDP in a mature economy. I do hope I can count on your support in fighting the privatisation threat.

Yours ever,
Norman

Letters to the Editor

Nuclear risks and rates of return

From Mr Ian Jones
Sir, Dr Helm (Letters, April 26) suggests that the required real rate of return for nuclear projects should be higher even than the 10 per cent cited in Mr Wilkinson's recent article (April 15). In Dr Helm's argument rests on the assumption that the systematic risk of nuclear projects is relatively high and that 10 per cent is the appropriate benchmark or market portfolio return. Both assumptions are questionable.

The first is based on a confusion regarding the nature of systematic risk. This depends on the extent to which a project's returns vary in line with movements on a wider portfolio of assets (the market portfolio). Market analysts use so-called "beta" beta values as a measure of the systematic risk associated with holding a particular stock. Equity beta for the stocks of US utilities with substantial nuclear capacity suggest that the market views such stocks as relatively riskier investments in the context of US regulatory arrangements. Systematic risk may therefore depend more on the contractual and regulatory framework

imposed on the privatised electricity industry than on the characteristics of its technology. If so, it is perfectly possible for the required rate of return on nuclear projects to be closer to the risk-free rate of return than to the return earned on the market portfolio.

At 10 per cent a good estimate of the return to the market portfolio? As Mr Watts (Letters, April 25) pointed out, 10 per cent is significantly higher than the average real return in the UK manufacturing sector in recent years. It is also higher than the real return to a wider set of UK industrial and financial companies (ICCs), which averaged 5.5 per cent between 1973 and 1986. If North Sea exploration and production activities are excluded, the estimated real returns to UK

companies in 1987 (not included in Mr Watts' data) show continuing evidence of a recovery from the very low levels of profitability experienced in the early 1980s.

But it is surely still too soon to assert with confidence that the long-run average return will be as high as the 10.5 per cent achieved by UK ICCs in 1987.

Prospects for the profitability of UK ICCs will no doubt remain uncertain. The important point to emphasise is that any view of the economic case for nuclear investment by privatised generating companies must not only take account of this factor, but also of the regulatory environment and its effect on systematic risk.

Mr Jones,
National Economic Research
Associates,
18 Park Street, W1

the more familiar usage: "Slow (also Sine) (informal); a large amount or number; a lot; a whole slew of her friends, Irish Gaelic, slang (army, host, from old Irish shug, sleg.)"

As one formerly in frequent discussion with American colleagues, I can assure you that this meaning was normal conversational usage, though, perhaps, used less often in writing. As with several other common words and terms, diversions of meaning sometimes added unexpected interest to our proceedings.

A.E. Meadowcroft,
1 Denon Road,
Horton, Northants

Anglo-Saxon etiquette

From Mr David Barron
Sir, I much enjoyed Jean-Louis Baroux's recent perceptive article

on French business etiquette (April 25) and Mr de Bouilhac's letter (3 May).

I recall that the late Stephen Potter neatly codified the equivalent Anglo-Saxon rules for "tut-tut-ing" in his *Law of Mean Familiarity* (*One-Upsmanship*, 1962), which states,

"The Gov'nor addresser: Co-director Michael Yates as Mike; Assistant director Michael Yates as Michael; Sectional Manager Michael Yates as Mr Yates; Sectional assistant Michael Yates as Yates; Indispensable secretary Michael Yates as Mr Yates; Apprentice Michael Yates as Michael; Night-watchman Michael Yates as Mike."

It seems that, in this respect at least, not much has changed on either side of the Channel in the last 35 years!

David Barron,
Tie Cottages,
Stobbing Green,
Duxham, Essex

Joining forces on City rates

From Mr C. Douglas Woodward
Sir, I agree with Mr Martin Sevren (Letters, April 27) that a 50 to 60 per cent rise in business rates over the next five years is a forbidding prospect and totally undesirable.

When I was quoted in the FT recently as saying that the large financial institutions "do not give two hoots about rates increases" I was attempting to show that while the small firms are sufficiently bothered to do something about the issue (for example the City of London Retail Traders Association) the big concerns seem, in my experience, never to raise a murmur of protest.

If, as Mr Sevren says, many City financial directors are concerned (and I am sure he is right) I wish that they would individually and collectively raise their

voices in protest — before these substantial increases come into effect. Some of them might even like to join forces with my association!

C. Douglas Woodward,
City Of London Ratepayers' Association,
404 Gilbert House,
Barbican, EC2

Meanings and usages

From Mr A.E. Meadowcroft
Sir, Mr A.W. Mallinson (Letters, April 29) questions the use of the words *slew* and *skew*. He should have noted the source (New York) of the report in which they appeared and consulted an American language dictionary, available in many UK libraries.

The American Heritage of the English Language (Houghton Mifflin Co) gives, in addition to

the more familiar usages: "*Slew* (also Sine) (informal); a large amount or number; a lot; a whole slew of her friends, Irish Gaelic, slang (army, host, from old Irish shug, sleg.)"

As one formerly in frequent discussion with American colleagues, I can assure you that this meaning was normal conversational usage, though, perhaps, used less often in writing. As with several other common words and terms, diversions of meaning sometimes added unexpected interest to our proceedings.



SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday May 9 1988

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EUROCREDITS

Flexibility across the board despite interest rate doubts

ALTHOUGH DOUBTS about rising interest rates plague the world's bond markets, the international loans market continues to show itself able to provide flexible finance for a broad group of borrowers.

Among them last week was First Interstate, the US west coast bank which is raising a three-year \$400m credit through Credit Suisse First Boston.

It carries a facility fee of 7/4 basis points, rising to 10 basis points after 90 days cumulative usage.

The margin over London interbank offered rates (Libor) is 6 1/4 basis points, and utilisation fees start at 3 1/4 basis points if more than one-third used, and 6 1/4

basis points if more than two-thirds drawn. The facility will replace bilateral bank credit lines.

US bank holding companies are not much in favour these days, but First Interstate, rated double-A, is reckoned as one of the best. The terms are not generous, but the short maturity and bank relationships are.

CSPF has also launched its \$200m financing for Stora Enso, finance subsidiary of the big Swedish forest products group.

It has an initial five-year maturity, with an option to extend it for a further two, and pays a facility fee of 5 basis points for years one and two, and 5 1/4 basis points for years three to five. A

margin of 6 1/4 basis points is payable with a 7/4 basis point utilisation fee if more than half drawn.

County NatWest has been mandated by Broken Hill Holdings, the Melbourne-based mining and paper group, to arrange a \$150m, five-year note issuance facility. It carries a 9 basis point underwriting fee, and a margin of 12 1/4 basis points, plus a further 7/4 basis points on any amount drawn over \$75m.

Meliocencosito, the group of Italian agricultural lending agencies, is said to be seeking funds, with a launch of a deal imminent.

Terms could not be confirmed with the lead managers, although some bankers outside the group

EUROMARKET TURNOVER (\$m)

Primary Market	Straights	Coupons	FBN	Others
USS	1,943.3	413.5	418.8	527.1
Fr	2,945.4	303.3	530.0	712.9
Other	2,942.4	25.6	508.3	897.8
Total	6,831.1	752.1	1,457.1	1,137.8

Secondary Market

USS	12,118.7	1,246.9	6,898.8	3,421.1
Fr	11,257.9	1,172.5	6,524.6	3,252.4
Other	17,992.9	1,309.3	3,897.1	20,400.5
Total	22,377.5	4,673.7	23,323.1	

Week to May 5, 1988.

Source: AIBD

between 15 and 18% basis points. A group of five Italian and two Japanese banks were also said to have been awarded the mandate.

The world of aircraft finance stirred last week after Mr Harry Goodman's Air Europe said it would spend \$1.4bn over the next five years on 22 medium-range Boeing 757-200s and eight short-range 737-400s.

The aim is to buy, not lease, the aircraft but there was no word on how the finance would be put together.

A \$2bn financing for British Airways has gone into syndication. Underwritten last summer, the financing will support the purchase of Boeing 757-300s, for short to medium haul routes.

The terms on this financing are being arranged by National Westminster, Chemical and Mitsubishi, have not been disclosed. However, it certainly carries a long maturity — 20 years was being talked of last summer — and very little pricing.

Bankers often remark on the tortuous negotiations needed to secure a loan mandate with Indian state enterprises. A \$150m, 10-year loan for state-owned Air India seems to be proving no exception.

According to a Reuters report from Hong Kong, international banks are being asked to requote their pricing for the credit. One banker was quoted as saying:

"After nearly two months of hard work, we are now back to square one."

National Westminster is in the market with a refinancing for Pakistan International Airlines of a \$91.75m five-year tax-spared loan it signed two years ago, which carried a margin of 1/4 point. The new credit is for \$83m over seven years, but its terms have not been released.

Guardian Royal Exchange doubled the size of its sterling commercial paper programme to £150m, and Barclays de Zoete Wedd has arranged an extra £75m five-year back-up facility.

Stephen Fidler

INTERNATIONAL BONDS

New issues fail to inspire confidence in Eurodollar sector

AGAINST a less than reassuring background of nerves about inflation and interest rates, seven borrowers raised a combined \$1.4bn in the Eurodollar bond markets last week.

However, far from signalling any improvement in the dollar's still tarnished image, the character of the issues reinforced market perceptions that the sector is still extremely fragile.

The eclipse of the dollar has been one of the most significant developments in the Eurobond markets in the past few years. As Mr Don Roth, treasurer of the World Bank, pointed out last week, a recovery in the fortunes of the US currency would undoubtedly engender a recovery in the Eurodollar sector.

Eurobond market turnover figures for 1988 show activity in non-dollar currencies significantly surpassing that in dollar bonds for the first time.

In the first quarter of this year, dollar-denominated bonds accounted for 29 per cent of total new issue volume, barely changed from the record low of 26 per cent in the previous quarter.

An improvement in the dollar's fortunes seemed further away

than ever this week, following

announcements by Mr Alan Greenspan, Federal Reserve Board chairman, that rather than aiming to stabilise the US unit, the Fed's primary objective is to avoid a complete dollar collapse.

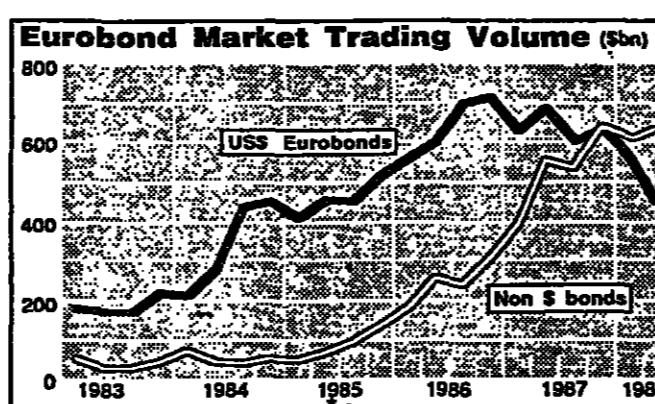
Last week saw the resurgence of fears that global interest rates are headed upwards and prompted several borrowers into issuing new dollar deals to lock into cheap funds before an anticipated Fed tightening of monetary policy.

Dealers pronounced that the appearance of a four-year \$300m bond for International Business Machines was a sure sign that rates were poised to rise, given the borrower's past issuing history.

Syndicate managers said that last week's crop of deals graphically illustrated that present market nerves meant that finely-tuned pricing — matching spread to borrower — was more important than ever for the Eurodollar market.

Although market undertone was decidedly bearish all week, high levels of dollar liquidity among potential institutional investors mean that an accurately pitched issue will still find

a \$100m three-year deal for



RJR Nabisco, one of two dollar bonds through UBS Securities last week, was the surprise of the week. A lack of enthusiasm about the borrower's status as a single-A rated US corporate was compounded by unhappy memories of the company's last disastrous foray into the market last year.

A rival syndicate executive commented the sensible pricing, a 70-basis point spread at launch, which he said, compensated for the apparent negative aspects of the deal.

Late on Friday, the deal slipped to trade just outside its fees on the back of the softer Treasury market.

There was general market excitement when IBM's four-year deal finally surfaced after reported competitive bidding for the mandate.

At an initial margin of 37 over Treasuries, "tight but right" was one comment from a syndicate manager at a house not involved in the deal.

Although the computer group is another top-rated credit whose name is thought to ensure excellent demand for any deal, dealers

said that some accounts had initial problems with the lack of a direct parent guarantee for the bond, which was issued through a Netherlands-based financing subsidiary.

However, the bond is backed by a support agreement from IBM World Trade and is fully expected to be well-placed, although the lead manager did concede that the bearish tone of the secondary markets had slowed demand somewhat.

Bankers Trust International and Swedish Export Kredit astounded the market by joining forces to bring a one-year \$200m issue only days after Kidder Peabody had launched a practically identical deal for the self same borrower.

Most of the market is still mystified by these novel one-year maturities, which appear to have neither the liquidity of a US Treasury bill nor the obvious yield advantages of a deposit.

SEK reportedly achieved a low cost of funds with the first one-year bond but managed to get even better rates with the second, which BTI said was not a conventionally swapped issue.

The deal also had a marginally more attractive absolute yield at

launch and was consequently trading at a slight premium to the Kidder transaction, late on Friday.

BTI said the deal had been syndicated in smaller allotments to a wide range of banks. A large proportion of the Kidder deal was thought to be still on the lead manager's books.

BTI said it had done a significant amount of work to identify pockets of investor demand for this sort of paper and had not ruled out bringing more similar issues in the near future.

Daiwa Europe brought Banque Indosuez to the market with a \$200m five-year deal but market reception was far from enthusiastic. The deal apparently suffered following an early report of its terms, which turned out to be erroneous, making its final pricing appear misjudged. This type of incident was also cited in the case of the GECC deal the week before.

UBS Securities brought an enthusiastic response to its first one-year issue for a financing unit of its triple-A rated parent, Union Bank of Switzerland.

Dominique Jackson

This announcement appears as a matter of record only.

BARCLAYS

BARCLAYS BANK FINANCE COMPANY (JERSEY) LIMITED

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£250,000,000

9 1/2 per cent. Guaranteed Notes due 1993

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(Incorporated with limited liability in England)

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6th April 1988

All these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE

April, 1988

MITSUBISHI PAPER MILLS LIMITED



MITSUBISHI PAPER MILLS LIMITED

U.S.\$150,000,000

4 1/4 PER CENT. NOTES DUE 1993 WITH WARRANTS

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.
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LTCB International Limited
Barclays de Zoete Wedd Limited
Crédit Commercial de France
Daiwa Europe Limited
Kleinwort Benson Limited
Merrill Lynch International & Co.
Morgan Stanley International
Ryoko Securities (HK) Limited

UK COMPANY NEWS

Thorntons' listing gives £79m value

BY PHILIP COGGAN

Thorntons, the chocolate retailer and manufacturer, is joining the stock market via an offer-for-sale sponsored by S G Warburg and Granville.

Just under 17m shares, 27 per cent of the equity, are being offered at 125p each, valuing the company at £78.6m. About half of the shares being sold are new, netting the company around £8.5m.

The company is forecasting pre-tax profits of £7.4m for the current financial year, which ends on May 30. The shares are on a prospective p/e of 15 at the offer price.

● comment

On the surface, there are two reasons why Thorntons might prove an exceptionally popular offer-for-sale. The first is the "chocolate war" involving Rowntree's and (potentially) Cadbury Schweppes which has made investors realise the value of brand names. The second is the

public's enthusiasm for speciality retailers which manifested itself in last year's stampede for shares in Sock Shop and Tie Rack. However, the likelihood is that Thorntons will be modestly, rather than overwhelmingly, oversubscribed. Although it has name recognition, it is nowhere near being an international brand name on the lines of Mars or Kit Kat. And unlike Tie Rack or Sock Shop, it is not a pure retailer. It has extensive manufacturing operations and food manufacturing companies make up about 10 per cent of sales.

Despite that, the shares are being offered at a premium to the food retailing sector when property profits are stripped out; that may be justified by the quality of the company's marketing and products, but it does indicate that the scope for a premium in the aftermath will be limited. However, there will be enough sweet-toothed small investors to get the issue safely away.

Ensign Trust buys 28.7% of Corporate Estates

BY CLAY HARRIS

Ensign Trust, the investment trust controlled by the Merchant Navy Officers' Pension Fund, has paid £1.4m for a 28.7 per cent stake in Corporate Estates Properties, USM property company.

Ensign bought its holding at 72p a share, a premium to Friday's closing price of 68p. Ensign bought the shares from three directors and United Trust and Credit, financial services subsidiary of USM-quoted UTC Group. United Trust's stake falls from 16.7 per cent to 9.4 per cent as a result.

Mr Leonard Phillips, Corporate Estates chairman and managing

director, said his company had been seeking the long-term financial backing of a City institution.

Ensign had committed itself to maintaining the stake above 25 per cent as Corporate Estates expanded and as options and warrants were exercised.

The group had already received offers in excess of the £41.5m it paid less than a fortnight ago for four London office buildings, Mr Phillips said. One of the four had been sold immediately for £19.8m.

Mrs Juliet Cogswell of Ensign

board as a non-executive director.

Grampian Hldgs expands

BY VANESSA HOULDER

Grampian Holdings, the Scottish industrial conglomerate, yesterday announced a £2.45m placing and the £5.15m acquisition of Pitlochry Knitwear Company, a retailer of Scottish woollen goods.

Grampian will create a new divisional holding company, Grampian which will be responsible for the operations of both Pitlochry and Grampian's exist-

ing retail subsidiary, Moffat Woollens.

The £5.15m payment will be met by the issue of 1.99m new Grampian shares, representing 5.3 per cent of the ordinary capital. Of these, 120,000 will be placed on behalf of the vendors. A further 1m of shares will be placed at 245p each, the proceeds being used to repay Pitlochry borrowings.

Cleves has 25% of Assocd Energy

Cleves Investments, issuing house, has bought a further 10 per cent of Associated Energy Services, the loss-making boiler maintenance, contractor and catering equipment group, to raise its stake to 25 per cent.

The additional shares were bought from Mr Richard Gillott, managing director of AES, and

Mr Paul Howlett, former chairman and managing director. Mr Gillott said Cleves's involvement was considered to be "in the best interest of the company."

Cleves acquired management control at AES two weeks ago, when it bought a 14.9 per cent stake including shares owned by Mr Maurice Fullerton, chairman.

Senior buy

Bristol Water

Lyonnaise des Eaux has raised its stake in Bristol Waterworks from 20.3 per cent to 22.7 per cent. It takes Lyonnaise past the holding of its rival, Compagnie Generale des Eaux, which has revealed a 22.4 per cent holding.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

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(Incorporated with limited liability in Jersey under the Companies (Jersey) Laws, 1861 to 1968)

Introduction to The Stock Exchange and Placing of Ordinary Shares of US\$0.10 each

Authorised
175
6,000,000

Issued and fully paid
US\$
5,446,269



Application has been made to the Council of The Stock Exchange for the fully paid issued Ordinary Share capital of Govett American Endeavour Fund Limited ("the Company") to be admitted to the Official List. It is expected that such admission will become effective and that dealings will commence today. Listing particulars relating to the Ordinary Share capital of the Company are available in the statistical services of Exetel Financial Limited. Copies of the listing particulars may be obtained during usual business hours until 11th May, 1988 from the Company Announcements Office of The Stock Exchange and on any weekday (Saturdays and public holidays excepted) up to and including 23rd May, 1988 from:-

S.G. Warburg & Co. Ltd.,
33 King William Street,
London EC4R 9AS

de Zoete & Bevan Limited,
Bibbey House,
2 Swan Lane,
London EC4R 3TS

House Govey Limited,
(second distributor),
4 Broadgate,
London EC2M 7LE

9th May, 1988

Rotaprint creditors to get payout

By ANDREW HARRIS

Unsecured trade creditors of Rotaprint, manufacturer of printing equipment which went into receivership in February, should receive some payment when the company is finally liquidated, contrary to the receivers' original expectations.

The sale of the business to two of its directors early last month raised about £2.7m and more than £750,000 may be available once secured creditors have been paid off. Rotaprint's 23,000 shareholders are extremely unlikely to receive any returns.

An offer has been called for June 22 at the Mermaid Theatre at which the proposal to wind up the company will be formally put to shareholders.

RHP purchase

RHP has paid about £5m (£2.7m) to buy Pyrotextor, a supplier of specialised fire protection equipment to the aircraft, naval and military vehicle markets in the US.

Pyrotextor has an annual turnover of £1m.

Ellis & Everard

Ellis & Everard is to buy Certiplus, the UK's largest manufacturer of swimming pool equipment, for an initial consideration of £1.17m (£612,000 in cash and the balance in new Ellis shares), with a further profit-related payment subject to a maximum of £1.05m in cash or shares.

Pre-tax profits for 1987 were £191,000, and assets have been warranted to be no less than £800,000 at the end of last year.

UPL rises 21%

UPL Group, importer and distributor of brand name food products, announced a 21 per cent increase in pre-tax profits for the year to January 31 1988.

Turnover grew from £7.7m to £8.72m and the taxable result came out at £240,000 against £334,000.

As forecast in the prospectus there is a single final dividend of 4.1p. Earnings per 10p share rose by 16 per cent to 7.47p (6.45p).

Tax took £140,000 (213,000).

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition:

Apple Bank for Savings (Section: Americans).
Austin Reed (Ord. Shares)
(Stores).
MTL Instruments (Electronics).
Ottoman Bank (Banks).
Priftech (Paper).
Reflex Inv. (Banks, HP).

Lisa Wood on the bid defences that could be mustered by Northern Foods

Need for recapturing the 70's touch

MR CHRIS HASKINS, chairman of Northern Foods, was in typical cheerful mood last week, despite the disclosure that Hazelwood Foods, the fast-growing food manufacturing group, had built up a 3.8 per cent stake in his company. He doesn't feel vulnerable, he said.

Yet speculation has been rife for some months that Northern could be vulnerable to a bid. The company - a leading manufacturer of prepared foods for Marks and Spencer and one of the UK's major milk suppliers and pork pie makers - has been undergoing a painful period of re-structure and rationalisation of different businesses.

It has divested its problem interests in the US, rationalised food operations in the UK, and generally stripped itself back to the roots it knows best - managing static foodmarkets or declining ones like milk, and investing in those niche areas of the food business which are showing growth.

It is always a vulnerable time for a business when it has undergone such a process and the payoff is yet to come.

Analysts suggest that predators may have sensed that Northern could be particularly vulnerable in a few months' time when it announces its results for the year to March 31. For it will probably report pre-tax profits that are largely unchanged on last year's £75.2m.

Despite strong underlying trading profit growth in the UK, estimated by analysts to be around 15 per cent, the US investments will take around £7.5m out of the pre-tax total. It is a significant amount to be made-up by a business that has a couple of activities still underperforming - Bowyers, the pork pie and sausage manufacturer acquired in 1985 and Mayhew Foods, the recently purchased poultry business.

The sight of Northern at bay presents a stark contrast to its image in the 1970s, when a young management team, under the former chairman, Mr Nicholas Horsley, and Mr Haskins, successfully diverted a small regional dairy company away from the

then fashionable mini-conglomerate path towards a coherent and growing food group. Disposals of periphery businesses released resources for acquisitions such as Fox's Biscuits and Pork Farms.

It was in 1980 that Northern, wanting to enter the large US market and increase its meat interests, took what was to prove the unfortunate step of a \$76m purchase of Bluebird, the hog slaughtering and ham business.

This was followed in 1982 by the acquisition of Keystone Foods, a leading prepared food supplier to McDonald's, the fast food chain.

Bluebird exposed the UK company to a low growth cyclical commodity business. No sooner had the acquisition been made than it ran into high hog prices and a declining demand. Closures and divestments began in 1983 with heavy extraordinary costs. In 1986 when Northern retired from the two ailing remaining businesses it estimated the total loss to the company from the Bluebird acquisition was about \$26m.

Keystone looked much more promising but was sold in 1986 at a profit to its minority partner, with whom Northern failed to agree on strategy. Profits of Keystone had declined after the purchase because of depressed meat and feed prices and the failure to develop new products despite substantial investment.

Northern's excursion into the US damaged its management's reputation and its confidence, diluted earnings growth and destroyed the group's historic premium rating. It also led to allegations from critics that the small senior management team, led by Mr Haskins since 1986, had taken its eye off the ball in the UK.

Certainly the development of the UK business has been patchy. On the one hand, heavy capital investment and commitment to product innovation has profitably cemented relationships with prestigious food retailers such as Marks and Spencer - sales to whom account for about 20 per cent of Northern's turnover.

Indeed recipe dishes, dairy desserts and jams for M and S con-

Northern Foods

Share Price relative to the FT-A Food Manufacturing Index

100
80
60
40
20
0

1983 85 87 88

Pre-tax Profits (£m)

Year	Pre-tax Profits (£m)
1983	40
1984	45
1985	50
1986	55
1987	80

tributed to a 16.3 per cent improvement in operating profits for the convenience division in the half year to September 30 1987.

On the other hand acquisitions have sometimes been problematic. Bowyers was acquired as a loss-making business for about £21m from Unigate in 1985. Its rationalisation has been slow and expensive with the business responsible for the £1.5m reduction in operating profits of the meat division in the half year.

Park Cakes did not appear to grow quickly enough to a rapidly changing market place. In 1986-87 profits at Park Cakes were halved, although the business now seems to be recovering. Problem solving perhaps has not been assisted by the departure of several key executives including Mr Chris Bell, managing director of Northern's UK businesses. His departure in 1987 provoked a restructuring of the group's activities with the aim of reducing the number of management levels enabling fast and effective decisions to be taken.

Despite recurring problems pre-tax profit growth has been very respectable with the exception of 1985 when it dropped to four per cent. However, growth in earnings per share has been more pedestrian - from 15.6p per share in 1982 to 22.7p per share in the year to March 1987.

Chris Haskins: does not feel vulnerable

Mr Haskins said: "Our earnings per share have been up every year since 1975. There has not been dramatic growth but it has been affected by problems in the US and changes in tax charges on capital investment. Our tax charge has gone up substantially in the past few years."

Mr Haskins, a man who admits to often being too frank for his own good, added: "You could describe us historically as solid but not spectacular. However, now our basic businesses are going from strength to strength."

Mr Haskins' excursion into the US will be called upon to defend his company in a hostile takeover bid as is yet unclear. Hazelwood, with a market capitalisation of £450m, has grown swiftly and

profitably by buying small concerns on lowish earning multiples. It has never made a contested bid.

Northern, with a market capitalisation of £570m, would not be cheap with its share price, currently over £21, rising swiftly in the last few weeks because of bid rumours. Analysts reckon that if Hazelwood put forward an offer it could pay up to £45 per share without dilution of earnings.

A major attraction of Northern to Hazelwood - and other predators - is the group's business with M and S. It is a business which could be extended into the US in the future depending on M and S's US strategy.

However, Northern's relationship with Britain's largest retailer could be a substantial defence against a predator, while M and S last week announced that it will remain independent. Industry observers commented that the two companies had a good relationship and M and S, not bound by a formal contract to Northern, could still work to other suppliers should Northern be taken over by a management it did not like.

City analysts, while casting admiring glances at Hazelwood, agree that Northern could soon begin to reap the profits of this final stage of restructuring and heavy capital investment.

Nevertheless, there have been discussions before at Northern and its management has still to prove that it has recaptured the confidence and sure acquisition touch that it had in the 1970s.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings indicated that "TBC" have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year".

	Date	Amount last
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INOCO Plc

Registered in England under the Companies Acts 1948 to 1981, No. 192237

Introduction
to the
United Securities Market

Share capital
Following completion of the Acquisition of the Monaco Properties
Authorised £1,000,000
Issued and
Fully paid
Ordinary shares of 10p each £17,250,000 £12,907,200

Application has been made to the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the grant of permission to deal in the ordinary shares of the Company in the Unlisted Securities Market. On the grant of this permission, the listing of the Company's shares, which was suspended on 18 April 1988, will be cancelled and the Company will transfer to the Unlisted Securities Market. Dealings in the ordinary shares on the Unlisted Securities Market are expected to commence on 12 May 1988.

Copies of the particulars of Inoco Plc have been circulated in the Executed Securities Market service and are available until 31 May 1988 from:

Inoco Plc
67/68 Jersey Street
London SW1Y 4JN

9 May 1988

CGS Securities Limited
26-28 Gresham Yard
London EC1A 4JN**GRANVILLE SPONSORED SECURITIES**

Capitalisation	Company	Price	Change on week	Gross div (p)	P/E
£100,000	Ass. Brit. Ind. Ord	212d	-1	8.9	4.2
	Ass. Brit. Ind. C/LIS	212d	-1	10.0	4.7
	Barclays Group	212d	-1	10.0	4.7
200,000	BBSI Dividend Fund (BDSF)	150	-1	2.1	4.5
104,400	Barclays Group	150	-1	2.7	1.7
	Barclays Group Corp. Prof.	125	-1	6.7	6.7
89,999	Barclays Tech.	140d	-1	5.2	3.7
91,025	CCL Group Ordinary	250	-1	11.5	4.6
11,625	CCL Group 11% Cons. Prof.	130	-1	15.7	12.1
15,750	Cambridge Financial Gen.	140d	-1	6.1	4.7
16,525	Cambridge Financial 15% Prof	125	-1	10.5	9.6
40,650	George Blair	220	-1	3.7	1.7
6851	George Blair	85	-1	3.7	1.7
91,625	Jacobsen Group	335	-1	10.4	3.1
26,222	Maitland H.V. Maitland	105	-1	8.0	7.6
6137	W.S. Yates	285	-1	16.2	5.8
Securities designated (BDS) and (BDSF) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSE.					
These securities are dealt in strictly on a matched basis. Neither Granville & Co nor Granville Davies Limited are market makers to these securities.					

Granville & Company Limited
8 Lower Lane, London EC2R 8SF
Telephone 01-621 1212
Member of TSEA

Granville Davies Limited
8 Lower Lane, London EC2R 8SF
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Standard Chartered**Standard Chartered PLC**

(incorporated with limited liability in England)

US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 2)

In accordance with the provisions of the Notes, notice is hereby given that for the six months period (184 days) from 9th May, 1988 to 9th November, 1988 the Notes will carry interest at the rate of 7% per cent. per annum.

The interest payment date will be 9th November, 1988. Payment will be made to US\$402.50 per US\$10,000 Note and US\$2,012.50 per US\$50,000 Note, will be made against surrender of Coupon No. 6.

Standard Chartered Merchant Bank Limited

Agent Bank

This notice is issued in compliance with the requirements of The Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for or purchase any securities of TR Technology PLC.

TR Technology PLC

(Registered in England No 2189713)

Introduction**to****The Official List**

sponsored by

Morgan Grenfell & Co. Limited

The authorised share capital of TR Technology PLC is £41,250,000 divided into 77,000,000 zero dividend preference shares of 25p each, 44,000,000 stepped preference shares of 25p each and 44,000,000 ordinary shares of 25p each. Application has been made to the Council of the Stock Exchange for the admission to the Official List of up to 77,000,000 zero dividend preference shares of 25p each, 44,000,000 stepped preference shares of 25p each and 44,000,000 ordinary shares of 25p each and dealings therein are expected to commence at 9.00 a.m. on 9th May, 1988.

Listing Particulars relating to TR Technology PLC are available in the statistical services of Exetel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and Bank Holidays excepted) up to and including 11th May, 1988 from the Company Announcements Office of The Stock Exchange and up to and including 22nd May, 1988 from:

TR Technology PLC
Mermaid House
2 Puddle Dock
London EC4V 3AT

Morgan Grenfell & Co. Limited
23 Great Winchester Street
London EC2P 3AX

9th May, 1988

APPOINTMENTS**Two executive posts at Royal Bank of Scotland**

THE ROYAL BANK OF SCOTLAND has appointed Mr John A. Barclay as senior general manager, UK banking south, in succession to Mr Don Lewis who is retiring on July 15. Resident in New York for the last three years as executive vice president of the bank's North American operations, Mr Barclay has been largely responsible for the growth of corporate and other business in the US, where the bank has announced its intention to acquire Citizens Financial group Inc., a Rhode Island based bank, subject to certain regulatory approvals. He was formerly chief city manager for Williams & Glyn's Bank in London and immediately prior to his present appointment he served as an assistant general manager of Williams & Glyn's Bank in the run up to the merger with the Royal Bank of Scotland in 1985. He has been with the bank all his working life, joining in Jeddah in 1949.

Mr Mark de Rivas has been appointed deputy chief executive of BRITISH URBAN DEVELOPMENT.

Professor Sir Roger Elliott has been appointed secretary to the delegates of OXFORD UNIVERSITY PRESS, and chief executive for five years from September 1. He is head of the theoretical physics department of Oxford University. He succeeds Mr George Richardson who retires on September 1.

Mr Andrew Fane has been appointed a director of BORTHWICKS. He is managing director of Whitburgh Investments.

Mr George Williamson (real property) and Mr Simon Morris (corporate and commercial) have been appointed partners at CAMERON MARKBY.

ARAB BANK, London office, has made the following appointments: Mr Eric El Hadj, regional manager; Mr John C. Carney, senior manager, banking; Mr Robert J. R. Gras, senior manager, treasury; Mr Rosister W. Langhorne, manager, administration and operations; Mr Leslie J. Parker, manager, business development; and Mr Graham J. Bull, assistant manager, business development.

Mr Nicholas Hadow, formerly with Gill & Duffus in Geneva and Singapore, has been appointed representative as BARCLAYS de ZOTEDE WEDD SECURITIES' new office in Singapore. Mr Simon Woods has been appointed head of research. He held a similar post with Vickers Singapore.

HALL ENGINEERING (HOLDINGS) has appointed Mr Pat Lithgow as group director of finance. He succeeds Mr Alastair Smith who will now concentrate on

T.I.P. EUROPE has appointed Mr Keith Williams and Mr Robert Brand have joined BARCLAYS de ZOTEDE WEDD RESEARCH as directors.

Mr Peter Phillips, chairman of AB Electronics, has been appointed deputy chairman of the PRINCIPALITY BUILDING SOCIETY following the retirement of Mr Edgar Shepherd. Mr Phillips has been a director of the Cardiff-based Principality, the largest building society in Wales, since 1977.

Mr Keith Williams and Mr Robert Brand have joined BARCLAYS de ZOTEDE WEDD RESEARCH as directors.

CONTRACTS

Russians order UK milling machines

HOLROYD MACHINE TOOLS & ROTORS of Milnrow, Rochdale has won its biggest export order, worth over £3.2m. The company, which is a member of the Renold International Engineering Group, is to supply five of its rotor mill/milling machines together with ancillary grinding and testing equipment to the Soviet Union. It will be used to produce rotors for compressors for use in the Soviet Union's natural gas industry. They will be despatched in July and in November.

CAFE VITRATECH of Corby, Northants, has won a £2m contract to provide vitreous enamel panels for a combined heat and power scheme. This is in addition to the work currently in course of construction by Courtaulds Engineering on the £30m investment for the new citric acid facility at the Selby site.

The scheme consists of a 4.5MW gas turbine, a duct burner and a 27 tonnes per hour, at 24 bar, steam boiler, all with associated equipment. The duct burner is included to meet peak steam demands and cope with large and frequent load fluctuations; it also burns a waste gas produced by the site's effluent treatment plant.

KAPITI, a banking software company, has set the course for a complete technology solution in Portugal with orders worth over £1m.

Creditex Predial Portugues, Banco Nacional Ultramarino and Caixa Geral de Depositos, have all made the decision to purchase a complete technology solution by using the company's integrated banking packages.

The Kapiti International Banking System, Trade Finance System and Dealing Room System, will be in full use at the banks during 1988 running on Wang hardware.

As part of a strategic NATO initiative, ADMIRAL COMPUTING GROUP has won a £1.5m contract to assist the Portuguese Ministry of Defence (CEIOTAN) to procure a maritime command, control and information system (CCIS).

Admiral's role is to monitor the US prime contractor of the CCIS and to provide technical project management and security evaluation support to CEIOTAN during the system implementation. Admiral will also assist in security certification and accreditation and liaise with other NATO bodies concerned with the system. The project is expected to take four years.

This contract follows on from Admiral's previous role as a support contractor to CEIOTAN during which Admiral assisted in the production of the relevant chapters of the Invitation For Bid documents. Admiral also participated in the evaluation of bids from potential prime contractors.

The project is to be controlled from CEIOTAN's headquarters in Lisbon. Admiral will support the Portuguese MoD from its local offices in Lisbon and Camberley, UK.

Staff from Admiral's wholly-owned subsidiary, Admiral Man-



Mr John Barclay, senior general manager, Royal Bank of Scotland

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This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. It does not constitute or contain an offer to subscribe for or purchase any securities of Concorde Energy PLC.

CONCORDE ENERGY PLC

(Incorporated and registered in England Number 1568950)

Proposed issue of 215,838,115 New Ordinary Shares, 30 million 6 per cent. Convertible Cumulative Redeemable Preference Shares of £1 each at par and proposed change of name to Kelt Energy PLC

Sponsors: Samuel Montagu & Co. Limited
Brokers: Laurence Prust & Co. Ltd.

Concorde Energy PLC is an oil and gas exploration and production company operating primarily in the United States.

The present issued Ordinary Share capital, comprising 77,241,885 Ordinary Shares, is listed on The Stock Exchange.

On 19th April, 1988 Concorde Energy PLC announced the proposed issue of 215,838,115 New Ordinary Shares and 30,000,000 Convertible Preference Shares in connection with the acquisition of the shares of Kelt Holdings.

Application has been made to the Council of The Stock Exchange to admit to the Official List 215,838,115 New Ordinary Shares and all of the 6 per cent. Convertible Preference Shares of Concorde Energy PLC.

Proposed authorised shares of £1 each	Proposed issued fully paid shares of £1 each
430,770,000	293,080,000
30,000,000	30,000,000

Listing Particulars relating to Concorde Energy PLC including details of the Convertible Preference Shares are available in the statistical services of Exetel Financial Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 11th May, 1988 from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London, EC2A 1DD and up to and including 23rd May, 1988 from:

Samuel Montagu & Co. Limited
10 Lower Thames Street
London
EC3R 5AE

Concorde Energy PLC
Cedar House
1 Dover Street
London W1X 3PZ

Laurence Prust & Co. Ltd.
Basildon House
7-11 Moorgate
London EC2R 6AH

9th May, 1988

Shearson Lehman Brothers Holdings Inc.

(Incorporated in Delaware)

U.S. \$500,000,000**Floating Rate Notes Due 1991**

For the three months

9th May, 1988 to 9th August, 1988

the Notes will carry an interest rate of 7 1/4 per cent. per annum and interest payable on the relevant interest payment date 9th August, 1988 will amount to U.S. \$190.07 per U.S. \$10,000 Note.

By Morgan Guaranty Trust Company of New York, London Agent Bank

This advertisement appears on a matter of record only

SOUTHERN FRANCE AND THE RIVIERA

The Financial Times proposes to publish this survey on

6th June 1988

LONDON RECENT ISSUES

FT UNIT TRUST INFORMATION SERVICE

EQUITIES

Issue Price	Interest Paid up	Last Dividend Date	1988	Stock	Closing Price	+ or -	No. of Pts	Conv't Pts	Ex-D.
			High	Low					
105	F.P.	12/5	10%	184 Acre Oil Shgs	199	-16	W2.5	2.1	27/1
105	F.P.	12/5	9%	185 NB S Securities	178	-10	W2.5	2.3	7/5
105	F.P.	12/5	9%	186 Central Motor Auctions	72	-2	W2.5	2.4	14/4
105	F.P.	12/5	10%	187 Chivas Card. Ltd	171	-1	W2.5	2.5	21/3
105	F.P.	12/5	10%	188 Calico Textiles Mfrs 10%	115	-1	W2.5	2.5	21/3
105	F.P.	12/5	10%	189 Doley Jenkins Sp	103	-1	W2.7	2.6	15/5
105	F.P.	12/5	10%	190 Frestone Group 10%	225	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	191 Hilti Technology 10%	148	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	192 Hilti Technology 10%	148	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	193 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	194 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	195 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	196 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	197 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	198 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	199 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	200 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	201 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	202 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	203 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	204 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	205 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	206 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	207 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	208 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	209 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	210 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	211 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	212 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	213 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	214 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	215 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	216 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	217 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	218 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	219 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	220 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	221 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	222 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	223 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	224 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	225 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	226 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	227 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	228 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	229 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	230 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	231 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	232 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	233 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	234 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	235 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	236 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	237 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	238 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	239 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	240 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	241 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	242 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	243 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	244 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	245 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	246 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	247 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	248 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	249 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	250 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	251 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	252 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	253 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	254 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	255 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	256 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	257 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	258 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	259 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	260 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	261 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	262 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5	10%	263 KFCY Irish Choc Sp	115	-1	W2.7	2.8	15/5
105	F.P.	12/5</							

UNIT TRUST INFORMATION SERVICE

Continued on next page

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LONDON SHARE SERVICE

Full Steam Ahead On A Steady Course

In the 19th century

Degussa
originally a family run precious metals
refining and chemicals manufacturing
business, emerged as a publicly quoted
metals and chemicals company.

In the 20th century

Degussa
grew into an internationally renowned
metals, chemicals and pharmaceuticals
concern, with a turnover of 12 billion
D-Mark and over 30 000 employees,
with plants and operations in Europe,
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by increasing expenditure for research,
investment and acquisitions,
is preparing itself for the 21st century.

Degussa 

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Closing prices, May 6

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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NYSE COMPOSITE CLOSING PRICES

Continued from Page 30

AMEX COMPOSITE CLOSING PRICES

**Closing prices
May 6**

Stock	Div	P/	S/B	E	100s	High	Low	Close	Change	Stock	Div	P/	S/B	E	100s	High	Low	Close	Change	Stock	Div	P/	S/B	E	100s	High	Low	Close	Change		
AT&T		116	104	10	105	105	105	105	+10	CyprFd.11e		246	71	67	67	67	67	67	67	0	IntpSy.90e		5	64	41	4	41	41	41	-10	
ATTForD.00e		81	377	350	354	354	354	354	-10	D D		DD	DD	DD	DD	DD	DD	DD	DD	DD	IntCgy.72		2	2	124	124	124	124	-10		
Actors	3	11	1474	1451	1451	1451	1451	1451	+10	Dm_Ind		59	21	17	2	2	2	2	2	0	Intrm.11		202	22	124	124	124	124	-10		
AirExp	12	130	155	155	155	155	155	155	-10	DWG		14	238	94	87	87	87	87	87	0	DmBnlt		333	47	4	4	41	41	-10		
AlbW	34	34	74	73	73	73	73	73	-10	DataPd.16		78	95	73	8	9	9	9	-10	IntPwr		4	51	51	51	51	51	51	+10		
Alims	32	32	34	33	33	33	33	33	-10	Defmed		532	1	73	1	1	1	1	1	0	IntTech		159	97	87	87	91	91	-10		
Alphain										Dillard		15	14	402	40	37	37	37	-70	IntTrn		95	26	15	15	15	15	+10			
Alza	50	777	226	224	224	224	224	224	-10	Diodes		3	37	37	37	37	37	37	37	0	IntQBrd		4	247	245	245	245	245	245	-10	
Amdehd	20	155	505	445	432	432	432	432	+10	DomeP		17526	11	11	11	11	11	11	11	0	J J		24	16	15	15	16	16	+10		
Alrealz	22	6	3	157	155	155	155	155	+10	Ducon	.05	58	34	34	34	34	34	34	34	0	JacobsL.57		12	24	16	15	16	16	+10		
AMZeeA	52	8	45	154	154	154	154	154	-10	Duplex	.08	13	1	204	204	204	204	204	-10	JohnAm		20	11	11	11	11	11	-10			
AMld										E E		1	1	1	1	1	1	1	1	KayCap		15	11	81	137	137	137	-10			
APerf.1.50e	10	11	71	71	71	71	71	71	-10	EAC		14	7	7	7	7	7	7	7	0	KoyCoA.05e		15	2	2	2	2	2	-10		
APrec	20	34	2	142	145	145	145	145	-10	EchoSs.07		38	1880	204	195	195	195	195	195	0	Kineak		45	37	34	34	34	34	-10		
ASciE	183	55	55	34	34	34	34	34	-10	EcolEn.08e		16	22	114	112	112	112	112	+10	Kirby		30	186	48	47	47	47	47	-10		
Ampel	.08	4	11	27	2	2	2	2	-10	EmpirA	.25	204	57	3	3	3	3	3	0	KogerC.240		80	25	24	24	24	24	-10			
Andal										ENSCO		15	1536	3	24	24	24	24	0	LdmkSw.30		7	8	87	61	61	61	+10			
AndJob	20	17	17	17	17	17	17	17	-10	EntMki		177	31	21	21	21	21	21	0	Laser		8	200	51	41	41	41	41	-10		
ArizCen										Espay	.40	18	12	217	214	214	214	214	0	LeePhr		22	49	39	37	37	37	-10			
Asmrg	20	65	55	94	94	94	94	94	+10	Fidets		74	195	85	61	61	61	61	+10	Lifetime		49	24	36	36	36	36	-10			
Atari	11	257	85	8	85	85	85	85	-10	FridR		9	1200	7	65	65	65	65	0	Lilylyn		24	36	36	36	36	36	-10			
AtmPst	47	11	11	11	11	11	11	11	-10	FurVR	.05	19	27	27	27	27	27	27	0	LorTel		9	528	5	41	41	41	41	-10		
B B										G G		1	1	1	1	1	1	1	1	M M		49	112	87	87	87	87	87	-10		
BallyRG	10	4547	11-18	7	8-18	7	8-18	7	-18	GRI		10	390	55	91	91	91	91	91	0	MCO	Hd	49	112	87	87	87	87	87	-10	
BarberG	10	7	6	57	5	5	5	+10	GTL		113	54	45	45	45	45	45	45	0	MCO	Rs	17	37	37	37	37	37	37	-10		
BergBr	32	14	734	274	274	274	274	274	-10	GlamF.	.80	15	366	350	372	372	372	372	372	0	MtSci		18	4	191	191	191	191	+10		
Biscap.00e										GlamFei		10	159	159	159	159	159	159	159	0	MtMtx		25	160	61	61	61	61	61	-10	
BlmklM	1	11	1	207	207	207	207	207	-10	GnatVg		62	14	14	14	14	14	14	14	0	Medies		40	29	5338	47	47	47	47	47	-10
Blrfr B										Glastie	.70	14	221	355	345	345	345	345	345	0	McDona		24	21	27	27	27	27	27	-10	
Blrfr A	18	84	201	201	202	202	202	202	+10	Glamr	1	11	24	234	234	234	234	234	0	MichStr		13	21	27	27	27	27	27	-10		
BlountA	45	21	18	135	134	134	134	134	-10	GlobNRe		638	65	61	61	61	61	61	61	0	MidAm		34	1	71	71	71	71	71	-10	
BlountB	40	21	12	14	14	14	14	14	-10	GloGfd		108	7-16	7-16	7-16	7-16	7-16	7-16	7-16	0	MidWest		32	17	4	81	71	71	71	-10	
BlowVal.20e										GmdAu		181	15	15	15	15	15	15	15	0	MidWest.24e		54	23	104	104	104	104	104	-10	
Bozwr										Grenns		16	5	5	5	5	5	5	5	0	Nooga		28	10	208	114	114	114	114	-10	
Browne	.25	10	551	111	111	111	111	111	-10	GlobeA.40		49	153	154	154	154	154	154	154	0	N N		6	57	57	57	57	57	57	-10	
Breng	.68	16	203	203	203	203	203	203	-10	GlobeR		5	5	5	5	5	5	5	5	0	NVRsys.50e		6	356	61	57	57	57	57	-10	
C C										GlobeR.00e		5	5	5	5	5	5	5	5	0	NFps.10		140	75	71	71	71	71	71	-10	
CDfa	13	103	231	231	231	231	231	231	-10	GlobeR.21e		108	5	77	8	8	8	8	+10	NelsonK		15	11-16	11-16	11-16	11-16	11-16	11-16	-10		
CDfp	150	88	3%	3	3	3	3	3	-10	GlobeR.22e		112	17	473	141	141	141	141	-10	NewLine		18	23	64	62	61	61	61	-10		
Calprop.50e										GlobeR.23e		29	47	47	47	47	47	47	0	NilaAr		153	17	107	107	107	107	107	-10		
CMarc	28	9	14	137	137	137	137	137	-10	GlobeR.24e		8	165	197	197	197	197	197	-10	NProC	1.47e	10	48	281	274	261	261	261	+10		
CentCm	40	8	23	125	125	125	125	125	-10	GlobeR.25e		10	9	164	24	238	238	238	+10	NWDE		2	94	2%	2%	2%	2%	2%	-10		
CestCtta	.31	15	148	148	148	148	148	148	-10	GlobeR.26e		116	116	2%	2%	2%	2%	2%	0	NYTime	.44	14	1178	283	273	273	273	273	+10		
CmpCn	9	174	79	79	79	79	79	79	-10	GlobeR.27e		575	8	54	54	54	54	54	0	NCdOG		595	15	152	152	152	152	152	-10		
CmpCntr.07e										GlobeR.28e		11	19	28	28	28	28	28	0	Nucidi		10	12	12	12	12	12	12	-10		
ComedF										GlobeR.29e		23	635	5%	5%	5%	5%	5%	0	Numic		2	74	74	74	74	74	74	-10		
Consgt										GlobeR.30e		17	63	23%	23%	23%	23%	23%	0	OdetA		26	7	57	57	57	57	57	-10		
ConsOG										GlobeR.31e		18	611	7%	7%	7%	7%	7%	0	OdeB		26	7	64	64	64	64	64	-10		
Constn	20	21	4	4	4	4	4	4	-10	GlobeR.32e		13	82	1%	1%	1%	1%	1%	0	Otsona		20	23	92	27	26	26	26	-10		
ContMtu	80	14	182	181	181	181	181	181	-10	GlobeR.33e		13	82	1%	1%	1%	1%	1%	0	OOkiep.08e		3	77	77	77	77	77	77	-10		
Cross	1 17	68	321	321	319	319	319	319	-10	GlobeR.34e		7	324	92	94	94	94	94	-10	OOkiep.09e		24	47	48	48	48	48	48	-10		
ctrnCP	3	4	4	163	163	163	163	163	-10	GlobeR.35e		7	32	27	27	27	27	27	0	PerimC	.80	8	13	269	263	262	262	262	+10		
ctrnCP.1.82e										GlobeR.36e		7	32	27	27	27	27	27	0	PriHeart.1.26e		1638	89	117	117	117	117	117	-10		
ctrnCP.0.22e										GlobeR.37e		9	110	112	112	112	112	112	0	PriHeart.1.27e		7	572	87	87	87	87	87	-10		
PublC	44	14	154	154	154	154	154	154	-10	GlobeR.38e		1	1	1	1	1	1	1	0	PriHeart.1.28e		12	15	95	94	94	94	94	-10		
Assmnd	14	78	11%	1	1	1	1	1	-10	GlobeR.39e		1	1	1	1	1	1	1	0	Pathway1.80		12	15	95	94	94	94	94	-10		
Assmnd										GlobeR.40e		1	1	1	1	1	1	1	0	Zimmer		117	1%	1	1</						

OVER-THE-COUNTER Nasdaq national market, closing prices May 6

Nasdaq national market, closing prices May 6

Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng						
ASWbd	40	18	141 ²	141 ⁴	141 ²	-	Canon	.32a	11	52 ⁴	52 ⁴	52 ⁴	-	Engres	7	8	175 ²	151 ²	151 ²	+ 2 ²	IndBcs	116	9	170	23 ²	+ 1 ²			
ADCs	14	1881	184 ²	184 ²	184 ²	- 1 ²	Canon	.26	38	27 ²	26 ²	27 ²	-	EngCrv	103	8	81 ²	81 ²	81 ²	- 1 ²	IndFdi	05e	19	121 ²	111 ²	+ 1 ²			
AEL	21	34	104 ²	104 ²	104 ²	-	CrdnL	.06b	13	24	15 ²	15 ²	15 ²	+ 1 ²	EnFact	10	5	81 ²	81 ²	81 ²	- 1 ²	IndHk	1.28	17	85	36 ²	+ 3 ²		
ASK	22	271	141 ²	139 ²	139 ²	- 1 ²	Caseys	.18	16	15 ²	15 ²	15 ²	-	Enasco	21	1357	7	54 ²	54 ²	54 ²	+ 1 ²	IndHk	1.04	19	23	37	+ 1 ²		
AST	16	4462	141 ²	141 ²	141 ²	-	CellCm	.707	25	25 ²	25 ²	25 ²	-	EnvPub	.10	13	112	19	18 ²	+ 1 ²	IndHk	1.04	17	23	23	+ 1 ²			
ATI	32	65	5	5	5	-	Centel	CdC01a	.331	241	24 ²	24	24	-	Envrs	10	841	25 ²	24 ²	25 ²	+ 1 ²	IndHk	1.04	19	23	23	+ 1 ²		
Acadim	65	3172	2	17 ²	15 ¹	15 ¹	- 1 ²	Centrax	Cmtrc1.80	33	730	44 ²	43 ²	44 ²	+ 1 ²	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²
AcmeSy	14	102	211 ²	205 ²	204 ²	- 2 ²	Centor	.1047	10	10 ²	10 ²	10 ²	+ 1 ²	Envrs	10	841	25 ²	24 ²	25 ²	+ 1 ²	IndHk	1.04	19	23	23	+ 1 ²			
Actmed	38	18	15 ²	15 ²	15 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Acuson	32	1229	271 ²	261 ²	261 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdactLb	24	202	211 ²	205 ²	204 ²	- 2 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Adapt	12	64	57 ²	55 ²	54 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdaptSv	21	348	254 ²	252 ²	252 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdobeS	35	781	364 ²	361 ²	361 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdMkSv	5	14	121 ²	121 ²	121 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdvPoly	15	1801	81 ²	79 ²	8	+ 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdvTr	12	37	37 ²	34 ²	34 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AdwSy	12	563	55 ²	52 ²	52 ²	+ 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AIrBch	18	32	14 ²	13 ²	13 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Agncry	18	655	164 ²	161 ²	161 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AgmWsc	18	195	174 ²	174 ²	174 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AlfaDif	7	275	171 ²	161 ²	161 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AlbnyTn	13	2064	155 ²	155 ²	155 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AlcoHtG	13	952	212 ²	205 ²	205 ²	- 2 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Alctrs	18	12	567	115 ²	115 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Alctsd1.00	10	120	155 ²	155 ²	155 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Alctso	8	2	150	5	5	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Alwest	30	46	121 ²	121 ²	121 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Altiant	32	152	64	64	64	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
Altios	10	145	91 ²	91 ²	91 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
ATPEXT1.70s	38	173 ²	173 ²	173 ²	173 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AWair	267	55	55 ²	55 ²	55 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AWair	50	671	117 ²	117 ²	117 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AvCar	14	116	184 ²	184 ²	184 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AvCrn	72	9	33	15	15	15	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²	
AvGrp	16	9	156	152 ²	152 ²	152 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²	
ApogEn	16	105	100 ²	98 ²	98 ²	- 1 ²	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
ApoloC	22	1714	158 ²	158 ²	158 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AppCo	14	10	100	124 ²	124 ²	124 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²	
AppCo	14	100	124 ²	124 ²	124 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AppCo	16	240	261 ²	261 ²	261 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AppCo	21	24	24 ²	24 ²	24 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs	19	1007	18	18 ²	18 ²	18 ²	-	IndHk	1.04	19	23	23	+ 1 ²		
AppCo	21	24	24 ²	24 ²	24 ²	-	Centrax12.50c	9	1511	115 ²	115 ²	115 ²	-	Envrs															

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise stated, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. cliquidating dividend. d-cd-called. e-new yearly ex-dividend declared or paid in preceding 12 months. f-dividend in Canadian funds, subject to 15% non-residence tax. g-dividend declared after split-up or stock dividend. h-dividend paid in foreign currency.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-equilizing dividend. d-new year. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. m-new issue in the last 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. sls-splits. t-dividend paid in stock in preceding 12 months. estimated cash value on ex-dividend or ex-distribution date. u-with year high. v-trading halted. w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wh-when issued. ww-with warrants. x-ex-dividend or ex-rights. xsd-ex-distribution. xw-without warrants. y-ex-dividend and sales in individual securities in full.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Employment data fail to provide clear direction for the dollar

BY COLIN MILLHAM

THE MOST important statistics for the financial markets last week were the US employment data. These initially caused some confusion, because the unemployment rate fell surprisingly to 5.4 p.c. from 5.6 p.c., but the gain in non-farm employment was only 174,000, against forecasts of around 255,000.

The foreign exchanges appeared unsure how to react. The dollar rose to DM1.6845, above a strong technical resistance level of DM1.6830, but was then hit by a large selling order, bringing it back to around DM1.68. This was little changed from the level before the figures were announced.

Mr Rupert Thompson, international economist at Morgan Grenfell, said that if anything the employment data were slightly stronger than expected.

He suggested that the lower

than forecast rise in non-farm payroll was misleading, and that the market should concentrate on an upward revision in the previous month's rise to 256,000 from 263,000. It was also pointed out that the working week showed a substantial rise of 0.3 hours, and that the unemployment rate was the lowest for nearly 14 years.

Mr Thompson added that manufacturing employment rose in relation to the service industries, and that this should mean good news for exports, giving a boost to the dollar.

The fact that the lower than expected rise in non-farm payroll failed to disrupt fears about inflation led to a fall in US Treasury bonds on the news. But it is not clear how great the impact will be on the financial markets during the coming week.

Market reaction to the employment data was that there is no

immediate justification for a tightening of the Federal Reserve's monetary stance.

There are signs that US commercial banks are looking for an excuse to increase prime lending rates, but the indications on Friday were that the Fed is not yet

inclined to wait for further data, if only because they would rather get a rise in interest rates over at one time, rather than encourage a series of prime rate gains during the US presidential campaign.

This leaves dealers in Europe with no clear picture about what to do next.

Yields on West German Federal bonds, coupled with high money supply growth, point towards higher interest rates in Frankfurt, and much the same

can be said in London. Prices on

the London financial futures market have for some time discounted a rise in UK bank base rates.

The UK authorities are known to be worried about the level of growth in consumer credit, and are believed to be looking for an excuse to increase base rates.

The Bundesbank and the Bank

of England might like to increase interest rates, but require a lead from the Federal Reserve.

West Germany does not want to encourage an inflow of capital into Frankfurt, boosting the level of the D-Mark and putting strains on the European Monetary System.

The Bank of England has a

similar problem with the pound. Sterling has retreated from a peak of around DM3.16, but has bounced off a technical resistance level of DM3.150, to stabilise at about DM3.13. The authorities would not like the embarrassment of lifting base rates, only to see sterling heading up towards DM3.20.

He suggested that the lower

£ IN NEW YORK

May 6	Close	Previous
1 spot	1.6825 - 1.6835	1.6825 - 1.6815
2 months	1.6811 - 1.6819	1.6811 - 1.6820
3 months	1.6811 - 1.6846	1.6811 - 1.6846
12 months	1.6812 - 1.6849	1.6812 - 1.6849

Forward premiums and discounts apply to US dollar

STERLING INDEX

May 6	Close	Previous
8.30 AM	78.0	77.9
9.00	77.9	78.0
9.30	78.0	77.9
11.00	78.0	77.9
12.00	78.0	77.9
1.00 PM	78.0	77.9
2.00	77.9	77.9
3.00 PM	77.9	77.9
4.00 PM	77.9	77.9

CURRENCY RATES

May 6	Bank of England	Special ^a	Dollars	Eurocurrencies	Other Currencies	Unit
Sterling	-	0.7597/93	0.6318/07			
US \$	-	1.3770/75	1.2385/90			
Canadian \$	-	1.2025/30	1.0595/10			
American Sch.	-	1.2171/75	1.0478/82			
Belgian Franc	-	6.9400/05	7.0515/20			
Danish Kr.	-	0.7494/91	0.7477/82			
Deutsche Mark	-	2.3143/35	2.0737/36			
Dutch Guilder	-	3.14/15	2.72/23			
French Franc	-	1.2225/29	1.1545/50			
Italian Lira	-	1.7224/25	1.546/24			
Japanese Yen	-	154.03/07	154.03/07			
New Zealand \$	-	0.8820/25	0.7495/90			
Swiss Franc	-	8.1081/17	7.2645/50			
Other Currencies	-	1.2687/90	1.1575/75			
Irish Punt	-	0.8669/68	0.7772/25			

All SOE rates for May 5

CURRENCY MOVEMENTS

May 6	Bank of England	Moscow	Germany	Changes %
Sterling	-	77.9	N/A	
US \$	-	1.2025/29	1.2385/90	
Canadian \$	-	1.2025/30	1.0595/10	
American Sch.	-	1.2171/75	1.0478/82	
Belgian Franc	-	6.9400/05	7.0515/20	
Danish Kr.	-	0.7494/91	0.7477/82	
Deutsche Mark	-	2.3143/35	2.0737/36	
Dutch Guilder	-	3.14/15	2.72/23	
French Franc	-	1.2225/29	1.1545/50	
Italian Lira	-	1.7224/25	1.546/24	
Japanese Yen	-	154.03/07	154.03/07	
New Zealand \$	-	0.8820/25	0.7495/90	
Swiss Franc	-	8.1081/17	7.2645/50	
Other Currencies	-	1.2687/90	1.1575/75	
Irish Punt	-	0.8669/68	0.7772/25	

1 UK and Ireland are quoted in US dollars. Forward premiums and discounts apply to the US dollar and not to the individual currency. Bid rate & ask rate for forward transactions

forward rates for May 5 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 6 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 7 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 8 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 9 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 10 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 11 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 12 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 13 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75. All rates are per £ or per US \$ or per Canadian \$ or per American Sch. or per Belgian Franc or per Deutsche Mark or per Dutch Guilder or per French Franc or per Italian Lira or per Japanese Yen or per New Zealand \$ or per Swiss Franc.

Estimated forward rates for May 14 are: £ 1.6825/30, US \$ 1.2385/90, Canadian \$ 1.0595/10, American Sch. 1.0478/82, Belgian Franc 6.9400/05, Deutsche Mark 2.3143/35, Dutch Guilder 3.14/15, French Franc 1.2225/29, Italian Lira 1.7224/25, Japanese Yen 154.03/07, New Zealand \$ 0.8820/25, Swiss Franc 8.1081/17, Other Currencies 1.1575/75

SECTION III

FINANCIAL TIMES SURVEY

The country's rapidly increasing prosperity is being matched by demands for a political system comparable to those of other industrial nations. A bumpy transition from authoritarian rule to democracy is likely to affect many issues, as Maggie Ford reports

A whirlwind of change

FEW PEOPLE a year ago would have imagined that a whirlwind of change was about to sweep through South Korea, a country known mainly for its role in the Cold War, its tendency to authoritarianism and, more recently, its startling economic growth.

For more than 40 years the bottom half of the divided peninsula has seemed a satellite of the United States, armed to the teeth and run by a succession of rulers who denied political rights to the people in the name of economic development and national security.

In 1966 their efforts led to the country's first ever substantial current account surplus after years of hard slog by workers and management alike.

Six months later the people loudly demanded the right to have a political system that goes along with prosperity in developed countries. The result is a South Korea that can probably never be the same again.

But it is not to say that it is yet a fully-functioning democracy. For at least the next few years the army will continue to demand that there will be a rather bumpy transition, likely to affect the whole range of issues from regional security, relations with communist North Korea, links

with the US, China, Japan and the Soviet Union as well as the way the political and economic system is to be run.

Internally, the change will have to be substantial to meet people's wishes, for numerous problems relating to authoritarianism must be solved and vested interests are unlikely to give up their power voluntarily.

Although there is little concern

about a military coup, the power of the intelligence agencies, the police, and some parts of the bureaucracy has not yet been touched.

A good start has already been made in the labour sphere, however, after an outburst of suppressed rage led to nationwide strikes and several violent incidents last year.

This year's wage round, which is still under way, has featured weeks of peaceful negotiations at many companies accompanied by some strikes, but on a much smaller scale. Both workers and management appear to be quickly learning bargaining skills, helped in some cases by young professional managers who themselves disapprove of the repressive methods used against workers in the past.

The fact that last year's nationwide month-long strikes resulted

in a loss of only \$250m from South Korea's current account surplus of nearly \$10bn suggests that workers are just as committed to the improvement of the economy as managers. The hide-bound confrontational tactics once typical of Europe are unlikely to develop in the future.

Politically, the startling result of the National Assembly elections last month, in which the ruling Democratic Justice Party lost its majority for the first time in the country's post-war history, suggests that a change in attitude towards the parliament may take place.

This election, unlike the presidential poll last year won by Mr Roh Tae Woo of the DJP, was not subject to allegations of fraud.

But the National Assembly has never previously been allowed by the Government to function as anything other than a rubber stamp so it is too early to say whether or not it will exercise any power.

All three Opposition parties, led by the three Kims so long a feature of South Korean politics, have promised to cooperate with the ruling party as long as it proceeds sincerely with democratisation measures.

The Assembly was given

strong new powers under the

new constitution negotiated last year after Mr Roh's concessions to the public demonstrations and theoretically will be able to investigate such sensitive topics as corruption by the previous regime, election fraud and the Kwangju incident, an uprising in 1980 in which at least 200 people were killed by the military.

While Mr Kim Dae Jung, the chief opposition leader, will want to pursue these matters, he has said that in the interests of stability, some of them may be deferred until after the Olympic Games in September.

The appointment of Mr Park Jim Ryung, who commanded the Kwangju troops in 1980 as secretary general of the DJP suggests that the Government is determined to deflect an issue which could affect many senior members of the present Administration, including the President.

Mr Roh, who promised to hold

some kind of vote of confidence

in his presidency after the Olympics, may also face difficulties over the issue of election fraud last December.

But public opinion has now evolved into a strong national consensus which may be temporarily checked, but not diverted, by dramatic events. The ruling party may be able to delay the change, but will probably be forced to make concessions in the end.

The same is true of the economy. South Korea recorded a growth rate of 12 per cent last year for the second year running and this year's result is expected to reach double figures. Its current account surplus jumped from \$4.8bn in 1986 to \$9.7bn last year, and all indicators suggest that a repeat performance can be expected this year.

The country's foreign debt has been reduced from \$46bn in 1985, the fourth largest in the develop-

ing world, to \$35bn and creditor status is expected within about two years. Accompanying this success South Korea has faced mounting protectionist pressures, especially from the US, to which it has responded with a liberalisation of trade restrictions, and an approach of the west current end.

The US has introduced a measure in this election year, a policy which is likely to continue, amid loud complaints that Seoul is doing too little, too late. European officials and businessmen have joined the chorus with the added objection that the South Koreans are not giving them equal treatment with the Americans.

Seoul officials and companies are scrambling to deal with the management problems of having a surplus rather than a deficit economy, focussing particularly on the danger posed by inflation, which was heading for a year on

year rate of about 8 per cent compared with the rates of 3 to 4 per cent experienced over the past few years.

Their main efforts were directed at controlling the inflow of funds, which resulted in a large increase in outward foreign investment, and the first signs that overseas portfolio investment might be allowed soon.

Draconian travel restrictions have been eased, resulting in a surge of Koreans booking overseas holidays.

The bright economic prospects have prompted growing demands for the introduction of free market forces. What has been a highly centralised economy.

Arguing that controls in the financial sector and stunting companies' abilities to compete internationally, the free marketeers are likely to continue their campaign for liberalisation with the movement offshore of manufacturing, either to cope in advance with protectionism in the US or Europe or to avoid the problem of higher labour costs at home.

Perhaps the most interesting area of potential change for South Korea over the next year lies in the possibility of new regional realities emerging. Almost all nations are now signed up for the Seoul Olympics, including the Soviet Union and

CONTENTS

Politics	2
Foreign policy	2
Economy	3
The media	3
Trade	4
Copyright and patents	4
Financial reforms	5
Stock market	5
Industry	6
Semiconductors	6
Motor industry	7
Aerospace	7
Shipbuilding	8
Labour/management relations	8
Education	8
The Arts	8
Olympics preparations	10

Left: Kim Dae Jung, chief Opposition leader, addresses a PPD mass rally on Yeouido Island
Pictures by Ashley Ashwood

China, the first time all have competed for more than a decade, and hints are emerging that new relationships may be forged. Relationships on the peninsula have been, from since 1883 at the end of the Korean War, with no contact between North and South, no confidence-building measures and 40,000 US troops present with the dual role of defending the south and playing a part in regional security. North Korea has relationships with both China and the Soviet Union, and the situation has remained stable.

But analysts believe that a number of changed realities could augur a new generation by the superpower of the long way to maintain stability in Korea. One argument suggests that although unification of the peninsula is very unlikely in the near future, something approximating more to the German situation might be desirable.

Others point out that North Korea is also in a state of transition, as Kim Il Sung hands over power to his son Kim Jong II, and that an opening up would be in its own political and economic interests. The strong emotional desire on both sides of the demilitarised zone for unification is widely understood.

Some Western diplomats believe that concern over the rise in tension between the two Koreas leading to an accidental conflict in the region is causing a re-appraisal of the past. The pragmatic approach of Mr Mikhail Gorbachev, the Soviet leader, and signs of greater warmth between Beijing and Moscow could also contribute to change.

On almost all fronts, South Koreans are expecting progress in the near future, and years of experience tell them that it will not be without surprises, some of them perhaps unpleasant. But as the Olympic Games draw closer, optimism prevails that last year's events were a watershed, and that the only way to go is forward.

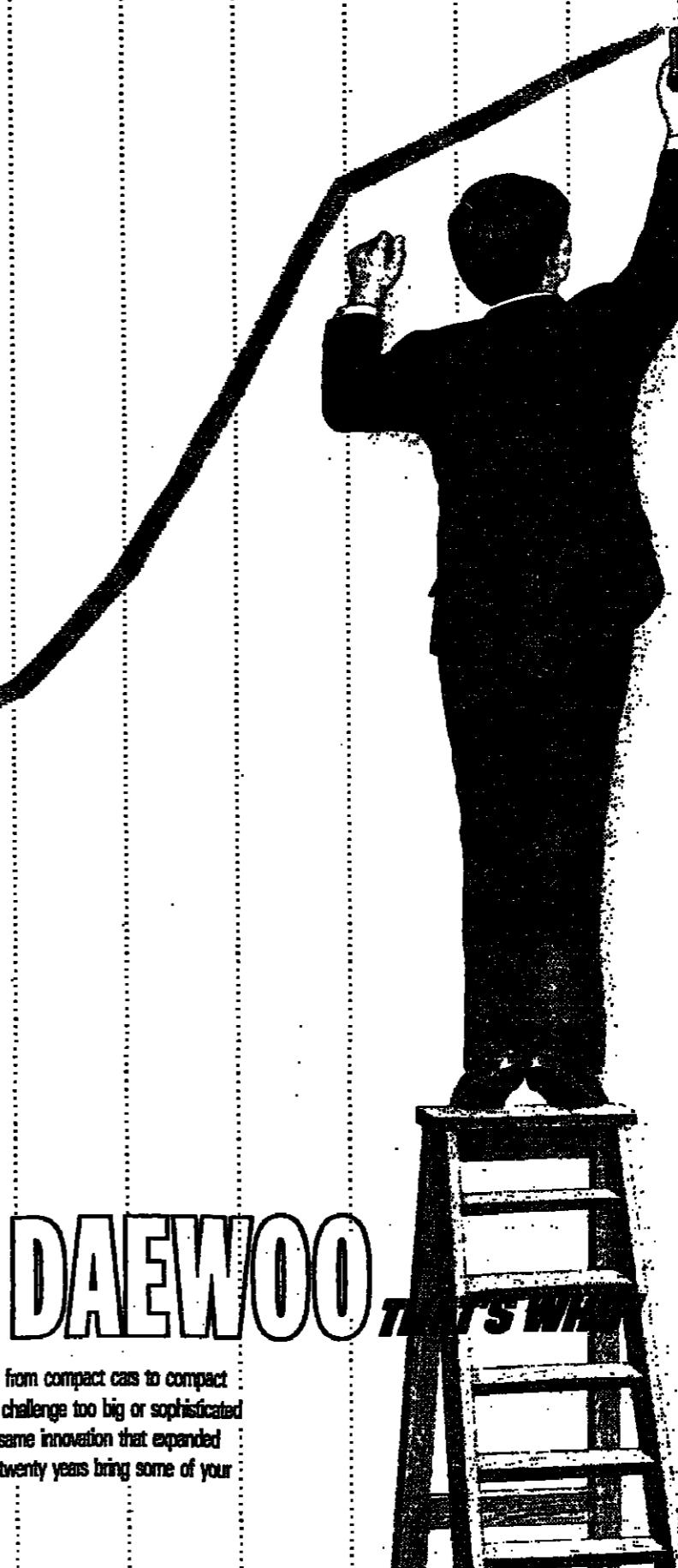
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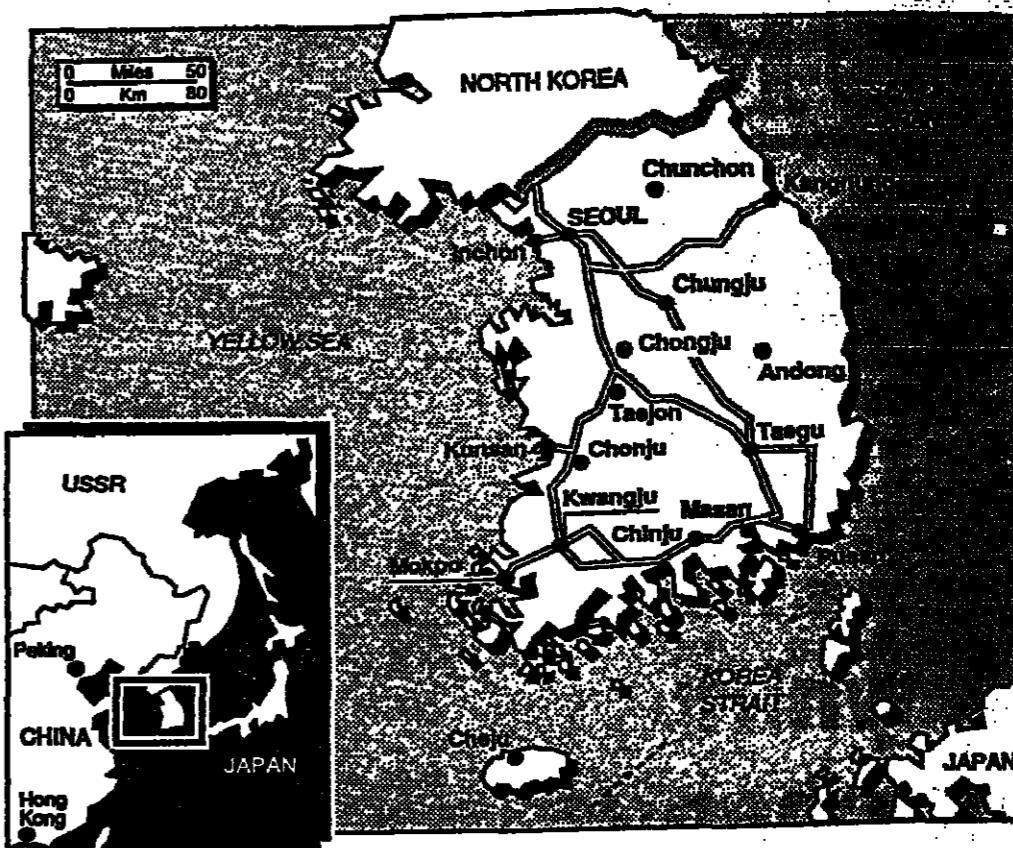
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SOUTH KOREA 2

In spite of the consensus in favour of political change, so far President Roh has altered little apart from his style



Political demonstrators face helmet-clad police: has the "logic of power" now moved on?



Time for the roller coaster to come down to earth

FOR THE past year Seoul's Opposition politicians could be forgiven for thinking that they were travelling on a particularly bizarre Disneyland roller coaster, veering between Fantasyland and the House of Horror.

Though they have not been sure where they - or indeed the country - were going, the sensation nevertheless has been exhilarating, requiring strong nerves and a stout constitution. Contrary to all expectations, all three leaders have survived so far.

Take the experience of Mr Kim Dae Jung. A year ago he was confined to his home under arrest, surrounded by riot police, unable to publish his picture or report his views, many of his supporters were in jail and he was regarded by most South Koreans as a dangerous radical.

By September Mr Kim's life was changing drastically. After the June demonstrations against the government of ex-President

Chun Doo Hwan, his successor Mr Roh Tae Woo promised presidential elections and Mr Kim was a candidate.

By December he was drawing crowds in the millions in Seoul and the provinces, with not a riot policeman in sight. Even the sceptics dared hope that the election could be won by the Opposition.

But when Mr Roh triumphed, it was Mr Kim who took most of the blame for dividing the Opposition and allowing the ruling party candidate to win with only 36 per cent of the vote.

By last month, many had written his epitaph as an old guard veteran whose time had passed.

Few would have believed that he

would emerge from last month's National Assembly elections as leader of the largest Opposition party in a legislature where the Government has lost its majority.

Mr Kim can look forward to a potentially vital role in a minority assembly.

Mr Kim Young Sam, the third Opposition leader, has had an equally tumultuous year. Though never treated as harshly as Mr Kim Dae Jung, he has had his share of persecution over the years.

favourite until the last minute in the presidential election, he suffered a humiliating result and

was eventually forced to step down as leader of his party in response to a shower of criticism over the failure of the Opposition to unify.

Voted into third place in the National Assembly election, Mr

accomplished his dream last February of handing over power peacefully for the first time in South Korea's history than a campaign against corruption was unleashed against his family.

His brother is in jail awaiting

trial on charges of nepotism, bribery and misappropriation of funds, his wife and father-in-law are under suspicion and, to make matters worse, all the allegations appear to be emerging from the camp of Mr Roh, his chosen successor and colleague from his Army days.

Many of his appointees have

either been dropped or voted out

in the National Assembly elec-

tions and there are even rumours of military and Cabinet reshuffles to reduce further any residual power he may have established.

The future looks even gloomier, for removing the legacy of Mr Chun's regime is a top priority of an Opposition looking for genuine democratic credibility.

The new National Assembly has investigative powers which are likely to focus on corruption and on the facts of the Kwangju incident - in which at least 200 people were killed in the south western city of Kwangju when demonstrations against imposition of martial law by the new Chun government were forcibly put down by the military.

The truth of the matter, and those responsible, have never been revealed.

For the moderates in the ruling party, however, political life is looking noticeably more interesting than it was a year ago. Many younger politicians will now join the National Assembly and the

level of debate is expected to rise. Intra-party democracy in the DPK, previously non-existent, is likely to become the norm under President Roh's new style.

But observers remain cautious, pointing out that President Roh has so far altered nothing apart from his style and has not sur-

rendered any of the power held by the Government has always had.

He has delayed the issuing of

licences for new newspapers

which might go some way to ful-

fil the demand for a free press; he

has released only a very few poli-

tical prisoners; he has dealt

only halfheartedly with key mat-

ters such as the Kwangju inci-

dent, and he has failed to con-

vince people of his sincerity over

the corruption inquiries.

All the elements of the former

regime including the security

police, the judiciary and the local

government structure remain

entrenched.

Against that, Mr Roh must be

aware of the breadth and depth

Maggie Ford

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KFTA believes you

SOUTH KOREA 3

The last two years have been the best in the country's soaring economic development

World leader in the race for growth

SOUTH KOREA'S chances of winning a gold medal during this summer's Olympic Games in Seoul are debatable. But in the race for economic growth South Korea is an undoubted champion, leading the world last year and likely to do it again this year.

The results of the country's remarkable development from impoverished war-torn country of the 1950s to an industrial powerhouse are visible everywhere, at least in the capital. frenetic construction, new apartment houses, an insatiable demand for consumer goods and clothing and, above all, the proliferation of new cars. There will be around 1,000 more shiny new cars in the Seoul traffic jams today than yesterday.

Admittedly Seoul, which contains nearly a quarter of the 43m population, is richer than most of the rest of the country and some rural provinces are still very much in the "poor developing country" category. Nevertheless it is difficult to equate the obvious prosperity in South Korea with a per capita income of only \$3,500 a year, half of Taiwan's level.

The country's progress has been widely regarded as stunning. Since 1965 the annual GNP growth rate has been above 5 per cent every year except the country's most difficult year, 1980, when the economy contracted by 5 per cent and the possibility of ruin was very real, particularly as wages increased by 25 per cent in that year and consumer price inflation, Korea's persistent economic bogey, by 25 per cent.

The last two years have been Korea's best. GNP grew by 12 per cent in each year. Inflation was around 8 per cent and imports were growing far outstripping the latter, the balance of payments current account moved into surplus, and one of the world's highest debt mountain started to shrink with some debt retired early and much of the rest better structured with longer maturities.

The debt, down from \$27bn in 1985 to \$35bn last year, may have all but vanished within the next three to five years.

However, this year looks a little trickier for the economy — although such statements are relative and performance is still likely to be sufficient to draw the envious admiration of many of the industrialised world's leaders.

The Koreans themselves say their export-led performance has been widely regarded as stunning. Since 1965 the annual GNP growth rate has been above 5 per cent every year except the country's most difficult year, 1980, when the economy contracted by 5 per cent and the possibility of ruin was very real, particularly as wages increased by 25 per cent in that year and consumer price inflation, Korea's persistent economic bogey, by 25 per cent.

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The Koreans themselves say their export-led performance has



Mr. Sakong Il: Flexible and liberalised approach

During the campaign period for the latter about Won 1,000bn was pumped into the money market. More Monetary Stabilisation Bonds (MSBs) look inevitable.

The Government is quite relaxed about the fairly rapid acceleration of the won as it acts as an automatic inflation damper. Businessmen are less happy and argue with some force that their competitive position based on very narrow margins is being eroded by the won's appreciation.

Government and business agree that inflation, rising at around 8 per cent a year, will be a main worry this year. Inflation is nothing new in South Korea and having coped with inflation rates of nearly 30 per cent within the last decade there is some confidence that it can be handled again, although they differ on the most appropriate strategy.

The Government's response has been twofold: a centralised clampdown on price rises of daily necessities and basic industrial items, together with a severe tightening of monetary policy to soak up some of the excess liquidity which has arisen in part by the extraordinary expenditures during the presidential election in December 1987 and the April 1988 national assembly elections.

The Media

Press in era of change

AFTER SEVERAL decades of close censorship and purges, the South Korean press is moving into a new era of greater freedom, but the movement, as in many other areas of society, is slow and uneven.

"It's totally changed from the situation a year ago," says Mr. Kwon Oh Kie, editor-in-chief of the Dong A Ilbo, which has the largest circulation of all South Korean newspapers. Among undisputed areas of progress, he points out that the ubiquitous Ministry of Culture and Information no longer distributes daily guidelines for the domestic press to follow in reporting political or economic news.

But on the southern outskirts of Seoul, a 30-minute drive from the Dong A Ilbo's offices in the

The recent reporting of a corruption scandal showed an apparent degree of liberty not seen previously

heart of town, editors of the Hankyoreh Shinmun have a different perspective.

Set up in the wake of Mr. Roh Tae Woo's June 29 declaration of political reform last year, which promised a free press, the newspaper is run by a group of journalists who had been purged for their "impure" reporting of the authoritarian regimes of former presidents Park Chung Hee and Chun Doo Hwan.

The Hankyoreh Shinmun journalists were forced to wait several crucial months before regaining their licence to print from the Ministry. This meant that the newspaper, which will publish its first edition this month, was forbidden to cover the April election campaign.

Most observers believe that the Roh Government, deliberately delayed approval so that the Opposition newspaper could not play a disruptive role during the April general election. Things were so bad during the December poll that some journalists at KBS went on strike to protest against the biased coverage.

On the other hand, the recent reporting by the mainstream press of a corruption scandal led to the indictment of ex-President Chun's younger brother, Mr. Chun Kyung Hwan, showed an apparent degree of liberty never seen previously.

While Mr. Chun was in power, the press stayed away from corruption stories, although journalists were aware that the President's family was apparently accumulating a large amount of money in possibly unsavoury ways.

But even the coverage of the "Baby Chun" scandal was hardly an example of Watergate-style reporting. The disclosures of wrongdoing appeared to be leaked from members of President Roh's administration, possibly to banish the ex-President

and the large wage rises secured by major industry employees through industrial action.

As the Korean economy becomes more sophisticated impacts take much longer to feed through and as the lag appears now to be about 18 months the true significance of last year's highly disruptive strikes has yet to feed through into the economy and inflation.

A new round of unrest has been experienced this year. In the decade to 1988 the average number of labour disputes in a year was about 120 except for 1980 when there were 400. Last year there were 3,400 as workers used the freer political atmosphere to demand a larger share of the national prosperity they have created.

In the first quarter of this year there were 340 disputes. Most are settled by negotiation and at fairly low levels. The problem is that so much of Korea's output is concentrated in the hands of a small number of conglomerates so a few key stoppages can have a disproportionate impact, particularly if it involves wage claims like the Daewoo shipbuilders' demand for a 55 per cent rise in the face of a Won/US\$ loss.

Nevertheless, many Koreans feel that after the release of pent-up pressure from repressed workers last year the self-restraint of the Confucian tradition will prevent destructive labour unrest getting out of hand, particularly as the democratisation of the country proceeds. Management too, appears to be recognising the need for a more conciliatory approach.

There is a benefit to the economy from the inroads that labour disputes and the appreciating currency make in corporate profitability: they speed up the restructuring towards a more automated and higher value-added orientation which ultimately will improve profits and sustain strong growth.

Korea's balance of payments

	(Sm)	1986	1987	Change
	March	Jan-March	March	Jan-March
Current Account	1,189	2,952	884	2,120
Trade Account	863	2,321	632	1,562
Exports	4,774	12,908	3,582	9,373
Imports	3,911	10,582	2,980	7,811
Invisible trade account	133	156	157	119
Receipts	950	2,487	922	2,399
Payment	817	2,341	765	2,016
Unrequited transfer	163	475	95	238
Capital Account	-52	280	-535	-63
Errors of Omissions	322	491	144	22
Overall Balance	1,458	3,723	493	2,035
			958	1,583

Source: Bank of Korea

up its dynamic: it rose rather than fell in the first quarter of 1988 to about \$3bn and last year's outturn could well be exceeded in spite of the efforts to cool it.

An important obstacle to super-charging domestic demand, even after import liberalisation, remains the domestic savings ratio which has now reached 35 per cent, one of the world's highest.

The tightest centralised control has been in this sector and it repeatedly keeps corporations starved of the funds needed for further investment in high technology and, critically, in research and development. Again, in the aftermath of the money supply explosion at election time the authorities froze the supply of new bank loans to business and industry in order to mop up excess liquidity.

Mr. Sakong Il, the Minister of Finance, says a more flexible and liberalised approach will be introduced later this year. Some of the restrictive measures in the banking sector will go. Interest rates will be liberalised and the money and capital markets should be able to develop more flexibly," he says. But he adds:

"We have to move cautiously."

It cannot happen at once, soon both for the foreign banks and institutions waiting to move into the Korean market and for the Korean businesses desperate for more access to competitive loans and investment funds.

A key short-term objective is to reduce the trade surplus from \$20bn last year to around \$10bn this year, reducing the weight of exports in economic growth and trade.

There is a key imperative to all this which has not yet been delivered: the liberalisation and modernisation of what is essentially a

"We have to move cautiously."

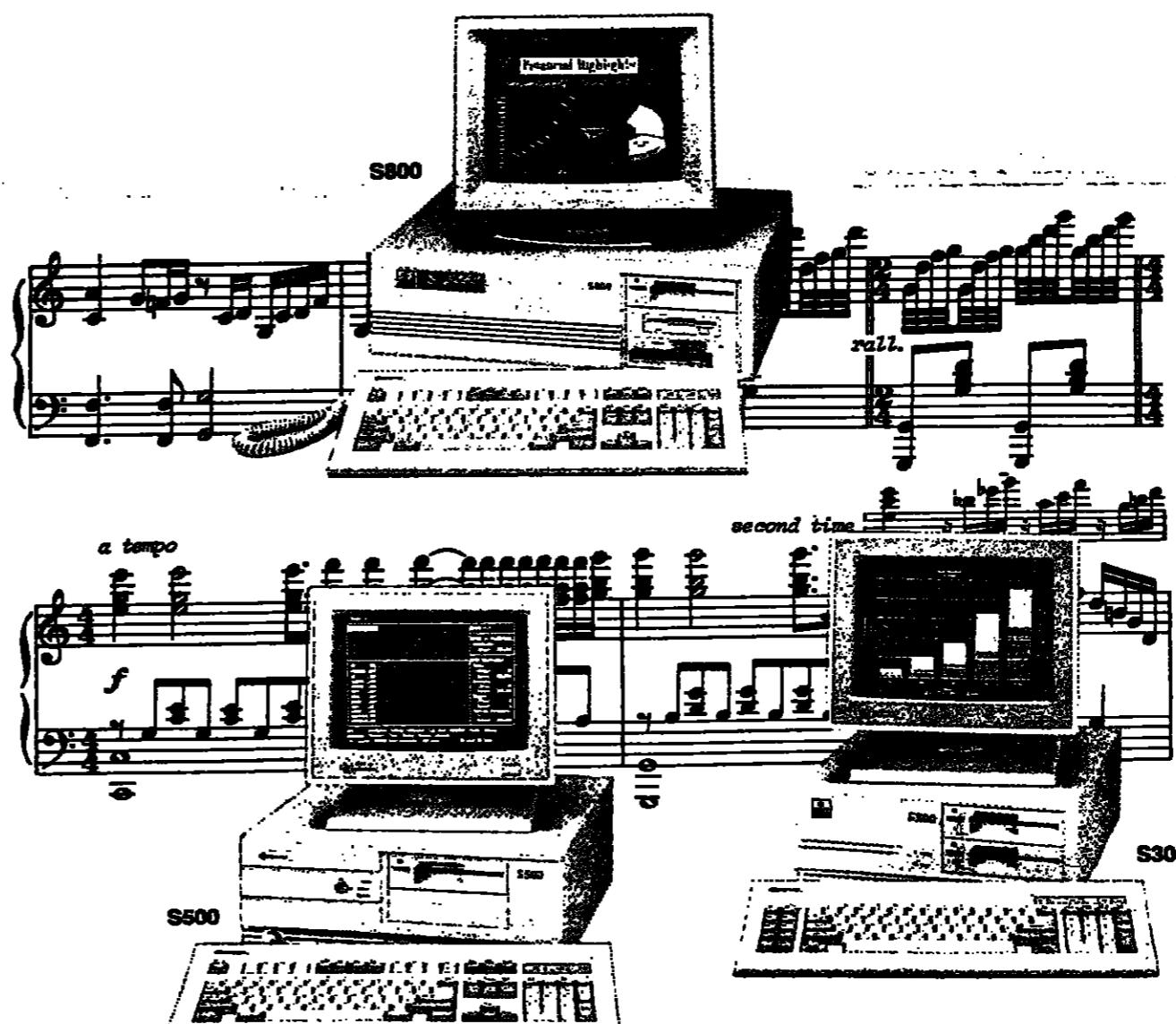
The difficulties facing the South Korean economy are mainly those arising from the transition from developing to industrialised status. They look manageable provided that social and political stability can be maintained. The medium and long-term prognosis therefore remains as bright as ever.

The "three blessings" may be outside the control of Koreans but they have two more of their own: adaptability and determination, both in gargantuan quantities.

Robin Pauley

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Peter Maass

A generation of economists is demanding a more open system

Financial reforms in the air as controls ease

SEOUL'S GLEAMING skyscrapers are as modern as any in the world. But behind the walls of glass and concrete, the Korean financial community will have to make up great changes before the city becomes a modern financial centre.

Government officials, bankers and brokers agree that the financial system is in need of reform. But there is great debate over how and when changes will take place.

While the Government has abolished some of the tightest controls on financial companies since the early 1960s, the speed of liberalisation has lagged behind the rate of economic growth.

"In financial markets, we are still in the primitive stage," says Mr Kim Kim, governor of the Bank of Korea, the central bank. "Foreigners think that we are more advanced than we really are."

The Korean financial community today is an awkward mix of old and new. At its core are five nationwide commercial banks; they were privatised in the early 1960s but are still heavily controlled by the government, through the Ministry of Finance.

Around them have sprouted other businesses — short-term finance companies, securities brokers and investing institutions — most of which are growing very fast.

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. Nevertheless the pace of liberalisation is gathering momentum

in an increasingly sophisticated economy.

One sign of this sophistication is the rapid growth, encouraged by the government, of Korean capital markets. The growth of the stock market is particularly marked — there are now 400 listed companies, with another 100 expected this year.

The surge in growth in the 1980s has, in the eyes of reformists, created ideal conditions for change. First, Korea's export-boosted currency has become strong enough to allow the Government to internationalise the won with little risk of its collapse.

Central bank officials match

As in Japan, the Government has tried to divide and rule finance by defining narrowly the activities of each type of company. Nevertheless the pace of liberalisation is gathering momentum

investing institutions — insurance companies and pension funds — are relatively small, too. Because Koreans have only recently been putting large amounts into them.

The final obstacle is that there will be the inevitable battle over reconciling competing claims of different kinds of company — banks, brokers and the rest.

According to foreign bankers, the most pressing need is for the development of a money market. But there is no timetable for future developments. Mr Sakong Il, the Finance Minister, says: "I think a lot of things will be done in the next 12 months."

Dr Lee Duk-Hoon, a fellow at the Korea Development Institute, a government-related body, says:

"Maybe in the early 1990s interest rates will be liberalised, but even then the government will continue to intervene."

Dr Lee suggests that Korea might follow the Japanese pattern: first, short-term rates will be liberalised; then government bond rates; followed by rates in the non-bank sector; then bank lending rates; and, finally, rates paid on savings deposits.

At the same time, the Government could gradually free the won (which is currently inconvertible). Dr Lee says that the government could start becoming more market-oriented in the periodic adjustments it makes to the won from this year.

As this happens, so controls on investment flows will be liberalised. Securities companies have recently been allowed to invest abroad and, from this summer, insurance companies will be permitted to do so.

The Government is committed in principle to opening the Korean stock market but afraid that foreign speculative funds might swamp Seoul.

Meanwhile, the nationalistic streak, which influences much of Korean thinking, makes prospects rather unclear for foreign companies in Korea.

Some 50 overseas banks have offices in Seoul. Many are highly profitable, but their importance has diminished greatly since Korea started recording current account surpluses.

Stefan Wagstyl

Second, Koreans now save more of their income than they invest, so there is no longer a capital shortage and no need for the rationing of funds that there was in the 1970s.

However, reforms are likely to come gradually. Critics of the government say this is because officials are loath to give up control. But the obstacles that have to be overcome are serious.

The greatest of these is a fear that Korea's economic development still rests on a fairly vulnerable base. Officials point out that Korea, which needs exports to finance growth, has only had a current account surplus for three years.

In addition, the leading Korean banks are saddled with large bad loans made when the Government encouraged big capital schemes in the 1970s. The Government says a "substantial" though unspecified amount has already been written off and more write-offs will be permitted.

The banks also claim they need more freedom from government interference if they are to compete properly. Without strong banks, any attempt truly to free money markets will founder because banks would rapidly lose funds to more aggressive competitors.

The Government has been flooding the market with artificially high-priced bonds, for example, in an effort to control money supply growth, and it has

borrowers and lenders at a short meeting held once a day, where rates are set largely by official decree.

The Government has promised autonomy to banks but still influences lending, for example by favouring loans to small and medium-sized companies.

The rigidity of this system has forced debtors and creditors elsewhere: to 30 or so short-term financial companies; to the six authorised merchant banks; and to the kerb market which is run from shops in arcades under city-centre hotels.

The differentials in interest rates are smaller than they were five years ago but still illustrate how inefficient the system is — banks' prime rate is 10-11.5 per cent and lenders in the kerb market about 24 per cent.

As a result, the non-bank institutions have grown rapidly: their assets have leapt from 25 per cent of the financial community's total in 1978, to an estimated 40 per cent plus last year. Nevertheless, growth might have been even higher had it not been for government control.

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THE BAN on foreign investors buying shares on the Korean stock market could be lifted by the end of next year. However, some restrictions on the scale and pace of overseas buying of Korean shares are likely to remain.

The Government is acutely aware of foreign demands for access to the Korean market, which has been rising at an accelerating pace over the past three years. In the 12 months to March 1988 alone, the Korean composite stock price index rose by 82 per cent, valuing the market at more than \$40bn.

Foreigners are limited to buying units in funds with a total capital of \$300m: two overseas-managed funds, the Korea Fund and the Korea European Fund, and five managed in Seoul. In addition, they can buy four convertible Eurobonds issued by Korean companies.

The size of the conversion premiums on these bonds — ranging from 60 per cent to 120 per cent above the underlying share value — shows how keen foreign investors are to put their money into the expanding Korean economy.

Stockbrokers in Seoul believe

that change is in the air. Mr Ho

Yang, managing director of

Daishin Securities, the second

largest Korean securities com-

pany, says foreigners could be admitted by mid-1989.

The Seoul office of Prudential-

Bache Securities, the US compa-

ny, expects foreigners to be ad-

mitted "within 10 months", but

they could be restricted to buying

perhaps 10 per cent or 15 per cent of a stock initially.

The Government drew up a

timetable in 1986 which stated

that foreigners would be allowed

to invest in Korean securities "by

the late 1980s".

The Government's preference

is to move cautiously — given

the current strong demand for

shares from Korean buyers, sup-

plemented by Koreans abroad,

especially in Japan, who have

been rushing to send their money

Korean companies.

The last thing that many Kor-

eans want is a rush of foreign

buyers crowding out Korean

investors. Mr Sakong Il, the

Finance Minister, says that there

are just 3.1m registered share-

holders in Korea (out of a popula-

tion of 42m) holding stock in 406

companies.

Korea needs to broaden the

market by increasing both the

number of companies and of

investors, says Mr Sakong Il. By

the end of 1988 there could be 500

listed companies and 5m share-

holders. "As we experience more

surpluses on the current account

we will widen the market gradu-

ally," he says.

Korean stockbrokers feel that

the Government may soon be

forced to move somewhat faster

in order to attract funds for an

ambitious privatisation pro-

gramme.

Strong as the demand for stock has been, it has been matched, if not exceeded, in recent weeks by an increase in supply. Acting in response to government directives, industrial companies have been raising capital to repay bank loans to the undercapitalised Korean banks.

In addition, privately-held compa-

nies are being encouraged to go public. As a result, the market

could see one trillion won in new

issues and 3 billion in rights

issues in 1988 — double last

year's total.

This includes the sale of shares

in Pohang Iron and Steel (Posco),

the national steel company. The

Government is considering other

flotations — including the priva-

tisation of Korea Telegraph and

Telephone, the telecommunications

monopoly.

Stockbrokers expect some

weakness in the market this year

before a recovery in 1989. They

point out that the rate of eco-

nomic growth is expected to slow

from 12 per cent last year to 8 per

cent in 1988.

The appreciation of the won is

squeezing exporters, cutting

sharply the rate of increase in

overseas sales. The speed of

growth, coupled with high infla-

tion, has prompted large wage

demands. Strikes are on the

increase.

Nevertheless, brokers in Seoul

do not doubt the long-term poten-

tial of the stock market, which

trades on an average multiple of

earnings of about 12 — a fraction

of Tokyo's. Korean brokers are

expanding rapidly to cope with

growth: Daishin has doubled its

staff to 1,200 in the past three

years and plans to double it

again in the next three. All five

big Korean brokers have offices

in New York and London.

Stefan Wagstyl



The stock exchange floor in Seoul city

HongkongBank
The Hongkong and Shanghai Banking Corporation

Marine Midland Bank • Hang Seng Bank

The British Bank of the Middle East • HongkongBank

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For further

SOUTH KOREA 7

New cars are selling at the rate of 2,400 a day

A YEAR AGO, the motto at the headquarters of Hyundai Motor, South Korea's largest car manufacturer, read: "Sometimes the only thing to say is: Do it."

This year's motto strikes a different note. Staff are told that "A gentle word opens an iron gate."

The change in tone, though not yet borne out fully in substance, suggests that Hyundai may escape this year from the bitter strikes which hit almost all of its subsidiaries in 1987. However, negotiations over wages, which begin next month, are expected to be tough.

Strikes and problems with parts suppliers, also hit by labour disputes, reduced production by 40,000 units last year from a target of 650,000. But Hyundai nevertheless managed to record a 56 per cent increase in net profit to Won 60bn (\$31m) on a 28 per cent increase in sales to Won 2,560bn.

Exports last year reached 405,000 units with 260,000 going to the US market. The company is on target this year for a total of 500,000 units for export, with 200,000 going to the US, although labour disputes may change the picture later in the year.

But the increasing wealth of South Koreans themselves, plus protectionist pressure and a diversification policy, are changing the company's likely future strategy. Hyundai forecasts a 25 per cent increase in sales on the domestic market this year and a similar rise next year, and plans to use its extra capacity, due to the cooperation of Mitsubishi, which holds a 15 per cent stake in Hyundai Motor.

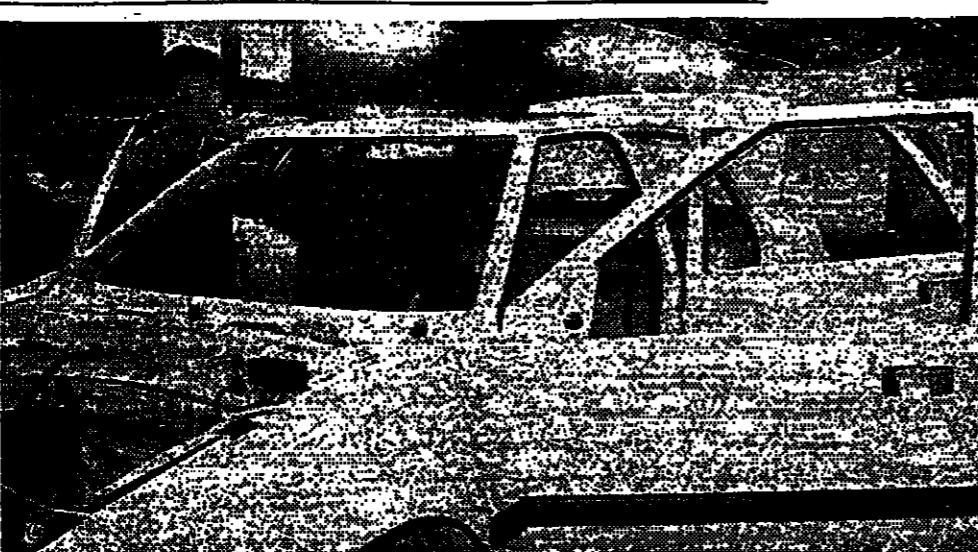
New cars are being brought in South Korea at the rate of 7,400 a day, clogging the roads and posing a dilemma for planners who had not anticipated such a rapid surge in the country's development.

Korea's yuppie are snapping up Hyundai's three-door sports model and the Le Mans racer produced by rival Daewoo Motor. At the end of next month a new Hyundai model, codenamed the Y2, is to be launched on the domestic market.

The total domestic market size is expected to show 50 per cent growth this year and 30 to 40 per cent next year, according to Dr D.S. Han at the Ministry of Trade and Industry. Of this year's total estimated South Korean production of 1.1m units, 780,000 are to be exported and 400,000 sold at home.

Hyundai says it can easily meet both local and export demand at present, although there is a short waiting list for its two-litre Granada model.

The surge in the domestic market will nearly dwarf an expected slowdown in foreign sales due to protectionist pressures and the appreciation of the won.



Assembling Excel cars at Hyundai's Ulsan plant

Home sales surge

Hyundai expects its sales in the US to stabilise at about 300,000, about 20 per cent of the total US market. This is factor distribution in both Europe and Canada, where it is building a plant.

The company successfully fought off an anti-dumping suit brought by General Motors and Ford in Canada, where a tribunal ruled that a 16 per cent dumping

margin did exist on Hyundai imports but that it caused no injury to competitors. No duty was imposed.

The US companies are pursuing the matter through the Canadian Supreme Court, but the South Korean manufacturer's chief concern is that the suit may be a trial run for similar action in the US market. Sales in Canada have been reduced in the past year anyway, after a highly-successful start, owing to severe competition and pricing problems.

In Europe, Hyundai's exports have been affected by the removal of South Korea's benefits under the Generalised System of Preferences, in retaliation for Seoul's failure to give equal treatment to European and US companies on intellectual property rights. The subsequent imposition of a 10 per cent import duty combined with the won's appreciation of about 15 per cent has slowed sales.

Hyundai's subcompact models are still competitive but face far wider consumer choice in Europe than in the US. Exports to Japan are currently being studied with the cooperation of Mitsubishi, which holds a 15 per cent stake in Hyundai Motor.

The domestic market is expected to show 50 per cent growth this year and 30 to 40 per cent next

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Maggie Ford

THE RECENT launch by Korean Air of the prototype of an ultra-light aircraft, named Blue Sky, could open a new chapter in Korea's fledgling aerospace industry.

Aerospace is widely seen as ripe for spearheading the next stage of Korea's industrial development. Government and company planners are placing more emphasis on industries which are high both in technology and value added, yet at the same time are labour-intensive.

Korea's fledgling aerospace industry fits the bill precisely. "We are dreaming we will eventually be the equal of the industrialised countries. The aerospace business is one factor in becoming an industrialised country, because so many forms of science and technology are integrated in it," explains Mr Kyung-Kun Chi, senior executive managing director in Daewoo's aerospace division.

A more powerful aerospace industry, it is argued, would bring many industrial and technological spin-offs. It also appeals to a country as defence-conscious as Korea because it would reduce Korea's overwhelming dependence on foreign suppliers, notably from the US, for military equipment.

Indeed, Korea's aerospace industry until now has been little more than a sub-contractor for giant US companies such as Boeing, General Dynamics, Northrop, Pratt & Whitney, McDonnell Douglas and Sikorsky, often on contracts awarded partly to offset aircraft orders from Korea's armed forces.

The history of the Korean aerospace industry has been marked by intense competition between the big three companies which have been happy to plough their own furrow.

Daewoo, which has so far invested \$50m and is planning further \$100m investment, entered the business in 1984 by making F-16 fighter for General Dynamics. In 1986, it won a contract to supply wing parts for Boeing 747s.

Korean Air was the first into the business in 1976 when it won

a licence from McDonnell Douglas to assemble helicopters for military use. It also assembles the P-5 fighter for Northrop, makes wings for Boeing 747s and has a large maintenance contract for US military aircraft. It is planning co-production with Sikorsky's UH-60 helicopter this year.

Even if Korean succeeds in designing and making its own aircraft in the 1990s, the most complex parts such as engines may come initially from overseas. "The engine may be off the shelf," Mr Chi said at Samsung's acknowledgement.

In the meantime, the industry has been diversifying its sub-contract base by winning business from European manufacturers: Daewoo, for instance, has made bomb pylons for British Aerospace's Hawk and is interested in working for BAe on the Airbus project. The big three all stress their desire for more joint work with the Europeans.

The most important decision facing the industry in the short term is the Korean government's choice of the next generation of aircraft for its air force, known as the FX project. Samsung and its heavy competitor from its two rivals are both the prime contractor for FX, but the industry is still awaiting a Government decision on whether the F-16 or F-18 should fill the slot.

Whichever plane wins out, however, Samsung looks set to hand substantial sub-contract work to Daewoo and Korean Air. Korean manufacturers recognise that they will have to co-operate more among themselves if the dream of an independent Korean aerospace industry is to get off the ground, because aerospace demands R&D costs that are too large for even the largest conglomerate on its own.

This year saw the formation of the Association of Korean Aerospace Industries, bringing together about 30 Korean aerospace manufacturers in a bid to encourage more joint working.

Aerospace

Goals beyond further work with Europe

• Korean Air was the first into the business in 1976 when it won a licence from McDonnell Douglas to assemble helicopters for military use. It also assembles the P-5 fighter for Northrop, makes wings for Boeing 747s and has a large maintenance contract for US military aircraft. It is planning co-production with Sikorsky's UH-60 helicopter this year.

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• Korean Air's aerospace division, employing 1,400 people, has assumed the "semi-independent" status. All three are thinking of the day when aircraft designed and built in Korea will roll on to the tarmac for domestic use and for export.

They have the backing of their parent groups for heavy investments over the next few years, even though sustained profits are not expected for some time.

Korean Air has established the Korea Institute of Aeronautical Technology, staffed with 80

engineers, to help develop the European market.

• Samsung's aerospace effort began in 1979 when it started overhauling engines for the US Air Force. Important contracts since then have included engine parts manufacture for both GM Allison and Pratt & Whitney. In 1986, Samsung embarked on a



Mr Chae-Su Kim, managing director of Samsung's aerospace R&D

researchers including 16 PhDs. They produced the Blue Sky prototype and are working on a six-seater for commercial production as early as 1991, according to Mr J. K. Kim, a project planner in the company's aerospace division. A Stol (short take-off and landing) aircraft could follow in the mid-1990s.

Samsung has proposed an aerospace industry development plan to the Korean government which would mean the building of relatively simple aircraft such as sub-sonic trainers or small transport aircraft by the mid-1990s. Mr Chae-Su Kim, a former Korean Air Force general and now a managing director at Samsung, expects a government decision on the proposal this year.

However, the industry recognises it has a long way to go before it can compete on a world scale. Mr Chi at Daewoo defines the stages through which the Korean aerospace industry will have to pass as maintenance, assembly, co-production and independent development: he reckons Korea is passing from the stage of assembly into that of co-production.

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SOUTH KOREA 8

Last year's wave of strikes has brought rises in real wages, but this year could be more settled

Labour relations may be at a turning point

INDUSTRIAL leaders in Korea have been holding their breath this year to see whether there is an upsurge of labour unrest to rival that experienced in 1987.

Throughout last summer, the world's television screens, many made in Korea, were filled with pictures of striking workers barricading the country's shipyards and factories. The disputes, many of them extremely bitter, coincided with and were instrumental in the emergence of a more open and democratic political regime.

The bold statistics register the scale of Korea's industrial relations earthquake. There were 3,700 disputes in the second half of the year, as against an annual average of about 100 between 1980 and 1985. Two-thirds of companies employing more than 1,000 workers experienced trouble. More than 1,500 new unions were formed after June.

Many workers won big pay increases in the wake of these stoppages and the outside world began to talk of the end of the era of cheap Korean labour. Other Far East economies, such as China and Thailand, began to

take on that mantle.

Taking no chances, Korean manufacturers prepared early this year for a new round of disruption. Electronics makers doubled stocks of parts like condensers and resistors from a fortnight to 30 days. There were reports, too, of Daewoo motors stockpiling components. If accurate, then the giant conglomerate was far-sighted, for its car plants and

Nearly all this year's stoppages have been within the law

shipyard were duly closed last month by the most serious of the first round of this year's disputes.

Observers differ sharply over whether to expect a quickening of the pace of strikes as the year progresses. But all are watching eagerly for signs of more settled and mature labour relations after the turmoil of 1987. Mr Seung-Boo Choi, director general of labour policy in the ministry of

labour, asserts: "From this year the country will seek a new stage in its industrial relations. We are on the turning point towards a new industrialised and modernised social system."

A different pattern of disputes is emerging. In 1987, after years of strong labour discipline, many of the fiercest disputes were over union recognition. The workers won those battles, except in a few companies like Samsung which have set their face against independent unions through a mixture of tough management and paternalism.

The rules governing disputes were also significantly eased by legislation in November which slashed the cooling-off period before strikes could be legally called. As a result, nearly all this year's stoppages, unlike those in 1987, have been firmly within the law.

So, with many of the procedural problems out of the way, negotiations are now focusing squarely on the brute question of pay. The Federation of Korean Trade Unions began the wage round by proposing a guideline

figure of 29 per cent, though most bargains are actually struck at plant and company level, where some workers have demanded up to 55 per cent. The employers responded with figure of 7.5-8.5 per cent.

As these negotiations move towards their sometimes messy conclusion, there are signs that the three main interested parties, unions, management and government, are beginning to come to terms with their changed roles.

Although the most prolonged stoppages have tended to be in heavy industry such as the shipyards and car plants, unions organise large swathes of the Korean economy.

The manager of the Seoul branch of a British bank was nonplussed recently to see his entire Korean staff take to the streets for more pay. Insurance clerks, hotel workers, even pop stars, are in unions. Many of the massed ranks of young women who staff the country's giant consumer electronics plants have taken industrial action, albeit usually for shorter duration than their opposite numbers in the shipyards.

The trouble is that, emerging from years of near-illegality, union structures are not highly evolved in Korea. At plant level, where the real power rests in many industries, union leadership has often been highly unstable. The national federations and the nationwide Federation of Korean Trade Unions, by contrast, often have little contact with workers on the ground, who view them as an arm of management or the Government.

Mr Harry Kamberis, an employee of the AFL-CIO, the US trade union centre, who advises the Korean unions, believes the structure will gradually settle down, with the national organisations gaining credibility. "We're going through a shake-down period. I expect to see a lot of the old union leaders leaving, because they have a close association with the employers or the government."

Perhaps most shocked by last year's labour unrest were the senior managers of the big industrial groups who had been unused to the slightest challenge in their empires.

Observers believe the top families of Korean industry have changed little: most would prefer to break a union than negotiate with it, if that were still a viable option. Lower down the management hierarchy, however, still

titudes are changing, with professional management coming to terms with the need to negotiate.

One handicap is that most Korean companies, unlike their Japanese counterparts, have failed to evolve a positive model of management-worker relations. The Korean company is an autocratic, family-run company, unlike the Japanese consensus model. So Korean workers do not generally pledge their lives to the company," comments Mr Kamberis.

The third interested party, the government, is trying to shed a pact when its role in strikes was usually to wheel in the police on behalf of the companies. The minister of labour was careful to say in March that the administration would not interfere in disputes provided they remained peaceful.

The officials of the labour ministry are busy looking for a new role to fill this vacuum. Some have been called into the shipyards to help train both sides in the mysteries of collective bargaining.

The key breakthrough will come when the ministry is accepted by both management and unions as a neutral body for conciliation and mediation, like many labour ministries in the west. "The most important thing concerning labour-management relations is to settle a dispute resolving system," says the ministry's Mr Choi.

Professor Park Young-Ki, director of the Institute for Labour and Management at Sogang University, says:

"Few observers are rash enough to predict whether the country will remain bedevilled by disputes, though most appear to expect a gradual decline to a level which would be considered normal in other industrialised countries.

One thing appears certain. However, Labour's new-found strength is likely to bring wage settlements comfortably above inflation, which will, in turn, shape the investment and production strategies of the large conglomerates, even in the more advanced sectors of Korean industry like electronics.

"The real wage level in the Korean electronics industry will go up. So the big companies are now seriously considering introducing factory automation or office automation to improve productivity," explains Dr Sang-Bong Oh, director of the high tech industries division of the Korea Institute for Economics and Technology, a think-tank for the Ministry of Trade and Industry.

David Thomas

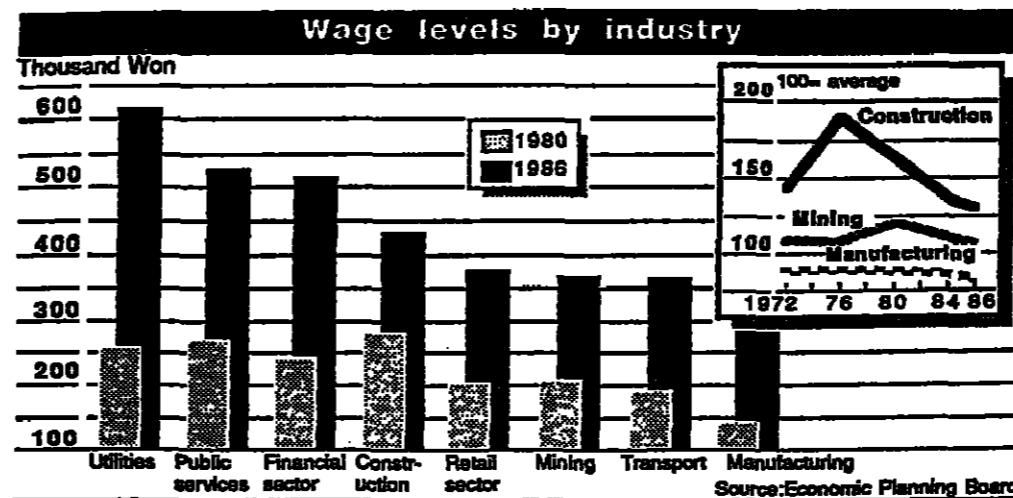


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Observers believe the top families of Korean industry have changed little: most would prefer to break a union than negotiate with it, if that were still a viable option. Lower down the management hierarchy, however, still

Shipbuilding: now most of the companies are in the red

The Hyundai shipyards at Ulsan

KOREA'S TROUBLED shipbuilding industry is set for another stormy year with increased labour costs, diminished order books and more expensive currency to contend with.

However, officials still talk confidently of an upturn by the end of the decade. Although order books are still bulging with backlog, shipbuilders reported a slump in the first quarter of this year, with only 50 per cent of the orders obtained for the corresponding period last year.

Ships ordered a couple of years ago at lower prices will not help balance the books and prices have already risen this year.

A Korean Shipbuilding Association official said in a recent interview that a very large crude carrier which cost \$35m at the end of 1987 is now priced at \$51.5m. "And it's quite likely that will rise still further."

Although the workforce has been cut - to 52,000 at the end of 1987 from 73,000 in 1985 - it is a lot more expensive.

The industry was hit by crippling strikes in the autumn and again last month. A 21-day strike at Daewoo Shipbuilding and Heavy Machinery closed the shipyard for 11 days and ended in a

19 per cent rise in basic pay for its workers. Trouble is also brewing at Samsung and Hyundai. Although most Korean shipbuilders are still deeply in the red (Daewoo lost Won 69.4bn last year, up from Won 44.5bn in 1986), 1987 was a relatively good year.

There will never be a demand for more than 15m tonnes, there-

fore. Second, unlike the latter countries, they receive no state subsidy. Third, their financing is more expensive than that of Japan.

In Japan, interest rates are as low as 5 per cent, while in Korea shipbuilders are fortunate to secure a rate of 8 per cent and they have to pay it back within five years. South Korea also relies heavily on Japan for parts. About 80 per cent of imported parts come from Japan and the rising yen makes them very expensive for Korean shipbuilders.

As far as shipbuilders are concerned, the good thing about ships is that they are made of steel and steel rusts. The present world fleet is about 20 years old; soon it will need to be replaced. The question is whether the Korean industry, which commands a 19 per cent share of the world market, can hang on until then.

The KSA is convinced it can. "Our research shows that the market will recover and we will get more orders," the official says. "In two or three years, our prospects will improve."

Liz McGregor

No plans to cut capacity

The world fleet is about 20 years old and will need soon to be replaced. The question is: can the Korean industry hang on until then?

gross tonnes while the backlog rose 34 per cent to 5.8m gross tonnes. However most of the profit was eaten up in higher material costs.

For the first time since the market began its nosedive 12 years ago, the European Community and Japan are moving towards an agreement to reduce capacity. Once this has been achieved, pressure will be put on Korea and Finland to do the same, according to a Seoul-based shipping analyst.

The KSA believes that three factors give the KSA and Japan an edge over Korea. First, higher labour costs and the dearer won make their prices less competitive.

And on a recent visit to Seoul, Mr Peihua Liang, president of the Finnish shipbuilding giant Wärtsilä, although most Korean shipbuilders are still deeply in the red (Daewoo lost Won 69.4bn last year, up from Won 44.5bn in 1986), 1987 was a relatively good year.

There will never be a demand for more than 15m tonnes, there-

fore there is undoubtedly excess capacity," he said.

At present, there is no indication that Korea intends to reduce its capacity. Last month the Government reprimanded the ailing Korean Shipbuilding and Engineering Corporation by approving a 20-year moratorium on capital repayments and interest.

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SOUTH KOREA 9

Enthusiasm for self-advancement has created an 'exam hell' like Japan's Pressures on education system

SCENE ONE: on a crisp spring morning last month, students at Sung Kyun Kwan University hurry from seminar to seminar, a stone's throw from the wooden structures of the Mumyong shrine around which the university finally settled in Seoul in 1398. The institution's roots go back to a Confucian academy founded in AD 372.

Scene two this same afternoon from students from all over Seoul, some no doubt from Sung Kyun Kwan, gather for the annual commemoration of students killed by the police during a previous demonstration.

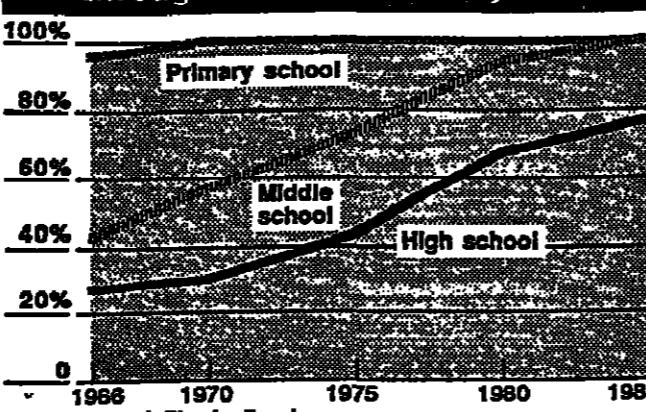
The event is low-key compared with the mass student unrest which shook the country last year, but honour is satisfied when the police are provoked enough to spray tear gas on the crowd.

The two scenes typify, in their small way, the central yet complex role which education has played in the transformation of Korea in 30 years from a peasant economy to an industrialised power.

The Korean devotion to education has been at the heart of the country's ability to pull itself up by its bootstraps. Yet the education system has also been the echo chamber around which the pressures accompanying Korea's modernisation have reverberated - often to breaking point.

On the one hand, the Koreans have shown a national enthusiasm for self-advancement through education of which they are justly proud. "Most of our national education system is not compulsory. But the eagerness for education by parents has pro-

Percentage of pupils progressing through the schools system



Source: Economic Planning Board

oted educational attainments up to the levels of advanced countries," explains Mr Yong Jin Park, Assistant Education Minister.

On the other hand, this orgy of educational fervour has prompted excesses similar to Japan's more familiar "exam hell."

One Western teacher in Seoul complains of colleagues,

desperate to squeeze their charges into elite universities like Seoul National, ringing up pupils at all hours of the night to check whether they are still studying.

Immediately after liberation

from the Japanese in 1945, the Koreans set out on a sustained expansion of their education system.

Under the Japanese, only 30 per cent went to primary school,

5 per cent to secondary school

and a tiny handful to further education.

By the end of the 1960s, the share of students entering middle school (ages 12-14) was approaching 60 per cent and by 1985 it was virtually universal.

Korea now boasts hundreds of higher education institutes and, on one estimate, half of Seoul's 10m inhabitants are either students or college graduates.

The country has had to cope not just with a huge expansion in the quantity of pupils going through its education machine, but also with a transformation in its content.

"We have moved away from the pure Confucian idea of study, to more practical, vocational topics," explains Dr Inchul Kim, who recently became an economics professor at Sung Kyun Kwan University, after serving as a spe-

cial adviser to Korea's Finance Minister.

Vocational and technical high schools have been created and the country has established elite scientific institutions. These include the graduate school at the Korean Advanced Institute of Science and Technology, which aims to award about 4,000 PhDs by the turn of the century, and the undergraduate Korea Institute of Technology, part of the new Daeduk science city.

The government is planning

for 150,000 qualified scientific research staff by the year 2000.

Another concern is whether

the stress put on examinations

results in one-dimensional learning.

English, by all accounts, is taught with the same lack of flair with which French used to be drummed into British children.

The result is that few Koreans speak English

Most Koreans defend this system for having supplied the personnel needed to power the country's astonishing growth. At the same time, the massive concentration on education has produced strains which the authorities will have to tackle in the years ahead.

One is a worry about the social effects of putting so much pressure on schoolchildren to succeed. So intense was the competition that the authorities outlawed private tutoring outside school hours in 1980.

The Government forecasts edu-

cation increasing its share of GNP from 3.4 per cent now to 4.7 per cent by 2001 as these improvements work through.

Yet amid all this good news, the problem of the rioting students seems intractable. Most Koreans seem to view the phenomenon as having little to do with the education system itself, but rather as an inevitable part of the country's fitful progress towards democracy.

Mr Hae-Yung Lee, chief super-

visor of the universities in the

Education Ministry, cites only

one educational reason - the sometimes inadequate facilities

- in an exhaustive explanation

of the student discontent. The other reasons are mainly social or political.

Yet while the demonstrations

no doubt have their roots in the wider society, the fact that university students are able to relax after the enormous pressure of high school seems to play a part.

Only students interested in an academic career have to pay

much attention to their university grades.

David Thomas

Half of Seoul's 10m inhabitants are either students or graduates

similarly. Dr Yong-Duck Jung,

a social scientist at Sung Kyun

University, says that his

friends who have studied the

natural sciences worry whether

their education militates against

high-level creative thinking.

A third problem is that education

has expanded so rapidly that

many facilities leave much to be

desired. Many buildings, even in

Seoul's better universities, look

like run-down technical colleges.

A scientist with a PhD from

Harvard complains she spends so

much time teaching she has no

chance for research. Pupil-teacher ratios are more than 40:1

in elementary schools and more

than 50:1 in middle and high

schools.

Mr Park at the Education Minis-

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SOUTH KOREA 10

A short guide to the capital for the Olympics visitor

In case you're not taking a chauffeur...

A NET veil droops coyly from her white felt hat, her flared wool coat almost meets glossy stiletto shoes. Her male companion wears a tailored suit, a Burberry coat slung over his arm.

The pair could be strolling in Paris, rather than the middle-class Seoul suburb of Gangnam, but they do not look out of place. For affluence, brought on by years of phenomenal economic growth, has replaced the piles of rubble that were Seoul's main feature immediately after the Korean war 35 years ago.

The year it hosts the Olympics, the city remains a vibrant mix of past and present, with steel skyscrapers sitting astride narrow alleyways where vendors sell dried squid and noodles, traditional dress mixing with the latest fashion and computers competing against the abacus at the bank teller's counter.

But although Seoul retains more individuality than many Asian cities, it also bears the legacy of years of authoritarian rule, when planning responded less to the needs of the inhabitants than to the wishes of the incumbent government.

The result is a city where demand has outstripped services and sheer numbers have overtaken the system, producing a capital which is often baffling to visitors and residents alike. Tourists should always remember when coming to Seoul that things may not be what they seem.

The first curious sign will appear at the airport where, after the usual time-consuming immigration procedures, the traveller is confronted with a customs hall dividing passengers into "foreigners" and "Koreans". Do not feel unwelcome — this is designed to speed your progress.

The visitor is not expected to undergo the comprehensive search each local is subjected to, in case he might be smuggling in a gold necklace or a Korean-made video camera bought for half the local price abroad.

En route to the hotel the visitor passes rows of enormous apartment buildings, numbered on the side and resembling post-war European public housing on the outskirts of most cities. Refrain from criticising the architecture, for this is probably where your Korean business associate lives, at a minimum cost of around \$60,000 for three bedrooms, but with twice as much space at half the cost of his Japanese counterpart's home.

A further 2.2m of these units are needed according to officials, because spending on infrastructure has concentrated on major industrial works, highways and dams, leaving a 41 per cent shortfall in housing capacity. Of the 68,000 being built this year, 19,000



The first cycling event of this year's Olympic Games is on Sunday, September 18, while athletics enthusiasts will have to wait until September 23 to follow their favourite runners. But sales of T-shirts are already under way.

will be funded by the Seoul city government and the rest by the private sector.

The trip from the airport clearly reveals the traffic problem. If travelling in a taxi, the visitor will also have noted the potential accident danger but will no doubt be pleased that Seoul offers perhaps the cheapest airport-to-town ride in the world at around \$5.

The taxi driver has good reason for his tendency to speed, and so have the men in charge of piloting the city's 1,137 buses. The taxi driver is keen to clock up another fare, for he must pay a large sum to the owner of the cab before he starts to earn his own salary. The bus driver is fined if he is late back from his route, traffic jams or not. So it is not usually wise to challenge the bus driver's right of way.

It is also probably sensible not to get on a bus, although they are cheap and quick. But poor maintenance and the need for speed can sometimes cause accidents, and the journey will not be pleasant.

Subways, however, are part of the modern age. Four lines cover 115 km and trains run every six minutes, increasing to four minutes during the Olympics. The trains are quick, clean, well-signposted and cheap and can be recommended.

It is only when you try to leave your comfortable, well-organised hotel with its usually excellent service, communications, rooms and restaurants that the full

enormity of the planners' debt begins to penetrate.

□ First, if you intend to take a walk, you will discover that your map bears little relationship to the streets.

□ Second, the pedestrian is normally expected to walk underground, and there are few directions.

□ Third, South Korea has inherited the Japanese address system, so nobody knows where anybody lives because there are

no street names.

□ Fourth, even if your host draws you a map for your destination, neither the hotel doorman nor the taxi driver will be able to understand it.

□ Fifth, until very recently none of this mattered because anyone of any importance had a chauffeur-driven car, so nothing has yet been done to improve the system.

The streets of South Korea,

like the country itself, are in a state of transition.

Patience, however, is often rewarded, especially if accompanied by good humour, for everyone in the same boat. If lost, try to find a taxi and ask the driver to take you to a hotel you know. It helps to be standing on the correct side of the road.

Perhaps the one piece of planning generally approved by all Seoulites is the revitalisation of the Han River, which divides the city as the Thames does London.

At a cost of \$500m the river has the area resembles any other Asian city's night life area, albeit of a more staid nature.

Visitors to the Olympic Games in September may well be surprised by many of the city's problems. Conveniently, the Games fall at the same time as the annual Thumba diving holiday, when the population of Seoul departs for the countryside en masse to see the family. Those still around will be allowed to drive only on alternative days and office hours are to be staggered to improve the rush hour crush.

The business visitor may, however, find Seoul both a better and a worse place to visit over the next few years. The traffic will be worse, but the general atmosphere is likely to be better. Riot police may still dot the streets, but teargas is less likely to be a problem. And for those in search of familiarity, the Big Mac has now come to Seoul — but you will have to travel to Gangnam to find one.

Liz McGregor

Seoul former mayor's comedy of errors

SIGNS OF relief among Seoul residents have followed the arrest of former Mayor Mr Yum Bo Hyun, on bribery charges. But hopes of a new era in South Korea's premier city are not only based on an end to corruption also on the introduction of good sense, writes Maggie Ford.

Mayor Yum will be remembered not so much for allegedly buying thousands of unsuitable trees from the former President's father-in-law, nor for supposedly

providing a private park for the country's retired leaders out of city funds.

The relief focuses more on what is seen as his stupidity — or perhaps that of his officials. Last year thousands of outraged city dwellers jammed telephone lines for days in protest at a plan to shut off the water supply to half the city for three days in midsummer so as to repair pipes. This idea was nipped in the bud, as was a city council plan to close a tunnel under

the Namsan mountain in central Seoul for nine months for repairs, with the prospect of traffic jams until nearly midnight.

Mayor Yum's silliest idea was revealed only recently. A huge tiger, an animal revered in Korea, was constructed with a view to mounting it upon a pleasure boat and sailing it up and down the Han River. Last month the unwanted animal was towed to the suburbs to be deposited in a fun park after public protests at the idea.

THE HYUNDAI STORY

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LONDON OFFICE:
11TH ST. MARTIN'S HOUSE | HAMMERSMITH: GROVE LONDON W6 0NB U.K. TEL: (44) 1-741-5511 TLX: 934695 HD LOND FAX: (44) 1-741-5620